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21 ST ANNUAL BUSINESS OPPORTUNITY SEMINAR

December 9, 2011



Ronald Reagan Washington National Airport



Dulles Toll Road



Dulles Metrorail



Washington Dulles International Airport



METROPOLITAN WASHINGTON AIRPORTS AUTHORITY

EQUAL OPPORTUNITY PROGRAMS

1 Aviation Circle, Washington, DC 20001 Call: (703) 417-8625 • Fax: (703) 417-8930



December 9, 2011

Dear Business Representative:

On behalf of the Metropolitan Washington Airports Authority (Airports Authority), I would like to welcome each of you to our Twenty-First Annual Business Opportunity Seminar (BOS).

Today's BOS will provide insight into how to do business with the Airports Authority and the varied contracting opportunities that will be available over the next 12-18 months. The program offers workshops, information sessions, and networking opportunities. The afternoon will conclude with our popular Exhibit Hall.

While new contract offerings for the Airports Authority's aviation Capital Improvement Program are limited, contract opportunities are available for general maintenance and other goods and services needs at Ronald Reagan Washington National (Reagan National), Washington Dulles International (Dulles International) Airports, and the Dulles Toll Road.

At Reagan National, construction contract opportunities include runway and taxiway rehabilitation, expansion of Terminal A, and a new river rescue support facility. At Dulles International, some of the many varied work projects will include the construction of a new equipment storage facility, the rehabilitation of three cargo buildings and exterior renovations to the historic air traffic control tower. At the Dulles Corridor Toll Road, work will include sound wall rehabilitation and reconstruction, Administration Building generator replacement and HVAC work, and Toll Plaza tunnel rehabilitation.

Additionally, work is well underway on the Dulles Corridor Metrorail Project Phase 1. The Phase 2 preliminary design is in progress and the design build solicitation material is expected to be released in 2012.

Your handbook features excellent reference information that will explain our programs including the Local Disadvantaged Business Enterprise Program, the Federal Disadvantaged Business Enterprise Program, the Airports Authority's Concessions Program, and the Airports Authority's contracting procedures.

We hope you will use the information in the handbook and network with Airports Authority representatives, exhibitors, and fellow business owners. We welcome the opportunity to connect you with Airports Authority business opportunities and thank you for coming to our Twenty-First Annual Business Opportunity Seminar.

Sincerely,

Je E. Potter

President and Chief Executive Officer

tu C Paky

Steven C. Baker

Vice President, Business Administration

Richard E. Gordon

Manager, Equal Opportunity Programs

The Metropolitan Washington Airports Authority's 21st Annual Business Opportunity Seminar Renaissance Washington, DC Hotel 999 9th Street, N.W. Washington, DC 20001

Schedule of Events

Friday, December 9, 2011

Time	Activity	
9:00 am - 12:00 pm	Registration – Grand Registration Desk	
9:00 am - 12:00 pm	Exhibitor Registration – Congressional Registration Desk	
10:00 am - 11:15 am	Concurrent Session I – Grand Ballroom	
	Construction – South Salon An overview of upcoming construction opportunities at Ronald Reagan Washington National Airport, Washington Dulles International Airport, Dulles Toll Road, and the Dulles Corridor Metrorail Project.	
	Goods and Services – Central Salon An overview of goods and services opportunities.	
	Concessions – Meeting Rooms 8/9 An overview of upcoming concession business opportunities at both Airports.	
	Doing Business with the Metropolitan Washington Airports Authority – North Salon	
11:15 am - 11:30 am	Break	
11:30 am - 12:15 pm	Lunch Reception/Business Card Exchange - Grand Ballroom	
12:15 pm – 1:15 pm	Opening Session-Grand Ballroom	
	Welcome remarks and overview of seminar.	
1:15 pm - 1:30 pm	Break	
1:30 pm - 2:30 pm	Dulles Corridor Rail - Phase 2-South/Central Salons	
1:30 pm - 2:30 pm	Concurrent Session II	
	Doing Business with the Metropolitan Washington Airports Authority – North Salon	
2:30 pm - 5:30 pm	Exhibit Hall – Congressional Hall	

PROGRAM

Friday, December 9, 2011

TIME ACTIVITY

9:00 am-12:00 pm

General Registration/Exhibitor Registration

10:00 am-11:15 am Concurrent Session I

Session: Construction

Moderator Cynthia Lipscomb
Assistant Manager

Equal Opportunity Programs

Capital Operating Maintenance

Operations and Maintenance Program

Zachary Coleman

Manager, Airport Facilities Engineering Engineering and Maintenance (National)

Mark Waslo Deputy Manager

Engineering and Maintenance (Dulles)

Capital Improvement Program Diane Hirsch

Manager, Design Department

Office of Engineering

Session: Goods and Services

Moderator Anne C. Lewis

Small Business Opportunities Specialist

Equal Opportunity Programs

Goods and Services \$50K and above Katherine Ruhl

Contracting Manager Goods and Services

Procurement and Contracts

Goods and Services below \$50K Regina Leigh

Lead Purchasing Agent

Materials Management (National)

Vikki Smith

Procurement Supervisor

Materials Management (Dulles)

LANDING The Right **OPPORTUNITY:** Local, Small, Minority and Woman-Owned Businesses Working with the Metropolitan Washington Airports Authority

Session: Concessions

Moderator

Betty Toulson

Assistant Manager

Equal Opportunity Programs

Leasing Process and Opportunities

Rosa Minus

Manager, Terminal Services and

Concessions (National)

Concessions and Property Development

Stephanie Powers

Manager, Terminal Services and

Concessions (Dulles)

Concessions and Property Development

Gary Myers

Manager, Contract Management Landside Concessions (National)

Gary Davis

Manager, Contract Management Landside Concessions (Dulles)

Session:

Doing Business with the Metropolitan Washington

Airports Authority

Moderator

Terry Woodson

Assistant Manager

Equal Opportunity Programs

Darren Durbin

Contracts Manager

Design/Construction (National & Dulles)

Procurement and Contracts

Ann Helms

Manager

Materials Management (National)

Mike Giardina

Contracting Officer

Procurement Technology Specialist

Procurement and Contracts

11:30 am-12:15 pm

Lunch Reception/Business Card Exchange

12:15 pm-1:15 pm Opening Session

Welcoming Remarks

Richard Gordon

Manager, Equal Opportunity Programs

Steven Baker

Vice President for Business Administration

John E. Potter

President and Chief Executive Officer

The Honorable H.R. Crawford

Board of Directors

1:30 pm-2:30 pm

Dulles Corridor Metrorail Project

Moderator

Richard Gordon

Manager, Equal Opportunity Programs

Patrick Nowakowski

Executive Project Director Office of Engineering

Eric Carey

Contracts Manager

Dulles Corridor Toll Road & Metrorail Project

Procurement and Contracts

Concurrent Session II

Session:

Doing Business with the Metropolitan Washington

Airports Authority

Moderator

Betty Toulson

Assistant Manager

Equal Opportunity Programs

Darren Durbin

Contracts Manager

Dulles Toll Road & Metrorail Project

Procurement and Contracts

Ann Helms

Manager

Materials Management (National)

Mike Giardina

Contracting Officer

Procurement Technology Specialist

Procurement and Contracts

2:30 pm - 5:30 pm Exhibit Hall



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Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



Dulles Toll Road



Washington Dulles International Airport



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LDBE/DBE Program

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Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



Dulles Toll Road



Washington Dulles International Airport



About the Airports Authority

The Metropolitan Washington Airports Authority (Airports Authority) is a public body, corporate and politic, created through an interstate compact between the Commonwealth of Virginia and the District of Columbia. It is governed by a Board of Directors consisting of five members appointed by the Governor of Virginia, three members appointed by the Mayor of the District of Columbia, two members appointed by the Governor of Maryland, and three members appointed by the President of the United States. The Airports Authority was established by and pursuant to legislation enacted by the Commonwealth of Virginia, the District of Columbia, and the United States Congress. As authorized by this legislation, Ronald Reagan Washington National and Washington Dulles International Airports have been leased to the Airports Authority by the federal government. The Airports Authority is charged with the protection, promotion, operation and maintenance of the two Airports.

About the Airports Authority's Local Disadvantaged Business Enterprise (LDBE) and Disadvantaged Business Enterprise (DBE) Programs

Minority Business Enterprise (MBE) and Woman Business Enterprise (WBE) Policy

It is the policy of the Airports Authority to aggressively seek MBE and WBE participation in its contract opportunities through all lawful means. The Airports Authority has two programs for achieving this policy objective – a Local Disadvantaged Business Enterprise Program for contracts that do not include any U.S. Department of Transportation (US DOT) funds and a Disadvantaged Business Enterprise Program for US DOT funded contracts and for concession contracts.

Local Disadvantaged Business Enterprise Program (LDBE)

The LDBE Program was established in June 1990 to provide significant opportunities to local small

business enterprises, including minority- and woman-owned business enterprises. The Airports Authority's goal is to achieve significant participation of minority- and woman-owned businesses through its outreach programs.

LDBE Program Key Features include:

- Open to all firms eligible for LDBE certification;
- Preference for local small enterprises;
- Small business size standards;
- A compliance program with required levels of LDBE contract participation, including Airports Authority program goals of 25% for the Capital Construction Program, 25% for the Capital Maintenance and Investment Program, and 20% for the Operations and Maintenance Program;
- A waiver request provision if an offeror or bidder is unable to meet the required level of LDBE participation

A series of initiatives to enhance LDBE participation, especially MBE/WBE participation:

- 1. Elimination of the cost of bonding from the Airports Authority's consideration of the bid or offer price;
- 2. Relaxed bonding requirements on contracts of \$100,000.00 or less;
- 3. Prompt payment requirements;
- 4. Expanded outreach activities, such as:
 - a. Annual Business Opportunity Seminar
 - b. Promotion at Procurement Fairs
 - c. Open Houses
 - d. Exhibit Halls
 - e. Website
 - f. Newsletter
 - g. Announcements on LDBE and DBE contract awards
- 5. Linked Deposit Program

Prime Contractors are encouraged to use MBE/WBE firms as subcontractors under the LDBE Program.

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LDBE Certification

An LDBF is defined as a small business concern that is organized for profit and that is located within a 100-mile radius of the District of Columbia's zero mile marker. Those business entities located within counties that fall partially within the aforementioned boundary are also eligible to participate in the Airports Authority's LDBE program. "Located" means that as of the date of its LDBE application, a business entity has an established office or place of business within the 100-mile radius referenced above. Evidence of whether a business is "located" within the region include: an office address within the 100-mile radius that is not a post office box and that is not an office principally devoted to the performance of work on a single project, and, the firm's owner, management or the firm's employees are present and conduct the firm's business on a regular and frequent basis at that address. In addition, the firm must have one or more of the following: a business license or registration to do business locally, if applicable to the business; receipts showing payment of local taxes by the business; current performance of work in the local area; or other evidence that demonstrates that the business entity has an established local presence, and that its local presence is not just in connection with performance of a contract or contract that it has received, or that it anticipates receiving, from the Authority or any other entity. A residential address will not be considered an office address unless the firm demonstrates to the Airports Authority that the residence is used on a full-time basis during business hours for conducting the firm's business.

Further, a local office that principally serves to market the firm locally is not considered to have an established local presence, unless the office is used full-time by principals and employees of the firm, the firm pays local taxes and the office is used for the current performance of work in the local area. A firm that is doing business from a local telework center, or similar facility in which

businesses share facilities, such as receptionists or copiers, or a short or long term basis, will not be considered to have a sufficient local presence unless the firm's principals and employees use it on a full-time basis.

A "small business" is defined, for LDBE purposes, as a firm that is not dominant in its field, and that meets the Airports Authority's small business size standards for the goods or services it will be performing in a specific solicitation. The Airports Authority has established for all business industry types small business size standards. The receipts of the business or the number of employees, whichever is applicable to the size standard in question, including all affiliates, will be counted in determining size of the firm. The Airports Authority uses the Small Business Administration regulations, 13 CFR Part 121, as quidance in determining whether firms are affiliates of each other. A firm is not considered dominant in its field of operation when it does not exercise a controlling or major influence in a kind of business activity in which a number of business concerns are primarily engaged. In determining whether dominance exists, consideration will be given to all appropriate factors, including volume of business, number of employees, financial resources, and competitive status or position.

Appendix A shows a representative list of zip codes that fall within the LDBE Program's 100 mile radius. To meet the local disadvantaged small business size standard, the average gross receipt of the business entity, based on the firm's last three years of receipts, shall not exceed the size standard for the type of work that the firm is performing, or goods that it is supplying for the contract. Further, the receipts of all affiliates shall be included in the counting of the business entity's gross receipts. If the small business size standard is based on the number of employees, the business entity, including all affiliates, shall not exceed that standard.

For information on the Airports Authority's LDBE certification process and requirements, call the Equal Opportunity Programs Department at 703-417-8625.

Disadvantaged Business Enterprise (DBE) Program (Federally Assisted Program)

The Airports Authority is a federal grant recipient subject to the U. S. Department of Transportation's DBE requirements under 49 CFR Part 26. Federally funded contracts are generally in the professional services (architectural, engineering), construction service and security-related areas.

To qualify as a DBE under 49 CFR Part 26, a business concern must be a small business, which is at least 51 percent owned by one or more socially and economically disadvantaged persons, and whose management and operations are controlled by one or more of the socially and economically disadvantaged owners. Black Americans, Hispanic Americans, Native Americans, Subcontinent Asian Americans, Asian-Pacific Americans, women, and other minorities approved by the SBA are presumed to be socially and economically disadvantaged.

The receipts of affiliate companies are counted in determining size. Business concerns are affiliates of each other when either directly or indirectly:

- (1) one concern controls or has the power to control the other, or
- (2) a third party (or parties) has the power to control both.

Consideration is given to such factors as common ownership, common management, contractual relationships and overlapping authority.

DBE certification applicants' Personal Net Worth (PNW) must not exceed \$1.32 million, excluding the equity in owners' primary residence and ownership interest in the applicant firm.

Airport Concessions Disadvantaged Business Enterprise (ACDBE) Program

Business opportunities currently covered by US DOT requirements under 49 CFR Part 23 (ACDBE Program) include:

- Airport Advertising
- Airport News and Information Broadcast
- ATM and Banking Services
- Baggage Cart Rentals
- Duty Free
- Food and Beverage
- Foreign Currency Exchange
- Hotel (Dulles)
- Pay Telephones (including calling cards)
- Public Parking
- Rental Cars (on airport facilities)
- Retail (including specialty retail, newsstands, shoe shine and therapeutic massage)
- Retail Gas Station (Dulles)
- Scheduled Bus Service (Dulles)
- Shared Ride (passenger vans)
- Taxicab Concession (Dulles)
- Taxicab Dispatch (National & Dulles)

Businesses that conduct an aeronautical activity are not considered concessionaires. Aeronautical activities include scheduled and non-scheduled air carriers, air taxis, air charters, and air couriers, in their normal passenger or freight carrying capacities; fixed base operators, flight schools; and skydiving, parachute jumping, flying guide services, and helicopter or air tours. Businesses not covered by the definition include flight kitchens, in-flight caterers servicing air carriers, government agencies, industrial plants, farm leases, individuals leasing hangar space, custodial and security contracts, individual taxis with permits, telephone and electric utilities and skycap services under contract with an air carrier.

ACDBE Participation

The Airports Authority is committed to achieving significant participation from minority, woman-owned and disadvantaged businesses in

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its concessions program, and evaluates each concession opportunity for ACDBE participation. Where ACDBE participation is determined to be available, ACDBE goals are set for the concession opportunity. For information on the ACDBE size standards for the Airports Authority's concessions, contact the Equal Opportunity Programs Department at (703) 417–8625.

Firms serving as prime contractors/concessionaires, subcontractors and joint venture partners may achieve ACDBE participation. In subcontracting and joint venture participation arrangements, the ACDBE participation should meet and/or exceed the stated ACDBE goal. In arrangements where the ACDBE firm is not the prime, the ACDBE(s) should be responsible for a clearly defined portion of the concession operation, and share in the ownership, control, management responsibilities, risks and profits of the operation. In the joint venture arrangement, the ACDBE firm(s) is also required to contribute capital in proportion to their ownership interest in the concession. ACDBE participation in a concession contract may also be achieved through the purchase or lease of goods and services from certified ACDBE firms. The utilization of ACDBE goods and services providers for achieving ACDBE goals on a concession opportunity will be determined by the requirements set forth in the concession solicitation.

ACDBE Certification

All firms interested in participating in a concession opportunity as a ACDBE must become certified as an Airport Concession Disadvantaged Business Enterprise (ACDBE) prior to contract award.

- I. Businesses operating under the following structures may be eligible for certification as ACDBEs:
 - a. Sole Proprietorships
 - b. Corporations
 - c. Partnerships
 - d. Limited Liability Companies

- II. Businesses operating under the following arrangements are not eligible for certification as ACDBEs:
 - a. Joint Venture entities
 - b. Limited Partnerships, in which a non-ACDBE is the general partner.
 - c. Other arrangements that do not provide for majority ownership and control by the socially and economically disadvantaged owners (e.g., employment arrangements, contracts or services provided by an ACDBE to a prime, and/or other arrangements that lack meaningful participation and control by the ACDBEs in the business operations).

Qualifications for certification as an ACDBE are similar to the certification qualifications for a firm interested in DBE opportunities in federally assisted contracts. Applicants presumed to be socially and economically disadvantaged are required to submit a Personal Net Worth (PNW) statement. The disadvantaged owner(s) of DBE concession firms are required to submit along with the DBE certification application a personal financial statement. PNW is calculated only for the owner(s) whose social and economic disadvantaged status is/are relied on for ACDBE certification. Certain reasonable exclusions are allowable and will be reviewed by the Equal Opportunity Programs Department on an individual basis. DOT regulations provide the following PNW exclusions for qualifying owners of ACDBE applicant firms:

- Equity ownership in the ACDBE applying for certification
- 2) Equity in owner's primary residence
- Other personal assets pledged or necessary to obtain financing or a franchise agreement for the ACDBE applying for certification (this exclusion has a \$3 million limit).

How To Apply

For more information on ACDBE and DBE Programs, contact the Equal Opportunity certification requirements, Programs Department at (703) 417-8625.

Virginia Unified Certification Program

The Virginia Unified Certification Program includes two certifying agencies for DBE and ACDBE certification, the Airports Authority is one of them. The other is the Virginia Department of Minority Business Enterprise (DMBE). Federal DBE certification by either agency is fully accepted throughout Virginia.

LDBE and DBE Accomplishments for Calendar Year 2010

The Airports Authority's efforts to encourage and increase the participation of DBEs and LDBEs, especially MBEs and WBEs in contracting opportunities is the primary focus of the Equal Opportunity Programs Department. In 2010, these efforts resulted in the following:

Calendar Year 2010 Dollars Awarded

DBE firms	\$9,707,174	37.8% of Federally Assisted Contracts
LDBE firms	\$107,530,982	48% of Non-Federally Assisted Contracts
MBE & WBE	\$80,378,399	32.2% of Total Contract Activity

ACDBE Concessions Achievements

At the end of calendar year 2010, gross receipts earned by ACDBEs topped \$32.6 million at Ronald Reagan Washington National Airport and \$64.3 million at Washington Dulles International Airport. The following ACDBE

firms currently operate concession businesses at Reagan National and/or Dulles Airports:

4 Pretzels, Inc.

Branded Works, Inc.

BZB Public Relations & Marketing Consultants

CalTor Dulles LLC

Capital Executive Limousine Service, Inc.

Carmen Morris Agency

CLS Management Services, Inc.

Concourse Concessions, Inc.

DP Consultants, Inc.

DPR Enterprises, Inc.

Field, Inc.

Gulf Coast Real Estate

GVM Associates, Inc.

GVM Associates II, Inc.

GVM Associates III, Inc.

ILJ Washington DC, LLC

ILJ IAD LLC

J.J.'s Juice & Java, Inc.

Massage Bar, Inc.

Matsutake National, Inc.

Matsutake IAD, Inc.

Mitchell DC, LLC

NRB Enterprises, Inc.

Olde Mill Company, Inc.

OSI MB, Inc.

Pen & Prose, Inc.

PIA Services, Inc.

RAMG, Inc.

Reed of Virginia, Inc.

Robinson Hill Group, Inc.

Ruak, Inc.

SAS Management, Inc.

Seva Enterprises, Inc.

Stellar Partners, Inc.

Symbiont, Inc.

Taxco Sterling Company, Inc.

Technical & Professional Services, Inc.

The Grove, Inc.

U Street Parking, Inc.



Contract Opportunities

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Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



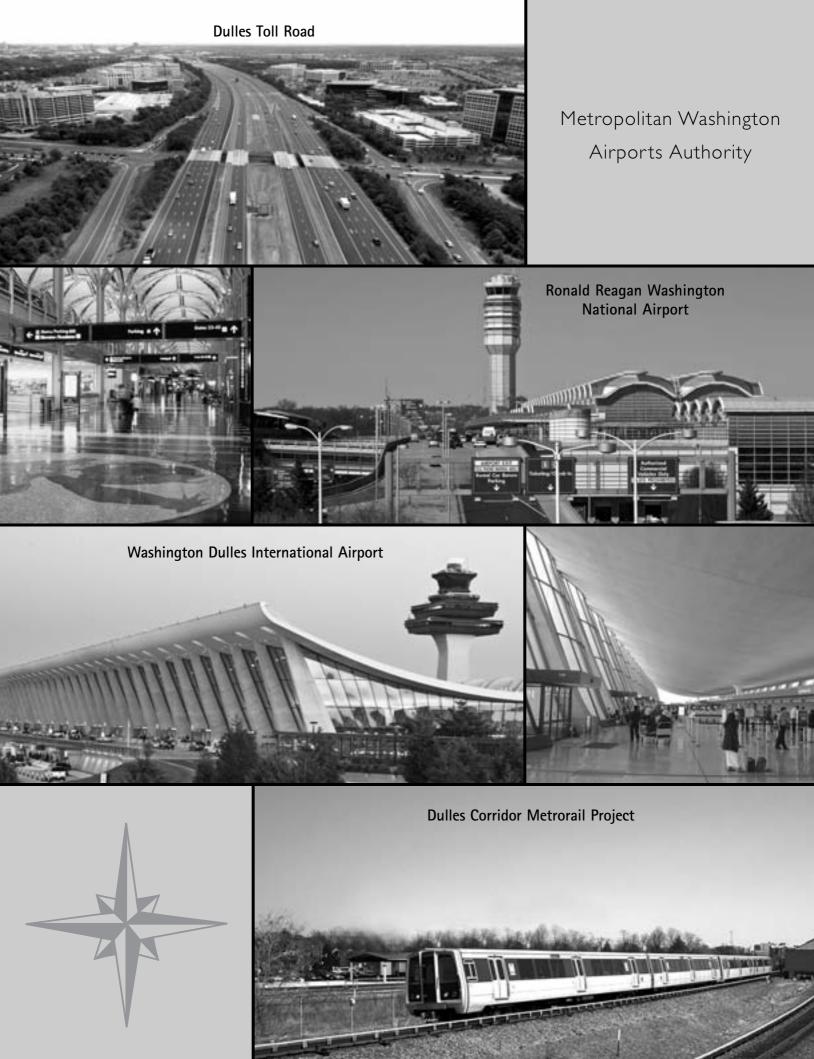
Dulles Toll Road



Washington Dulles International Airport



DESIGN/CONSULTING & CONSTRUCTION OPPORTUNITIES



Introduction

Pursuant to the Airports Authority's LDBE and DBE programs, many of the projects listed below have potential for an LDBE participation requirement or a DBE goal. Specific projects may be candidates for 100% LDBE set aside. Actual LDBE participation requirements or DBE goals will be determined when project scopes have been completely defined.

Ronald Reagan Washington National Airport



Runway 15–33 RSA Improvements (\$31,000,000 or Less)

Install EMAS Bed on the end of Runways 15, 33, and 22 and fill or deck the end of Runway 33 and extend Runway 4 end.

Terminal A Near-Term Project (\$8,000,000 or Less)

Expand the secured corridor and Security Checkpoint at Terminal A.

North Substation Gear Replacement (\$3,500,000 or Less)

Replace obsolete 34.5K volt switchgear in the North substation.

River Rescue Support Facility (\$2,000,000 or Less)

Construct a new river rescue facility to protect the emergency boats and to provide space for equipment storage.

Corporate Office Building (COB) Backup Power (\$1,500,000 or Less)

Provide full backup power to the COB and improve emergency power distribution to Hangar 11/12. Replace main power breakers at both hangars.

Taxiway C Rehabilitation (\$1,000,000 or Less)

Provide pavement rehabilitation on Taxiway C.

Terminal A Emergency Generator Upgrade (\$1,000,000 or Less)

Replace existing controllers and transfer switches in Terminal A's emergency generators.

Storm Drain Line Repair (\$900,000 or Less)

Replace approximately 350 linear feet of corroded 60" corrugated metal pipe with new reinforced concrete pipe.

Hangar 4 Restroom Replacement (\$900,000 or Less)

Replace 55,000 square feet of hypalon roof membrane and insulation.

Terminal A Restroom Renovation (\$900,000 or Less)

Renovate two sets of restrooms in Terminal A. Replace all fixtures and tile.

Dedicated Fire System (DFS) Modifications (\$200,000 or Less)

Install appropriately rated surge tank and associated piping within the DFS building to mitigate surge conditions within the system.

Next Generation Public Safety Communications System (P25) (\$200,000 or Less)

Provide enhancements to the 800MHz radio system including new tower site selection and construction, additional talk channels, purchase of elite dispatch consoles, system management terminal and software, and other improvements.

Washington Dulles International Airport



Snow Equipment Storage Facility (\$9,000,000 or Less)

Construct a facility to properly house the new snow removal equipment and supplies for snow removal operations on the new Fourth Runway.

Fuel Settling Tank Farm Inbound Filter Separators

(\$3,500,000 or Less)

Install strainers and filter separators on the inbound fuel delivery line to the airport. Work includes concrete work, piping, valves, fuel drain tank, filter separators, lighting, instrumentation and controls, and system commissioning.

International Arrivals Building (IAB) HVAC System Renovation (\$3,000,000 or Less)

Renovate the downstream air distribution system in the IAB.

Unmanned Exit Doors at Baggage Claim Level – Main Terminal (\$2,500,000 or Less)

Install five passenger automatic security revolving doors at the three Main Terminal exit points, two at the east and west exits, and one at the current South Finger exit.

Cargo Buildings Rehabilitation (\$2,500,000 or Less)

Rehabilitate the exterior of Cargo Buildings 1, 2

and 3 and the life-safety systems within the three cargo buildings.

Historic Air Traffic Control Tower (ATCT) Exterior Preservation

(\$2,000,000 or Less)

Renovate the exterior of the ATCT at the Main Terminal.

Electrical Feeder Laterals Replacement (\$2,000,000 or Less)

Replace the existing electrical laterals at IAD.

Fire Station Alerting System for ARFF 302/303 (\$1,000,000 or Less)

Upgrade the fire alerting systems at Fire Stations 302 and 303.

Expansion Joint & Terrazzo Replacement Phase II, Main Terminal, Ticketing Level (\$860,000 or Less)

Replace failing expansion joint material and terrazzo in the Main Terminal.

Airfield Storm Sewer Inlet Erosion/Sinkhole Repairs, Phase IV

(\$800,000 or Less)

Seal and rehabilitate portions of the airfield storm drainage system and correct grading and erosion issues around storm drain inlets.

HVAC Improvements to Shop 1 and Vehicle Body Shop (\$750,000 or Less)

Install new air handling unit with energy recovery and new chilled water piping that will tie-in to the central cooling plant.

Terrazzo Replacement – Landside Walkback Tunnel (\$730,000 or Less)

Repair and replace cracked/failed terrazzo in the landside walk-back tunnel.

Zone E Signs – Greenway Ramp E (\$675,000 or Less)

Install four large zone signs on the Dulles Greenway ramp leading to the airport.

Culvert Replacement on Vortac Lane (\$450,000 or Less)

Replace the existing culverts with a large box culvert under Vortac Lane.

Public Parking Operations Enhancement (\$410,000 or Less)

Provide enhancements to the revenue control system and customer for the public parking operation. The work includes expansion joint replacement, installation of electronic parking exit signs at the hourly exit plaza, and replacement of safes used for revenue collection.

Main Terminal Window Wall Rehabilitation (\$400,000 or Less)

Replace high window neopane gaskets in the north and south window walls.

Access Control and Monitoring System Interim Infrastructure Upgrades (\$400,000 or Less)

Upgrade the Access Control and Monitoring System infrastructure.

Dulles East Building Rehabilitation, Phase I (\$350,000 or Less)

Upgrade life-safety systems issues, address ADA compliance requirements, and rehabilitate the mechanical systems.

JP Morgan Chase Building – HVAC System Connection Energy Management Control System (EMCS)

(\$350,000 or Less)

Establish an EMCS connection to the mechanical room and major mechanical equipment (air handler, chillers, boilers, etc.) serving the JPM Chase Building.

Carpet Replacement (\$310,000 or Less)

Replace the carpet in the temporary Mobile Lounge Docks at the Main Terminal, Mobile Lounge Docks in Concourses A & B, Jet Bridges Concourse A & B, and grey wall carpet in Plane-Mates.

Plane-Mate Lift Controller System Upgrade Phase II

(\$265,000 or Less)

Replace obsolete electronic passenger pod electronic controllers on Plane-Mates. Phase II will consist of the rehabilitation of 10 Plane-Mate units.

Reroof Buildings

(\$250,000 or Less)

Replace/repair roofs on approximately 10 buildings Airport-wide.

Roof Top Unit (RTU) Replacement Program (\$250,000 or Less)

Replace old/damaged RTUs on approximately seven buildings Airport-wide.

Elevators, Escalators and Moving Walks Rehabilitation

(\$190,000 or Less)

Rehabilitate the aging conveyance system units per the Original Equipment Manufacturer (OEM) requirements.

Main Terminal Loading Dock Door Rehabilitation (\$100,000 or Less)

Install double swing doors at the Main Terminal Ground Level west end of the Loading Dock tunnel.

Dulles Corridor - Toll Road



Toll Plaza Tunnel Rehabilitation (\$4,500,000 or Less)

Renovate the existing revenue collection tunnel at the Dulles Toll Road main toll plaza.

Sound Wall Reconstruction (\$4,000,000 or Less)
Demolish and reconstruct existing Dulles Toll
Road sound walls.

Sound Wall Rehabilitation (\$3,000,000 or Less)
Repair acoustic material, concrete and failed clip
angle connections on the existing Dulles Toll
Road sound walls.

Sound Wall Rehabilitation (\$3,000,000 or Less) Repair acoustic material, concrete and failed clip angle connections on the existing Dulles Toll Road sound walls.

Administration Building Generator Replacement (\$1,000,000 or Less)

Replace the existing generator in the Dulles Toll Road Administration Building.

Administration Building HVAC Rehabilitation (\$600,000 or Less)

Renovate the existing HVAC system in the Dulles Toll Road Administration Building to incorporate a Variable Air Volume system.

Dulles Corridor Metrorail Project (Phase 1)



Refer to Dulles Transit Partners (DTP) website at www.DullesTransitPartners.com or DTP in the Exhibit Hall for Phase 1 opportunities.

Dulles Corridor Metrorail Project (DCMP) (Phase 2)



Design and Construction (Contract Packaging and Magnitude Undetermined)

Provide all administrative, design, engineering, procurement, transportation, quality assurance, inspection, installation, construction, supervision, management, documentation, maintenance, and demonstration for Phase 2 DCMP.

Owner Controlled Wrap-Up Insurance Program (OCWIP)

In 1988, the Airports Authority's Board of Directors adopted an Owner Controlled Wrap-up Insurance Program (OCWIP) to provide primary and excess insurance coverage to eligible, enrolled contractors working at Reagan National and Washington Dulles International Airports.

A wrap-up removes the contractor's obligation to individually purchase insurance and replace it with an Airports Authority wide insurance program.

OCWIP covers all tiers of contractors performing work under the Capital Construction Program, Capital Maintenance and Investment Program, and tenant construction.

The Airports Authority created the wrap-up for three main reasons: to maintain control over construction risks, reduce the cost of insurance to an affordable price, and promote customer service and diversity. Maintaining control over the safety aspects of the construction program has been the most important element of the OCWIP because it allows the Airports Authority to institute and enforce standards. The following describes some of the program advantages.

Control — Wrap-up insurance program can: Standardize the contractors' insurance policies - Wrap-ups eliminate conflicting insurance provisions, remove overlapping policies, and close coverage "gaps." They also provide the flexibility to write special coverage to meet specific needs.

Obtain substantially higher liability limits — Contractors usually purchase \$2 – \$5 million in general liability coverage. These limits would not adequately pay for most types of aviation accidents; therefore, it was important for the Airports Authority to buy additional protection. Under the OCWIP, the Airports Authority was able to obtain a \$250 million limit to cover airside catastrophic exposures.

Offer dedicated limits only for the specific project — the contractor's coverage under the OCWIP will not be eroded by a major accident that happens while the contractor is working on a non-airport project.

Eliminate the need for verification of every policy provided by the contractors — eliminating this requirement keeps the project moving; the selection process is not delayed by insurance verification. Make the construction projects as safe as possible — Safety is the most important aspect within a wrap-up insurance program. A proactive, successful program requires everyone's participation and safety is no exception; it is everyone's responsibility.

Provide a coordinated approach to claims management — Wrap-ups use one agency to provide all the on-site claims administration. This simplifies the process and eliminates the conflicts that arise when multiple insurance carriers each share an insurable interest in one claim.

Minimize inter-contractor lawsuits —Consolidating the insurance protection into one set of policies to cover all the insured, helps eliminate the endless possibilities for cross claims among the engineers, architects, contractors, and subcontractors.

Customer Service and Diversity — Wrap-ups enhance these goals by:

Expediting claim payment to injured parties – if someone is not paid, the Airports Authority can control the adjusting activities and insist on prompt claim payments.

Encouraging and supporting minority and women business enterprises – many minorities and small contractors have difficulty purchasing all or part of the insurance required to bid on construction contracts. Wrap-ups eliminate the cost and unavailability

Safety Management

The long-range goal is to have all parties involved in construction recognize the importance of a

LANDING The Right **OPPORTUNITY:** Local, Small, Minority and Woman-Owned Businesses Working with the Metropolitan Washington Airports Authority

structured safety program. To maintain an effective, comprehensive safety program, the Airports Authority provides qualified safety personnel, a construction safety manual, training for contractors and their employees, informational materials such as orientation and operational safety videos, contractor's safety committee meetings, safety incentives, performance awards, first aid facilities, and regular safety inspections. Safety personnel file reports to indicate safety problems or violations that have been observed, and offer recommendations to correct the hazard.

Non-Eligible Contractors

Certain types of work cannot be covered under the OCWIP. Material dealers, suppliers, vendors, haulers, environmental remediation, design, architects, and other service agencies connected with the project are required to carry their own insurance at the contractor's expense. Also, all contractors and subcontractors must carry and maintain, at their own expense, insurance pertaining to operations away from the airport job site.

Coverage

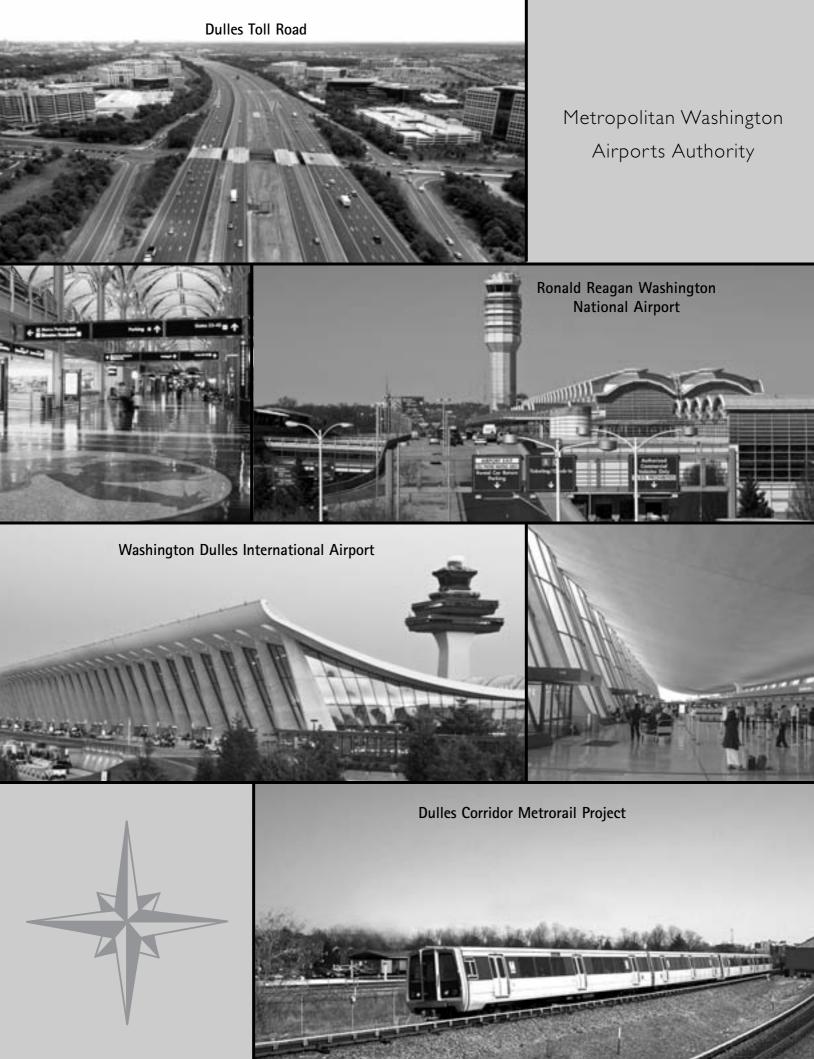
The Owner Controlled Wrap-up Insurance Program includes the following coverage:

- Asbestos Abatement Liability Policy provides third-party liability for bodily harm or property damage to an airport user as the result of asbestos removal or exposure to asbestos fibers, or lead abatement.
- Auto Liability Program provides on-site automobile liability coverage for all enrolled contractors.
- Builder's Risk Pays direct expenses for the repair or replacement of Airports Authority owned or leased property damaged or destroyed by the construction activity.

- Commercial General Liability Third-party liability protection for any bodily harm or property damage incurred to an airport user as a result of construction.
- Contractor's Pollution Liability Third-party liability coverage for bodily harm or property damage incurred from the remediation of soil and ground materials or the removal of any underground storage tank located on either airport. The policy covers the Airports Authority, contractor removing the tank, and the owner of the tank (e.g. airlines, car rental agencies, etc.).
- Workers' Compensation Medical and wage payments applied according to the Virginia statutory limits for enrolled contractors injured while on an airport construction project.

All of this coverage is detailed in the Owner Controlled Wrap-up Insurance Program Manual provided to all enrolled contractors.

It is important to note that each of these policies contains its own terms, conditions and exclusions. All of the OCWIP policies have been coordinated to protect the Airports Authority, its tenants, contractors, construction employees, and the public during construction at each Airport.



GOODS AND SERVICES OPPORTUNITIES (OTHER THAN CONSTRUCTION)

Introduction

The Airports Authority has three offices that handle procurement of goods and services. The Procurement and Contracts Department oversees purchases of goods and services in excess of \$50,000 and all construction. The Purchasing Offices of the Materials Management Divisions at Ronald Reagan Washington National and Washington Dulles International Airports oversee purchases of goods and services \$50,000 and less. Many of these purchases recur on a yearly basis.

RECURRING GOODS & SERVICES OPPORTUNITIES SCHEDULED TO BE ISSUED BETWEEN JANUARY 2012 AND DECEMBER 2012

Projects \$500,000 - \$1,000,000

Audit of Authority Financial Statements
Provide certified public accountant services for the audit of the Airports Authority's annual financial

statements.

MUFIDS Operation and Maintenance, Dulles Provide services to operate and maintain the Multi-User Flight Information Display System (MUFIDS) at Washington Dulles International Airports.

Sodium Acetate Deicing Solid, National & Dulles Provide Sodium Acetate based deicing/anti-deicing solid in the form of a free flowing sphere for runways, taxiways and sidewalks at Ronald Reagan Washington National and Washington Dulles International Airports.

Projects \$250,000 - \$500,000

Maintain 800MHz Radio System, National & Dulles

Provide maintenance, repair and engineering services for the 800 MHz radio system in-building,

supplemental radiating system at Washington Dulles International Airport.

Road Salt for Snow & Ice Control, Dulles
Provide bulk sodium chloride road salt for snow
and ice control at Washington Dulles International
Airport.

Projects \$100,000 - \$250,000

Bulk Propane Gas, Dulles

Provide bulk propane gas to the Live Fire Training Facility at Washington Dulles International Airport.

Compensation Support Services

Provide professional consulting services including conducting market pay and compensation studies, job analyses and other related services to assist the Authority's Office of Human Resources.

Projects \$100,000 or less

Disposal of Hazardous Waste, National Supply environmental services to identify, package, label, load, transport, and dispose of hazardous or universal waste material from Ronald Reagan Washington National Airport.

Mobile Radio Maintenance & Installation, National & Dulles

Provide mobile radio installations, repairs and preventative maintenance to designated radio equipment in vehicles belonging to the Public Safety Division at Ronald Reagan Washington National and Washington Dulles International Airports.



Annual Contracting Opportunities Below \$50,000 for Ronald Reagan Washington National Airport

The following are service Blanket Purchase Orders (BPOs) established within the Ronald Reagan Washington National Airport Procurement Division on a yearly basis. These service contracts are normally valid for the period of one base year and two option years. All requirements listed run Calendar Year January 1 – December 1.

Contracts with Estimated Issue Date: December 2011

Contact Person: Regina Leigh (703) 417-8108

Bottled Water & Filtration Systems
 (5 contracts)
 Estimated Dollar Value Not to Exceed
 \$11,400, \$7,500, \$1,500, \$1,000, \$500

Contact Person: Kimberly Tran (703) 417-8107

- Blueprinting Services
 Estimated Dollar Value Not to Exceed \$8,000
- CADD Drafting Services
 Estimated Dollar Value Not to Exceed \$15,000
- Printing of Business Cards
 Estimated Dollar Value Not to Exceed \$10,500
- Printing & Reproduction Miscellaneous
 (2 contracts)
 Estimated Dollar Value Not to Exceed \$25,000 each

Contact Person: Yvonne Perry (703) 417-8106

- Dress Uniforms for Police and Fire
 Estimated Dollar Value Not to Exceed \$10,000
- Testing High Voltage Protective Equipment Estimated Dollar Value Not to Exceed \$6,370

Contracts with Estimated Issue Date: 2012

Contact Person: Regina Leigh (703) 417-8108

- Asphalt
 Estimated Dollar Value Not to Exceed \$25,000
- Coffee Services (6 Contracts)
 Estimated Dollar Value Not to Exceed
 \$32,000, \$22,500, \$11,000, \$5,200, \$2,500
 and \$2,000
- Generators and Fire Pumps Inspect and Test
 Estimated Dollar Value Not to Exceed \$10,000
- Lease and Refill Nitrogen Tanks
 Estimated Dollar Value Not to Exceed \$7,000
- Oxygen & Nitrogen Refill
 Estimated Dollar Value Not to Exceed \$12,000
- Plant Purchase & Maintenance (Headquarters) (2 contracts)
 Estimated Dollar Value Not to Exceed \$15,000 and \$5,000
- Runway Sand
 Estimated Dollar Value Not to Exceed \$30,000
- Underground Utility Location
 Estimated Dollar Value Not to Exceed \$10,000
- Voice Mail Conversion
 Estimated Dollar Value Not to Exceed \$5,300
- Water Filtration System
 Estimated Dollar Value Not to Exceed \$4,000

Welding Services
 Estimated Dollar Value Not to Exceed \$23,000

Contact Person: Kimberly Tran (703) 417-8107

- Courier Services (Local)
 Estimated Dollar Value Not to Exceed \$13,000
- HVAC Duct Cleaning
 Estimated Dollar Value Not to Exceed \$16,400
- Insulation Services
 Estimated Dollar Value Not to Exceed \$14,000
- Printing and Reproduction Access Passes
 Estimated Dollar Value Not to Exceed \$6,000
- Printing and Reproduction Miscellaneous Estimated Dollar Value Not to Exceed \$10,000
- Rental of Equipment
 Estimated Dollar Value Not to Exceed \$8,000

Contact Person: Yvonne Perry (703) 417-8106

- Moving Services
 Estimated Dollar Value Not to Exceed \$8,300
- Rotating Equipment Repair
 Estimated Dollar Value Not to Exceed \$18,000
- Steam Flow and Btu Metering Systems Estimated Dollar Value Not to Exceed \$14,300
- Towing Services
 Estimated Dollar Value Not to Exceed \$10,000
- Water Testing (Collection and Analysis)
 Estimated Dollar Value Not to Exceed \$20,000

Contracts with Estimated Issue Date: 2013

Contact Person: Regina Leigh (703) 417-8108

Certified Inspections of Crane
 Estimated Dollar Value Not to Exceed \$4,000

Contact Person: Kimberly Tran (703) 417-8107

- Courier/Transport Internal Mail
 Estimated Dollar Value Not to Exceed \$25,000
- Motor Repairs, Single and 3-Phase
 Estimated Dollar Value Not to Exceed \$15,000
- Printing Services for Newsletter
 Estimated Dollar Value Not to Exceed \$13,200
- Printing of Stationary Products
 Estimated Dollar Value Not to Exceed \$18,000

Contact Person: Yvonne Perry (703) 417-8106

- Car Wash Service (2 contracts)
 Estimated Dollar Value Not to Exceed \$8,000 and \$4,000
- Stationary Air Compressor Service and Repair Estimated Dollar Value Not to Exceed \$8,800

Warehouse Stock and Store Items

The following is a generalization of the type of commodities, which are stocked in the Warehouse at Ronald Reagan Washington National Airport:

Administrative Supplies
Automotive Parts
Cleaning Supplies
Electrical Supplies
Gases
Hand Tools
Locksmith Supplies
Paint and Sundries
Plumbing and Industrial Supplies
Structures and Grounds Supplies

Questions regarding Goods and Services contracting opportunities below \$50,000 at Ronald Reagan Washington National Airport should be directed to the Materials Management Division at 703-417-8026.

Annual Contracting Opportunities Below \$50,000 for Washington Dulles International Airport



The following are Blanket Purchase Orders (BPOs) established within the Washington Dulles International Procurement Division on a yearly basis. These BPOs are staggered throughout the calendar year. These contracts are normally valid for the period of one base year and one or two option years.

Estimated Contracts with Issue Date: December 2011

Contact Person: Ernest Lecure (703) 572-2777

 Fuel System Maintenance and Programming Estimated Dollar Value Not to Exceed \$18,000

Contact Person: Debbie Cooper (703) 572-2927

- Interior Plant Maintenance Estimated Dollar Value Not to Exceed \$1,560
- Voice Mail Conversion for Lost and Found Estimated Dollar Value Not to Exceed \$7,328

Contact Person: Cordell Myers (703) 572-8477

Portable Toilet Rentals
 Estimated Dollar Value Not to Exceed \$12,000

Contracts with Estimated Issue Date: December 2011

Contact Person: Ernest Lecure (703) 572-2777

- Crushed Stone
 Estimated Dollar Value Not to Exceed \$50,000
- Fleet Cleaning Services
 Estimated Dollar Value Not to Exceed \$27,000
- Front and Rear Brake Rotors
 Estimated Dollar Value Not to Exceed \$30,200
- HVAC System Maintenance
 Estimated Dollar Value Not to Exceed \$50,000
- Lift Devices Maintenance
 Estimated Dollar Value Not to Exceed \$9,000
- Moving Services
 Estimated Dollar Value Not to Exceed \$10,000
- Parking Permits and Decals
 Estimated Dollar Value Not to Exceed \$13,000

Contact Person: Joe Reca, CPPO (703) 572-2925

- Rock Maintenance-Live Fire Training Burn Facility
- Estimated Dollar Value Not to Exceed \$35,000
- Bottled Spring Water
 Estimated Dollar Value Not to Exceed \$10,000
- Holiday Decorations for Terminals
 Estimated Dollar Value Not to Exceed \$30,000
- Norco Rolling Door Maintenance
 Estimated Dollar Value Not to Exceed \$10,000

Contact Person: Debbie Cooper (703) 572-2927

Parts Washer Cleaning
 Estimated Dollar Value Not to Exceed \$9,895

 Service and Repair Hydro-Tek Steam Jenny Estimated Dollar Value Not to Exceed \$2,500

Contact Person: Cordell Myers (703) 572-8477

- General Purpose Batteries
 Estimated Dollar Value Not to Exceed \$6,500
- Portable Toilet Rentals
 Estimated Dollar Value Not to Exceed \$5,000
- Truck Wash System Maintenance Services Estimated Dollar Value Not to Exceed \$12,353

Contracts with Estimated Issue Date: 2013

Contact Person: Ernest Lecure (703) 572-2777

- Hot Plant Mix Asphalt
 Estimated Dollar Value Not to Exceed \$51,000
- ID Badge Making Printing Supplies
 Estimated Dollar Value Not to Exceed \$34,000
- Sloan Plumbing Products
 Estimated Dollar Value Not to Exceed \$48,777
- Sprinkler System Testing
 Estimated Dollar Value Not to Exceed \$32,000

Contact Person: Debbie Cooper (703) 572-2927

- Underground Storage Tanks
 Estimated Dollar Value Not to Exceed \$10,000

Contact Person: Cordell Myers (703) 572-8477

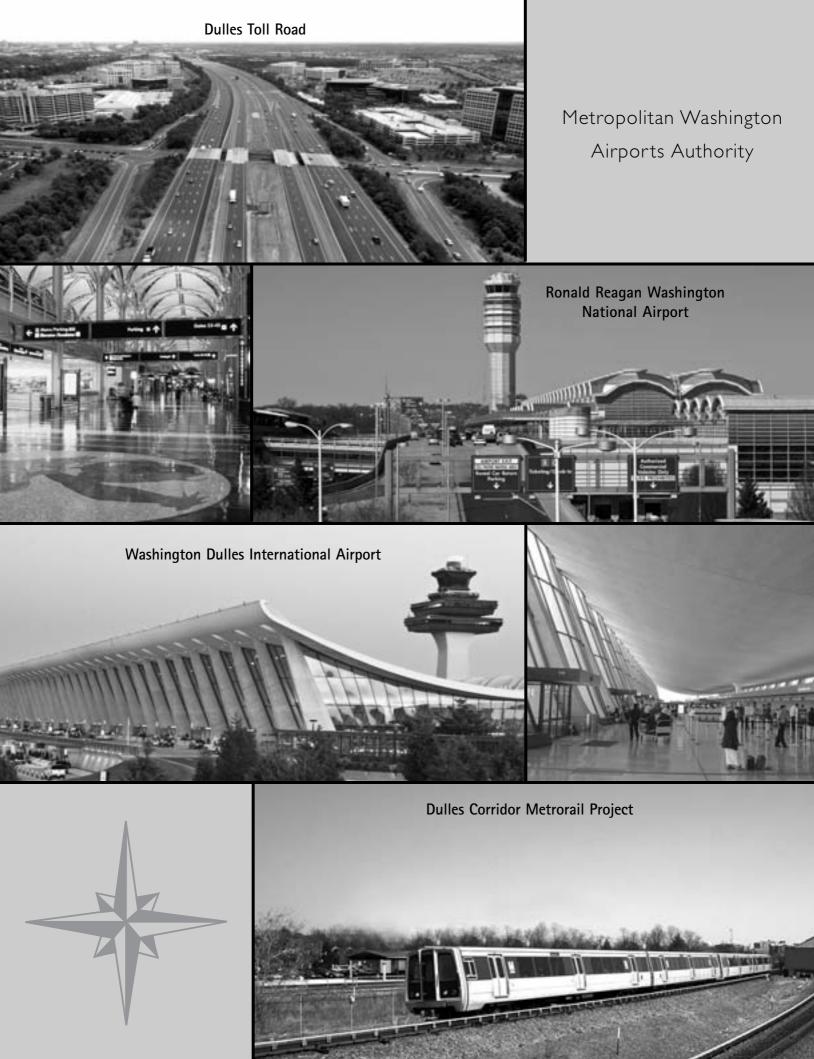
- Cathodic Protection Test on Natural Gas System Estimated Dollar Value Not to Exceed \$7,000
- Leakage Survey on Gas and Water
 Estimated Dollar Value Not to Exceed \$9,000

Contact Person: Linda Donovan (703) 572-2922

Armored Car Service
 Estimated Dollar Value Not to Exceed \$3,500

Questions regarding Goods and Services contracting opportunities at Washington Dulles International Airport should be directed to the Materials Management Division at 703-572-2920.

DULLES CORRIDOR METRORAIL PROJECT (DCMP)



Dulles Corridor Metrorail Project (DCMP)









The Airports Authority, in cooperation with the Virginia Department of Rail and Public Transportation (VDRPT), Washington Metropolitan Area Transit Authority (WMATA) and Fairfax and Loudoun counties, is planning to construct an extension to the WMATA Metrorail transit system in the Dulles Corridor area of Northern Virginia. The DCMP will consist of a 23.1 mile extension of the region's existing Metrorail system, 11 new stations, a rail yard site on Washington Dulles International Airport (Dulles Airport) property, and an expansion of the existing rail yard at the West Falls Church station.

The project will be constructed in two major phases. The Wiehle Avenue extension (Phase 1)

would complete the first segment of the planned extension from the existing Metrorail Orange Line at the East Falls Church station in Fairfax County to Wiehle Avenue in Reston, Virginia. The Route 772/Dulles Airport Extension (Phase 2) would complete the remainder of the project and will follow after the initiation of Phase 1.

The Airports Authority leads the capital funding and general oversight of the final design and capital construction program for the project. WMATA will operate the system and be the lead agency for ongoing operation and maintenance funding when completed.

Phase 1 Construction began in March 2009. Phase 2 preliminary design is in progress and design build solicitation material is expected to be released in 2012.

Dulles Transit Partners, LLC (a joint venture of Bechtel Infrastructure, Inc. and the Washington Group International) is the Airports Authority's design-build contractor for Phase 1. DTP has established a DBE Program in accordance with requirements of the Airports Authority and US Department of Transportation regulations.

Phase 2 DBE/LDBE participation is yet to be determined.

Dulles Corridor Metrorail Project (DCMP) DBE Opportunities

For more information on DBE opportunities with DTP; contact the DTP DBE Liaison or visit the DTP website at www.DullesTransitPartners.com

Nicole Wiley
(Phase 1 Design & Construction opportunities)
DBE Liaison
Dulles Transit Partners, LLC
1595 Spring Hill Road, Suite 600
Vienna, VA 22182
703-852-5848
nicole.wiley@DullesTransitPartners.com

Concession Opportunities for 2012-2014:

Concession Type	Airport	Current Expiration Date	* Projected Solicitation Date									
Terminal												
Branch Banks & ATMs	Both	01/2013	06/2012									
Duty Free	Both	07/2014	01/2014									
Food, Beverage & Retail	Both	12/2012	09/2012									
Foreign Currency	1/2013	01/2013	06/2012									
Baggage Carts	National	09/2010	03/2012									
	La	ndside										
Rental Cars	National	05/2016	08/2015									
Rental Cars (6 locations)	Dulles	06/2013	10/2012									
Shared Ride Vans	National	04/2012	11/2011									
Shared Ride Vans	Dulles	04/2012	11/2011									
Taxi Dispatch	Dulles	01/2013	05/2012									
Taxi Operator	Dulles	01/2013 05/2012										

^{*}Projected Solicitation Date is the date that the RFP may be issued.

Introduction

The Airports Authority's concession opportunities are divided into two general categories. In very basic and general terms: Terminal Concessions are those concessions that generally provide services to passengers inside the airports terminals; Landside Concessions are those concessions that provide services to passengers arriving to or leaving the airports terminals.

The management of airport concession contracts is conducted by two departments within the Airports Authority. Terminal concession contracts are managed by the Concessions and Property Development Department and Landside concession contracts are managed by the Airport Administration departments at each airport.

Airport Concessions DBE Program

The Airports Authority's policy is to aggressively seek significant participation by small businesses owned by minorities, women and disadvantaged business enterprises in its concession-contracting program and to maximize opportunities for these firms to compete for Airports Authority-sponsored contracts. The Airports Authority is committed to achieving significant participation from these firms in all areas of the concessions program.

The Airports Authority's ACDBE program policy is mandated by and is developed in accordance with provisions of DOT regulation, 49 CFR Part 23 – Participation by Disadvantaged Business Enterprises in Airports Authority Concessions.

Terminal concession contracts managed by the Concessions and Property Development Department that are included in the ACDBE program are:

- 1) Airport Advertising
- 2) Airport News and Information Network (cable television)
- 3) Baggage Carts
- 4) Branch Banks and ATM Services
- 5) Common Wireless Access System (CWAS)
- 6) Duty Free
- 7) Food and Beverage concessions
- 8) Foreign Currency Exchange (business traveler services)
- 9) Hotel (Dulles Airport)
- 10) Pay Telephones
- 11) Retail (including newsstands, shoe shine, therapeutic massage) concessions
- 12) Retail Gas Station (Dulles Airport)

Landside concession contracts managed by the Airport Administration Departments that are included in the ACDBE program are:

- 1) Public Parking
- 2) Scheduled Bus Service (Dulles)
- 3) Shared Ride (passenger vans)
- 4) Rental Cars (on airport facilities)
- 5) Taxicab Concession (Dulles)
- 6) Taxicab Dispatch (National & Dulles)

Food and beverage and retail concessions play an essential role in the Airports Authority's ability to meet its objectives of significant participation by small businesses owned by minorities, women and disadvantaged business enterprises in its concession-contracting program.

The Airports Authority contracts for food and beverage and retail concessions at both Airports through management contracts and sub-leases to the individual concessionaires. All of the food and beverage and retail facilities at each Airport are currently leased by the Airports Authority's

management contractor, Westfield Concession Management, LLC (Westfield). These sub-leases are between the concessionaire and Westfield and cover varying lengths and terms, depending on the type of concept and the capital investment required. Currently, there are approximately 38 sub-leases for food and beverage concessions and 25 sub-leases for retail concessions at National Airport. There are approximately 44 sub-leases for food and beverage concessions and 40 sub-leases for retail concessions at Dulles Airport. In addition, there are numerous opportunities for retail carts at both Airports. These retail cart opportunities are available for shorter periods, normally three months, to test new retailing concepts and/or products and require a minimal investment by the cart operator. There are current retail operators that started at the Airport with a cart and have since moved into an in-line retail store.

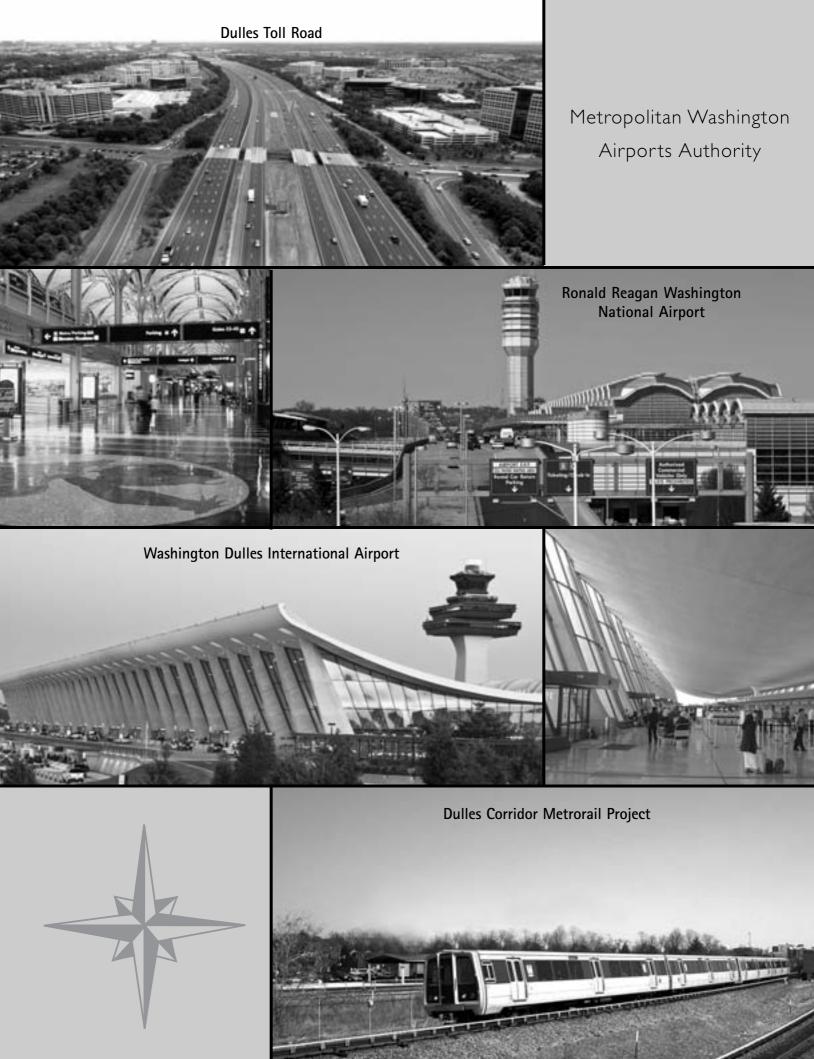
The concession management contracts at both Airports require that a percentage of the food and beverage and retail sales are generated by ACDBE operators. The percentage is based on the overall sales for each area and is currently 35% of sales for food and beverage and 25% of sales for retail concessions. The Airport environment is constantly changing; and as a result, opportunities may arise from time to time. To propose a successful business concept, considerable lead time is required. Businesses interested in pursuing retail and food and beverage opportunities are encouraged to discuss their interest directly with the Westfield leasing staff. Leasing inquires with Westfield should be directed to:

Jaime Ambrosio
Senior Leasing Manager
Westfield Concession Management
North Office Building
2730 University Building, Suite 900
Wheaton, MD 20902
(240) 669-0347
jambrosio@Westfield.com

The Metropolitan Washington Airports Authority's Website www.mwaa.com

The Airports Authority created a website to better inform the general public and interested business owners about its services and opportunities.

Information on contracting opportunities is located under the Business Information link on the main page. This site contains information on Procurement/Purchasing Offices, Equal Opportunity Programs, Contracting Opportunities, and Concession Opportunities. To assist persons interested in upcoming construction, architectural, engineering and/or goods and services opportunities, the Airports Authority provides a project summary and lists the solicitation issue date, pre-proposal conference date, proposal due date, number of amendments issued, estimated dollar value, fees for plans, and links to downloadable documents and the Planholders List. Persons interested in concession opportunities can choose from Retail, Food & Beverage, and Other Concession Opportunities.





Contracting Resources

LANDING The Right OPPORTUNITY



Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



Dulles Toll Road



Washington Dulles International Airport



Equal Opportunity Programs Department

The Equal Opportunity Programs Department has lead responsibility for the implementation of the Airports Authority's Local Disadvantaged Business Enterprise (LDBE) Program, as well as its Disadvantaged Business Enterprise (DBE) Program for Federally funded contracts and concession opportunities. The Equal Opportunity Programs Department promotes the participation of Minority and Women Business Enterprises (MBE/WBE) in the Airports Authority's contracting programs.

The goal of the Equal Opportunity Programs Department is to maximize the opportunity of small, disadvantaged, minority, and women business enterprises in competing for Airports Authority-sponsored contracts. In conjunction with this goal, the Equal Opportunity Programs Department has the lead for determining LDBE requirements, DBE goals and voluntary MBE/WBE goals on all Airports Authority-sponsored contracts. In addition, the Department is also responsible for monitoring prime contractors' compliance with LDBE and DBE requirements and reporting on the Airports Authority's LDBE/DBE/MBE/WBE accomplishments.

The Equal Opportunity Programs Department is one of two DBE certifying agencies under the Virginia Unified Certification Program (UCP). The other is the Virginia Department of Minority Business Enterprise (DMBE). Federal DBE certification by either agency is fully accepted throughout Virginia. There is no need to submit an application to both agencies.

The Equal Opportunity Programs Department is the office to contact if you are interested in:

- LDBE and DBE contract opportunities
- Marketing your firm as an LDBE or DBE
- LDBE or DBE certification

Key Personnel:

Richard Gordon Manager

Phyllis Johnson Secretary

Betty ToulsonAssistant Manager
Certification

Cynthia Lipscomb Assistant Manager LDBE/DBE Compliance

Terry Woodson
Assistant Manager
Outreach and Compliance

Anne C. Lewis
Specialist
LDBE Certification & Compliance

Judith DeVastey
Data Analyst

Mailing Address:

Metropolitan Washington Airports Authority Equal Opportunity Programs Department, MA-410 1 Aviation Circle, Suite 144 Washington, DC 20001-6000 Telephone: (703) 417-8625 Facsimile: (703) 417-8930

Hours of Operation:

8:00 AM - 5:00 PM, Monday - Friday

Procurement and Contracts Department

The procurement function at the Airports Authority is accomplished through several offices. The office responsible for requirements in excess of \$50,000 is the Procurement and Contracts

LANDING The Right **OPPORTUNITY:** Local, Small, Minority and Woman-Owned Businesses Working with the Metropolitan Washington Airports Authority

Department. This office provides procurement support to the entire Airports Authority in amounts generally exceeding \$50,000 for goods and services and all construction projects, regardless of cost. The Airports Authority also has two Materials Management Divisions, one located at each Airport. These two offices provide support for goods and services requirements of \$50,000 and less.

Key Personnel:

E. Fred Seitz, Jr. Manager

Mike Giardina

Contracting Officer Procurement Technology Specialist Webmaster, Contracting Opportunities On-Line

Katherine Ruhl

Contracts Manager Goods & Services (National & Dulles)

Cedric Kinlow

Contracting Officer
Goods & Services (National & Dulles)

Juletta Mims

Contracting Specialist Goods & Services (National & Dulles)

Betty Boothe

Contracts Manager
Design/Construction (National & Dulles)

Ramon Paez

Contracting Officer
Goods & Services (National & Dulles)

Janice Balzarini

Contract Specialist
Design/Construction (National/Dulles)

Gerald Sievers

Contract Specialist
Design/Construction (National & Dulles)

Eric Carey

Contracts Manager
Dulles Corridor Toll Road and Metrorail Project

Shirley Diamond

Contracting Officer
Dulles Corridor Toll Road and Metrorail Project

Darren Durbin

Contracts Manager
Design/Construction (National & Dulles)

Richard Myrah

Contracts Manager – Special Projects Design/Construction/Special Projects (National & Dulles)

Kim Westerhaus

Contracting Officer Services (National & Dulles)

Karen Mallicoat

Procurement Technician

Barbara Smith

Procurement Technician

Mailing Address:

Metropolitan Washington Airports Authority Procurement and Contracts Department, MA-440 1 Aviation Circle, Suite 154 Washington, DC 20001-6000 Telephone: (703) 417-8660

Facsimile: (703) 417-8993

General E-Mail Address: contracting@mwaa.com

Hours of Operation:

8:30 AM - 4:30 PM, Monday - Friday

CONTRACTUAL RESPONSIBILITIES

Janice Balzarini (PMC)

- Architect / Engineering Design
- Construction Projects
- Travel Assistance Services
- Vertical Door Maintenance

Betty Boothe

- Architect / Engineering Design
- Construction, DCA & IAD (New, Repair/Rehabilitation, On-Call)
- Environmental Services

Shirley Diamond (PMC)

- Architect / Engineering Design
- Baggage Handling System Services
- Construction, IAD (New, Repair/Rehabilitation, On-Call)
- Dulles Toll Road (Construction, A/E Services)
- Electronic Security System Maintenance
- Utilities Locating/Marking
- Passenger Boarding Bridges

Eric Carey

- Dulles Corridor Rail (Construction, A/E Services)
- Dulles Toll Road (Construction, A/E Services)

Darren Durbin

- Architect / Engineering Design
- Baggage Handling System Maintenance, DCA
- Construction, DCA & IAD (New,Repair/ Rehabilitation, On-Call)
- Clean Oil/Water Separators, IAD
- Fire Extinguisher Maintenance
- HVAC & Chiller Maintenance
- Real Estate Appraisal Services
- Rubber Removal, DCA
- Sludge Disposal
- Transformer & Switchgear Maintenance, DCA
- Utilities Repair

Mike Giardina

- Specialty IT Goods and Services

Cedric Kinlow

- Aerial Topographic Surveys
- Baggage Cart Retrieval
- Bench Stock Consumables Inventory & Service
- Bulk Lubricants
- Business Opportunity Seminar
- Call Center Services
- Chemical Water Treatment, IAD
- Chemicals for Fire Department
- Computer Equipment & Peripherals (Purchase & Maintenance)
- Document Reproduction & Scanning Services
- Forms Typeset, Layout, Proofing & Printing
- Fuels/Propane Gas
- Furniture
- Heavy Equipment Purchase and Lease
- Horticulture Consulting Services
- HTHW Generator & Boiler Maintenance
- Medical Services / EMS Billing
- Office Equipment (Copiers, FAX Machines, Postal Equipment)
- Payroll Services / Financial Programs
- Police Promotional Testing
- Public Safety (Fire/Police Goods, Services, Boats, Heavy Equipment, Firearms)
- Safety Training
- Snow & Ice Control Materials (Deicing Agents, Salt, Sand)
- Software and Software Maintenance
- Temporary Personnel Services (Accounting & Administrative)
- Temporary Skilled Trades Labor Services
- Trash Receptacles, Stanchions, etc.
- Uniforms Purchase & Rental
- Vehicles Purchase & Lease (Light Duty, Heavy Duty, Specialized Equipment, Buses)

Richard Myrah

- Airline Reimbursements
- Airport and Toll Road Planning
- Architect / Engineering Design
- Automated People Mover System
- Concessions (Solicitation and Reimbursables)
- Construction, IAD (New)
- Green Technologies
- Organizational Studies

LANDING The Right **OPPORTUNITY:** Local, Small, Minority and Woman-Owned Businesses Working with the Metropolitan Washington Airports Authority

- ERP System
- Parking Control Systems (DCA/IAD)
- Program Management Consultant
- P25 Radio Replacement
- VDOT

Ramon Paez

- Architect/Engineering Design
- Construction, DCA/IAD (New, Repair/Rehabilitation, On-Call)

Katherine Ruhl

- Air Filtration Modules
- Airport Consultant Services
- Annual Report
- Auctioneering Services
- Audit Services
- Aviation Consultant Services
- Bond Counsel
- Compensation & Benefits Programs
- Diversity Consulting Services
- Economic Impact Studies
- Equipment Cleaning, IAD
- Financial Services
- Ground Transportation Services
- Human Resources Consultant Services
- Information Systems Support Programs
- Mosquito Abatement
- OCWIP/Operational Insurance Broker Services
- Personnel Programs
- Purchasing Card Services
- Recruitment Services
- Recurring Passenger Surveys
- Surface Cleaning & Paint Removal, IAD
- Systems/Services
- Telecommunications Equipment & Services

Gerry Sievers (PMC)

- Construction, DCA & IAD (New, Repair/Rehabilitation, On-Call)
- Environmental Services

Vacant

- Airport Operations Services
- Cellular Telephone and Pager Services

- Construction Materials (Crushed Stone, Asphalt, Concrete, Traffic Paint, etc.)
- Domestic Waste Pumping, IAD
- Express Shipping Services
- Local and Long Distance Telecommunications
 Services
- Moving Services
- Natural Gas
- Noise Monitoring Equipment and Services
- Sewage Treatment
- Sweeper Maintenance and Supplies
- Terminal and Parking Guide Printing
- Tires for Mobile Lounges & Plane Mates
- Waste Water Removal Services

Kim Westerhaus

- Automatic Doors Maintenance/Repair
- Automated Control System Maintenance
- Custodial Services
- Flectrical Services
- Elevator/Escalator Maintenance/Repairs/Inspection
- Engineering Services
- Glycol Recovery Program
- Grounds Maintenance
- Hazardous Waste Disposal
- Inspect & Maintain High Temperature Hot Water Valves, IAD
- Irrigation System Maintenance
- Landscape Consulting
- MUSE and MUFIDS Maintenance
- Pest Control Services
- Refuse Removal
- Security Guard Services
- Snow Removal Services
- Surveillance of Ground Transportation System, IAD
- Temporary Plumbers, DCA
- Unarmed Security Guard Service
- Wash Plane Mates/Snow Equipment
- Water Treatment (Boiler/Chiller)
- Window Washing
- Wireless and Radio Systems Consultants,
 Technicians & Software Maintenance

Miscellaneous requirements will be assigned based on individual workloads.

Procurement's Role in the Contracting Process

The Procurement and Contracts Department is responsible for the entire spectrum of contracting activities which includes, but is not limited to, the following:

- Receiving requirements from requesting offices in the form of Procurement Requests
- b) Preparing and issuing solicitations and advertisements (as appropriate)
- c) Conducting pre-proposal conferences and site visits
- d) Receiving offers
- f) Negotiating and awarding contracts/purchase orders/blanket purchase orders
- g) Issuing Notices to Proceed/Notices of Award
- h) Administering contracts
- i) Closing out or terminating contracts

For more information on the Airports Authority's procurement process, visit the Contracting Opportunities On-Line website at http://www.mwaa.com/contracting or contact the Procurement and Contracts Department at 703-417-8660 or e-mail contracting@mwaa.com.

Where to Obtain Procurement Information

- A. Solicitation Information is advertised in one or more of the following sources:
 - 1. The Airports Authority's Contracting Opportunities On-Line website at http://www.mwaa.com/contracting
 - 2. PROJECT eLERT The Airport Authority's e-mail based contracting opportunities newsletter. Register at the Airports Authority's Contracting Opportunities On-Line website.

- 3. The Washington Post
- 4. Construction publications and organizations, to include:
 - American Minority Contractors & Business Association
 - CDC News (Construction Data Company)
 - D.C. Department of Small and Local Business Development
 - Maryland-Washington Minority Contractors Association
 - McGraw Hill Construction Dodge
 - Reed Construction Data
 - Virginia Department of Minority Business Enterprise
- 5. Other outreach programs sponsored by the Airports Authority's Equal Opportunity Programs Department
- 6. Other media identified for use by the Airports Authority
- B. Additional Information the offeror needs to know:
 - 1. The physical location of the Airports Authority's Procurement Office at Ronald Reagan Washington National Airport
 - 2. The offeror needs to be thoroughly familiar with the Airports Authority's contract requirements, including a clear understanding of the proposed project. This may be accomplished by:
 - a) Visiting our office to discuss standard contract formats
 - b) Reviewing solicitations which have already been issued

C. Additional tasks for the offeror:

- 1. Offerors should register for PROJECT eLERT, the Airports Authority's weekly e-mail based publication providing the latest information regarding current and upcoming contracting opportunities. Register on-line at: http://www.mwaa.com/contracting
- Offerors should also ensure they understand the procedures for becoming certified as an LDBE and/or DBE with the Airports Authority

Obtaining Planholders Lists

LDBE, DBE, MBE and WBE firms interested in a particular contracting opportunity with the Airports Authority are encouraged to obtain the Planholders List associated with that opportunity. A Planholders List is a listing of the firms that have obtained the solicitation documents for a particular project. This list will include the name, address, telephone number and contact person's name for each firm listed. The Procurement and Contracts Department maintains a Planholders List for each contracting opportunity. By utilizing the Planholders List associated with a particular project, LDBE, DBE, MBE and WBE firms are able to better market their services or products. The listing of planholders facilitates LDBE, DBE, MBE, and WBE firms teaming up as subcontractors. joint ventures, or partnerships with other non-LDBE, DBE, MBE, and WBE firms.

Planholders Lists for all current projects are available through the Airports Authority's Contracting Opportunities On-Line website at http://www.mwaa.com/contracting. Firms that do not have access to the Internet may request a copy of a Planholders List by faxing a request to the Procurement and Contracts Department at 703-417-8993.

Appendix A shows a representative list of zip codes that fall within the Airports Authority's trading area. To meet the local disadvantaged small business size standard, the average gross receipt of the business entity, based on the firm's last three years of receipts, shall not exceed the size standard for the type of work that the firm is performing, or goods that it is supplying for the contract. Further, the receipts of all affiliates shall be included in the counting of the business entity's gross receipts. If the small business size standard is based on the number of employees, the business entity, including all affiliates, shall not exceed that standard.

Materials Management Divisions

The Materials Management Division offices at Ronald Reagan Washington National and Washington Dulles International Airports are authorized to procure goods and supplies for each Airport that involve a total commitment of \$50,000.00 or less, excluding construction.

The staff is committed to provide procurement of equipment, supplies and services by striking a balance among quality, price, delivery requirements, and total vendor services offered. Acquisitions range from office supplies to heavy mobile equipment, from industrial gases to replacement parts for air-conditioning systems, from minor repairs to management support services.

Only Purchasing Agents and Buyers are authorized to act as agents on behalf of the Metropolitan Washington Airports Authority, to prepare and execute purchase orders generated by the Materials Management Division offices.

Competition

The level of competition for requisitions submitted to the Airport Procurement Office is as follows:

- \$1 \$2,500 May be non-competitive, as long as the agent/buyer considers the telephone or fax solicited price to be fair and reasonable.
- \$2,501 \$10,000 Minimum of three (3) sources may be solicited by telephone or fax. If the requirement is complex or lengthy, written solicitation (RFQ) method will be used.
- \$10,001 \$25,000 Written Request For Quotation (RFQ) should be sent to a minimum of three qualified vendors, if available.
- \$25,001 \$50,000 Solicitations are posted to the Airports Authority's Contracting Opportunities website and PROJECT eLERT.

Outreach to LDBEs

The Materials Management Division Offices encourage solicitation competition from LDBEs, especially MBEs and WBEs. All notifications of Requests for Quotations (RFQs) are provided to the Airports Authority's Equal Opportunity Programs Department in an effort to reach LDBE entities.

Vendor Appointments

We welcome vendors visiting the Materials Management Divisions at each Airport, but request that you make an appointment before coming into see one of the purchasing agents or buyers. This allows us to set aside time for you.

Vendor Application

The Airports Authority is utilizing the Oracle Software iSupplier Portal which is a self-service application, enabling registered "suppliers" (including contractors, vendors, and service providers) to conduct e-business transactions online with the Airports Authority via the internet. Please refer to Appendix B for instructions and Frequently Asked Questions.

Procurement Form

There is one type of form that supplies and services are purchased from in response to Airport Authority requirements:

1) Procurement Request Form Purchase Orders – To request all supplies or specific services and for all personal property items regardless of cost. The Procurement Request is converted into a Purchase Order, which is given to the vendor, and will be the official document to control the acquisition of the goods and/or services.

Invoicing

Authorized Airports Authority personnel must receive the goods/services before payment may be made to the vendor. The Accounting Disbursement Office must have an invoice, in triplicate, from the vendor referencing the Airports Authority's Purchase Order number, item quantity, unit price and total amount due before payment can be issued. Normal payment terms are Net-30 basis.

Blanket Purchase Order itemized invoices must be submitted to the Accounting Disbursement Office at least monthly or upon expiration of the orders, whichever occurs first, for all deliveries made during the billing period.

The itemized invoice should identify every delivery ticket covered, the release number, quantity, unit price and delivery dates.

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Procurement Card (PCard)

The Airports Authority's PCard (credit card) is used as a method of payment to vendors. The use of the PCard has enhanced the accounts payable process by sharply reducing paperwork. Currently, the PCard is used only in the field offices outside procurement and is restricted to \$500 to \$2,500 per transaction.

Ronald Reagan Washington National Airport Procurement Office

The Ronald Reagan Washington National Airport Materials Management Division supports Ronald Reagan Washington National Airport, Consolidated Functions at 1 Aviation Circle and the Public Safety Division at Ronald Reagan Washington National and Washington Dulles International Airports.

Key Personnel:

J. Paul Malandrino, Jr.
Vice President and Airport Manager

Ronald W. Stange
Department Manager
Airport Administration Department

Ann Helms Manager Material Management Divison 703-417-8105

Vacant
Procurement Supervisor
703-417-8110

Regina Leigh Lead Purchasing Agent 703-417-8108

Yvonne PerryPurchasing Agent
703-417-8106

Kimberly Tran
Purchasing Agent
703-417-8107

Tracey Cohen
Purchasing Agent
703-417-8102

Karen Dart Procurement Technician 703-417-8026

Mailing Address:

Metropolitan Washington Airports Authority Ronald Reagan Washington National Airport Materials Management Division (MA-133) Terminal A, Room 278 Washington, DC 20001-4901 Telephone: 703-417-8026

Hours of Operation: 7:30 AM - 4:00 PM, Monday - Friday

Facsimile: 703-417-8438

Responsibilities

The Purchasing Agents and Buyers are responsible for procuring goods and services for approximately fifty-five branches in the Airports Authority, in addition to supporting a warehouse, which stocks approximately 1,500 line items.

Commodities

Fifty commodities including equipment, service and supplies are rotated every six months between the purchasing staff. The current effective listing is as follows:

Regina Leigh, Lead Purchasing Agent
Administrative Equipment
Administrative Services
Catering
Furniture
Office Supplies
Promotional Items
Propane and Gases

Roads & Grounds Supplies and Services Training Equipment

Yvonne Perry, Purchasing Agent

Clothing
Electrical Supplies and Services
Maintenance Equipment
Medical Equipment and Supplies
Police and Fire Equipment
Public Safety Supplies and Services

Kimberly Tran, Purchasing Agent

Data Processing Supplies and Services
Environmental Supplies
Fire Extinguishers
Hazardous Waste
Printing Services
Shop Supplies
Telecommunication Equipment and Services

Tracey Cohen, Purchasing Agent

Automotive Supplies and Services Building and Structures Supplies and Services Paint and Sign Supplies and Services Utility System Repairs, Services and Supplies

Karen Dart, Procurement Technician

Items under \$2,500 for: Training/Seminars Memberships Office Supplies Periodicals Training Supplies

Washington Dulles International Airport Procurement Office

The Washington Dulles International Airport Materials Management Division provides procurement services to support the operations at Washington Dulles International Airport, with a total dollar commitment of \$50,000 or less, excluding construction. The Division is also responsible for property management, warehousing and storage functions.

The warehouse stocks approximately 4,000 line items supporting most commodity groups.

Key Personnel:

Christopher U. Browne

Vice President and Airport Manager

Mike Stewart

Manager

Airport Administration Department

John T. Jackson, CPPO

Manager

Materials Management Division

(703) 572-2920

Vikki L. Smith

Procurement Supervisor (703) 572-2924

Ernest Lecure

Lead Purchasing Agent (703) 572-2777

Debbie Cooper

Purchasing Agent (703) 572-2927

Cordell Myers

Purchasing Agent (703) 572-8477

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Joe Reca, CPPO Purchasing Agent (703) 572-2925

Linda Donovan Purchasing Agent (703) 572-2922

Ruthellyn Ward, CPPB Procurement Technician (703) 572-2926

Craig Marlowe Administrative Assistant (703) 572-2588

Mailing Address:

Metropolitan Washington Airports Authority Materials Management Division, MA-238 PO Box 17045

Washington, DC 20041 Telephone: (703) 572-2920 Facsimile: (703) 572-0186

Physical Address

Metropolitan Washington Airports Authority Washington Dulles International Airport Materials Management Division 45025 Aviation Drive, Suite 250 Dulles, VA 20166

Hours of Operations:

7:30AM - 5:00PM, Monday - Friday

Responsibilities

The purchasing staff is responsible for procuring goods and services to support the operations at Washington Dulles International Airport. The below lists reflect commodity assignments for the respective teams:

COMMODITY TEAMS

Joe Reca, CPPO and Linda Donovan Appraisals Armored Car Service Automatic Door Repair/ Parts Bottled Drinking Water Catering Services Clothing

Communication Equipment/ Supplies Furniture/Bedding

ID Supplies Industrial Gases Office Supplies

Overhead Door Service/Parts

Printing/Copying/Blueprint Reproduction

Training

Welding Utility Services

Ernest Lecure & Debbie Cooper

Antifreeze/Coolant

Appliances

Automotive Parts/Supplies

Ambulance

Batteries/Automotive

Bus Repair/Parts Coffee Service Rental Equipment Moving Services Mower Parts

Planemates/Lounge Parts

Radios

Safety Glass Replacement

Shop Supplies

Tires

Towing Service

Vehicle Repair Services

Cordell Myers & Joe Reca, CPPO

Airport Lighting Batteries/Industrial

Building Equipment/Supplies

Boiler Repair/Parts

Ground Maintenance Supplies

Electrical Supplies/Service

Fire Sprinkler Testing and Inspection

HVAC Filters HVAC Repairs

Lamps

Locksmith Supplies/Parts

Tools

Portable Toilets

Industrial Equipment/Supplies

Paint & Sign Supplies

Plumbing

Safety Supplies/Equipment

Utility Equipment/Components

Water Testing Services

Ruthellyn Ward, CPPB and Craig Marlowe

Miscellaneous

Memberships

Office Equipment Maintenance

Office Supplies

Periodicals

Concessions and Property Development

The Concessions & Property Development
Department is located at Ronald Reagan
Washington National Airport, 1 Aviation Circle,
Washington, DC 20001-6000 and supports all of
the in-terminal concessions and most land and
building leases at Ronald Reagan Washington
National and Washington Dulles International
Airports. Landside concessions such as taxis, rental
cars, and parking are managed by each Airport
Administration Department at National and Dulles.

Key Personnel:

Kathleen Verret

Manager

Revenue Development

Concessions and Property Development

(703) 417-8755

Rosa Minus

Manager

Terminal Concessions & Services – National (703) 417-8646

Carol Gabriel

Contract Manager - National

Food/Beverage Concessions and Services

(703) 417-8035

Stephanie Powers

Manager

Terminal Concessions and Services – Dulles

(703) 572-8469

Kimberly Barnes

Contract Manager - Dulles

(703) 572-2917

Food/Beverage Concessions and Services

Eugene Sharpe

Contract Manager – Dulles Retail Concessions and Services

(703) 572-2916

Mailing Address:

Metropolitan Washington Airports Authority Concessions & Property Development, MA-430

1 Aviation Circle, Suite 158

Washington, DC 20001-6000 Telephone: (703) 417-8756

Facsimile: (703) 417-8996

Airport Administration DepartmentLandside Concessions(National/Dulles)

Gary L. Myers

Manager

Contract Management Division Landside Concessions – National (Parking/Shuttle Bus, Taxi Dispatch,

Shared-Ride Vans, Rental Car)

(703) 417-8024

Gary Davis

Manager

Contract Management Division Landside Concessions – Dulles

LANDING The Right **OPPORTUNITY:** Local, Small, Minority and Woman-Owned Businesses Working with the Metropolitan Washington Airports Authority

(Parking/Shuttle Bus, Taxi, Scheduled Bus Service, Shared-Ride Vans, Rental Car) (703) 572-2900

Hours of Operation: 8:00 AM - 5:00 PM, Monday - Friday. Concessions & Property Development

The Concessions & Property Development
Department, as part of the Office of Business
Administration, is responsible for developing
general business policies for in-terminal
concessions and the leasing of land at the
Airports. The Contract Managers at each Airport
are part of the Concessions & Property
Development Department. This Department
works closely with other appropriate offices in
the coordination of overall concession activity,
concession contract management and Request
for Proposals process.

Concession Development

The Concessions & Property Development
Department is responsible for the initiation and
development of policies and guidelines
governing the in-terminal concession programs
for both airports, Washington Dulles
International and Ronald Reagan Washington
National Airport. This Department is also
responsible for in-terminal concession planning
including the development and coordination of
retail and food and beverage programs. This
Department conducts the in-terminal
concession contracting process and oversees the
negotiation, finalization and management of
in-terminal concession contracts and concession
subcontracts.

The Concessions & Property Development
Department determines when and how a
contract solicitation will be conducted and
oversees subcontracting activities conducted by
its retail and food/beverage developers. The
Department evaluates how the contract fits in

with the current and future available concession space. This Department also determines the proposed rental structures based on an analysis of the market and the economics for each in-terminal concession.

Within the Airports Authority, the Concessions & Property Development Department is the initial point of contact for anyone wanting to discuss the possibility of operating an in-terminal concession at either Airport. Department staff will discuss briefly with the interested party opportunities, which are or may be available, and provide guidance on becoming an Airport tenant. If the concession opportunity proposed involves a services operation or Airport land development, the Concessions and Property Development Department will discuss with the interested party the overall concession development plan for the Airport and the schedule of potential opportunity.

If the concession opportunity proposed involves a food and beverage operation or a retail operation, the individual will be referred to Westfield Concession Management, Inc., which works with prospective tenants for both food and beverage and retail at both Airports. Food and beverage and retail subcontracts are typically multi-year.

Prospective tenants should carefully develop pro forma income statements in their evaluation of conducting business at the Airports. A wide range of historical data is available to individuals developing concession or land-use ideas. Prospective tenants should plan to submit a Business Plan to the Concessions & Property Development Department or its developers for evaluation of the viability of the concept in the context of the Airport's concession environment. Such opportunities are limited, as terminal space and land is carefully planned to balance the needs for operations, public circulation and airport support functions, as well as commercial opportunities.

Contract Management

The Concessions & Property Development
Department is also responsible for the day-to-day
management of all in-terminal concession contracts and some land and building leases at both
Airports. The goal of the Contract Managers at
each Airport is to ensure that concessionaires and
the Airports Authority operate within an
environment of excellent customer service, strong
business opportunity, diversity among business
owners, and revenue maximization. These goals are
accomplished through such functions as planning,
advising, monitoring, evaluating and analyzing the
activities of the concessions in cooperation with
concession managers and owners.

The Contract Managers assigned to each Airport have specific contracts on which they represent the interests of the Airports Authority through ensuring concessionaire's compliance with the terms and provisions of each contract. They attempt to fulfill this role with assistance and cooperation of the concessionaires within an atmosphere of partnership. The Contract Manager handles the coordination of all necessary communication between the concessionaire and various Airports Authority departments in connection with desired facility modifications, repairs or maintenance and for the review and consideration of operational changes. The Contract Managers interact with the concessionaires on at least a weekly basis, and in many cases, on a daily basis.

Request for Proposals (RFP) Process

The issuance of a Request for Proposals (RFP) is the typical procedure by which the Airports Authority invites businesses, organizations, or individuals to deliver the services or products as required to serve the traveling public. RFPs dealing with concession opportunities will have the typical technical components with a focus on the needs relevant to the airport retail environment. The procedures to

be followed can be similarly characterized.

From the time the Concessions and Property Development Department starts the planning process, it can take more than one full year to complete the RFP process. However, from the time the RFP is released to prospective offerors, the process normally takes approximately six months. The Airports Authority does conduct some very limited testing of new and innovative concession operations at both Airports without issuing a RFP; however, these tests are short term in nature. Any food/beverage or retail operation, with the exception of duty free, would be directed by Westfield for both Airports and would not fall under the RFP process conducted by the Concessions and Property Development Department.

Contents of the RFP

RFPs soliciting concessions are different from RFPs soliciting construction, design, and other goods and services for the Airports Authority in content, focus, and purpose. A RFP for concession opportunities includes the following:

Facilities Information and Responsibilities

All pertinent information regarding the facility in which the firm that is awarded the concession contract will operate is given in this section along with specific responsibilities in the contract.

Pre-Proposal Conference

Experience has shown that no matter how well a RFP is prepared, it cannot always cover all the information that a potential concessionaire would like to know. Prospective concessionaires preparing a proposal in response to the RFP usually seek explanations and interpretations of certain aspects of the solicitation. A pre-proposal conference is held shortly after the release of the RFP, during which Airports Authority staff are available to answer questions.

Proposal Submission

This section provides information regarding the date and mode of submission of the proposal, number of copies to be submitted, modification procedures, rights and obligation of the offeror and the Authority, format of the proposal, etc.

Proposal Guarantee

The purpose, amount, and method of providing a proposal guarantee are outlined in this section.

Submittal Requirements

This section sets forth specific issues that the offeror must cover within its proposal. An example of some of the categories of information requested can be found in the sample evaluation criteria and weights below. The goal of this section is to require the offeror to provide enough information so that the Airports Authority can adequately evaluate the proposal.

Evaluation of Proposals

Proposals are evaluated by Airports Authority staff based upon the published evaluation criteria (RFP only) and are treated with the utmost confidentiality. Proposals are compared to the RFP requirements, rather than to competing proposals. The same evaluation criteria weights are applied to all proposals submitted in response to a single RFP. The offeror should be aware of the weight assigned to each of the evaluation criteria. The following is an example of how proposal criteria might be weighted.

Evaluation Criteria Weights

Financial Offer	15%
Proposed Management	
and Operational Plan	30%
Marketing and Merchandising Plan	20%
DBE Participation	15%
Qualifications and Demonstrated	
Past Performance	20%
Total	100%

Amendments to the Request For Proposals

Amendments are arranged and transmitted formally, in written format and never orally.

Advertisement of RFPs

Information on the availability of the RFP is made public through the following sources:

- The Airports Authority's Concessions and Property Development Department
- The Airports Authority's Equal Opportunity Programs Department
- The Airports Authority's Website: www.mwaa.com
- Opportunity Alerts (where appropriate)
- The Washington Post (where appropriate)
- Other publications and periodicals; such as The Wall Street Journal (where appropriate)

Award of Contract

The Concessions & Property Development Department receives all submitted proposals and provides the award according to the Airports Authority's current procedures. The winner of the award is informed through established procedures – made public earlier in the RFP. All award notices are made in writing to the successful offeror. Such notices are considered to be binding contracts with the Airports Authority. After an award has been made, the selected offeror and the Airports Authority will execute a contract, and begin (or continue) a mutually beneficial relationship.

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Dec	Zip Code 20001	State DC	County DISTRICT OF COLUMBIA	Zip Code 20613	State MD	County PRINCE GEORGE'S	Zip Code 20774	State MD	County PRINCE GEORGE'S	Zip Code 21071	State MD	County BALTIMORE
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1979 DE NEW CASTLE	19707	DE	NEW CASTLE	20676	MD	CALVERT	20868	MD	MONTGOMERY	21158	MD	CARROLL
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Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code S	State	County	Zip Code	State	County	Zip Code	State	County	Zip Code	State	County
	MD	TALBOT	21784	MD	CARROLL	17220	PA	FRANKLIN	17535	PA	LANCASTER
21613	MD	DORCHESTER	21787	MD	CARROLL	17221	PA	FRANKLIN	17536	PA	LANCASTER
21617	MD	QUEEN ANNE'S	21788	MD	FREDERICK	17222	PA	FRANKLIN	17538	PA	LANCASTER
21619	MD	QUEEN ANNE'S	21790	MD	FREDERICK	17223	PA	FULTON	17540	PA	LANCASTER
	MD	KENT	21791	MD	CARROLL	17224	PA	FRANKLIN	17543		LANCASTER
	MD	DORCHESTER	21793	MD	FREDERICK	17225	PA	FRANKLIN	17545		LANCASTER
	MD	QUEEN ANNE'S	21794	MD	HOWARD	17228	PA	FULTON	17547		LANCASTER
	MD	TALBOT	21795	MD	WASHINGTON	17229	PA	FULTON	17551		LANCASTER
	MD	DORCHESTER	21797	MD	HOWARD	17232	PA	FRANKLIN	17552		LANCASTER
	MD	DORCHESTER	21798	MD	FREDERICK	17233	PA	FULTON	17554		LANCASTER
	MD	CAROLINE	21801	MD	WICOMICO	17236	PA	FRANKLIN	17557		LANCASTER
	MD MD	DORCHESTER	21804	MD MD	WICOMICO WICOMICO	17237 17238	PA	FRANKLIN FULTON	17560 17562		LANCASTER
	MD	CAROLINE DORCHESTER	21814 21817	MD	SOMERSET	17239	PA	HUNTINGDON	17563		LANCASTER LANCASTER
	MD	KENT	21821	MD	SOMERSET	17239	PA	CUMBERLAND	17565		LANCASTER
	MD	CAROLINE	21822	MD	WORCESTER	17241	PA	CUMBERLAND	17566		LANCASTER
	MD	QUEEN ANNE'S	21824	MD	SOMERSET	17243	PA	HUNTINGDON	17572		LANCASTER
	MD	CAROLINE	21826	MD	WICOMICO	17244	PA	FRANKLIN	17576		LANCASTER
	MD	CAROLINE	21830	MD	WICOMICO	17246	PA	FRANKLIN	17579		LANCASTER
	MD	DORCHESTER	21835	MD	DORCHESTER	17252	PA	FRANKLIN	17582		LANCASTER
	MD	QUEEN ANNE'S	21837	MD	WICOMICO	17255	PA	HUNTINGDON	17584		LANCASTER
	MD	KENT	21838	MD	SOMERSET	17257	PA	CUMBERLAND	17601		LANCASTER
	MD	DORCHESTER	21840	MD	WICOMICO	17262	PA	FRANKLIN	17602		LANCASTER
21649	MD	CAROLINE	21849	MD	WICOMICO	17265	PA	FRANKLIN	17603	PA	LANCASTER
21650	MD	KENT	21850	MD	WICOMICO	17266	PA	CUMBERLAND	19310	PA	CHESTER
21651	MD	KENT	21851	MD	WORCESTER	17267	PA	FULTON	19311	PA	CHESTER
21654	MD	TALBOT	21853	MD	SOMERSET	17268	PA	FRANKLIN	19317	PA	DELAWARE
21655	MD	CAROLINE	21856	MD	WICOMICO	17271	PA	FRANKLIN	19320	PA	CHESTER
21657	MD	QUEEN ANNE'S	21865	MD	WICOMICO	17301	PA	ADAMS	19330	PA	CHESTER
21658	MD	QUEEN ANNE'S	21869	MD	DORCHESTER	17302	PA	YORK	19348	PA	CHESTER
	MD	DORCHESTER	21871	MD	SOMERSET	17304	PA	ADAMS	19350		CHESTER
	MD	CAROLINE	21872	MD	WORCESTER	17307	PA	ADAMS	19352		CHESTER
	MD	KENT	21874	MD	WICOMICO	17309	PA		19362		CHESTER
	MD	TALBOT	21875	MD	WICOMICO	17313	PA	YORK	19363		CHESTER
	MD	TALBOT	21901	MD	CECIL	17314	PA	YORK	19365		CHESTER
		TALBOT	21903	MD	CECIL	17315	PA		19374		CHESTER
	MD	QUEEN ANNE'S	21904	MD	CECIL	17316	PA	ADAMS	19390		CHESTER
	MD	KENT	21911	MD	CECIL	17319	PA		20105		LOUDOUN
	MD	QUEEN ANNE'S	21912	MD	CECIL	17320	PA	ADAMS	20106		CULPEPER
	MD	TALBOT	21915	MD	CECIL	17321	PA	YORK	20107		LOUDOUN
	MD	DORCHESTER	21917	MD	CECIL	17322	PA	YORK	20109		PRINCE WILLIAM
	MD	TALBOT	21918	MD	CECIL	17324	PA	CUMBERLAND	20110		MANASSAS (CITY)
	MD	DORCHESTER	21919	MD	CECIL	17325	PA	ADAMS	20111		PRINCE WILLIAM
	MD MD	TALBOT	21921 08070	MD	CECIL SALEM	17327 17329	PA PA	YORK YORK	20112 20115		PRINCE WILLIAM
	MD	DORCHESTER KENT	08070	NJ NJ	SALEM	17329	PA	YORK	20113		FAUQUIER LOUDOUN
	MD	TALBOT	08323	NJ	CUMBERLAND	17331	PA	YORK	20117		FAUQUIER
	MD	FREDERICK	15533	PA	BEDFORD	17339	PA	ADAMS	20119		FAIRFAX
	MD	FREDERICK	15535	PA	BEDFORD	17344	PA	ADAMS	20121		FAIRFAX
	MD	FREDERICK	15536	PA	FULTON	17345	PA	YORK	20124		FAIRFAX
	MD	FREDERICK	16689	PA	FULTON	17347	PA	YORK	20129		LOUDOUN
	MD	FREDERICK	17007	PA	CUMBERLAND	17349	PA	YORK	20130		CLARKE
	MD	WASHINGTON	17011	PA	CUMBERLAND	17350	PA	ADAMS	20132		LOUDOUN
	MD	WASHINGTON	17013	PA	CUMBERLAND	17352	PA	YORK	20135		CLARKE
21716	MD	FREDERICK	17019	PA	YORK	17353	PA	ADAMS	20136	VA	PRINCE WILLIAM
21718	MD	FREDERICK	17022	PA	LANCASTER	17354	PA	YORK	20137	VA	FAUQUIER
21719	MD	WASHINGTON	17025	PA	CUMBERLAND	17356	PA	YORK	20141		LOUDOUN
21722	MD	WASHINGTON	17033	PA	DAUPHIN	17360	PA	YORK	20143	VA	PRINCE WILLIAM
21723	MD	HOWARD	17034	PA	DAUPHIN	17361	PA	YORK	20144	VA	FAUQUIER
	MD	FREDERICK	17036	PA	DAUPHIN	17362	PA		20147		LOUDOUN
	MD	WASHINGTON	17043	PA	CUMBERLAND	17363		YORK	20148		LOUDOUN
	MD	HOWARD	17050	PA	CUMBERLAND	17364		YORK	20151		FAIRFAX
	MD	HOWARD	17053	PA	PERRY	17365		YORK	20152		LOUDOUN
	MD	WASHINGTON	17055	PA	CUMBERLAND	17366	PA		20155		PRINCE WILLIAM
	MD	WASHINGTON	17057	PA	DAUPHIN	17368	PA	YORK	20158		LOUDOUN
	MD	WASHINGTON	17065	PA	CUMBERLAND	17370	PA	YORK	20164		LOUDOUN
	MD	FREDERICK	17070	PA	CUMBERLAND	17372	PA	ADAMS	20165		LOUDOUN
	MD	FREDERICK	17078	PA	LEBANON	17375		ADAMS	20166		LOUDOUN
	MD	WASHINGTON	17090	PA	PERRY	17401		YORK	20169		PRINCE WILLIAM
	MD MD	CARROLL FREDERICK	17101 17102	PA PA	DAUPHIN DAUPHIN	17402	PA	YORK	20170		FAIRFAX
	MD	CARROLL	17102	PA	DAUPHIN	17403 17404	PA	YORK YORK	20171 20175		FAIRFAX LOUDOUN
		ALLEGANY	17103	PA	DAUPHIN		PA		20176		LOUDOUN
	MD	WASHINGTON	17104	PA	DAUPHIN	17406 17407	PA	YORK	20170		LOUDOUN
	MD	FREDERICK	171109	PA	DAUPHIN	17501	PA	LANCASTER	20180		PRINCE WILLIAM
	MD	FREDERICK	17111	PA	DAUPHIN	17501		LANCASTER	20181		FAUQUIER
	MD	FREDERICK	171112	PA	DAUPHIN	17505		LANCASTER	20186		FAUQUIER
		FREDERICK	17112	PA	DAUPHIN	17509		LANCASTER	20187		FAUQUIER
		FREDERICK	17129	PA	DAUPHIN	17512		LANCASTER	20190		FAIRFAX
	MD	CARROLL	17201	PA	FRANKLIN	17516		LANCASTER	20191		FAIRFAX
	MD	FREDERICK	17211	PA	BEDFORD	17518	PA	LANCASTER	20194		FAIRFAX
	MD	FREDERICK	17212	PA	FULTON	17520		LANCASTER	20197		LOUDOUN
	MD	WASHINGTON	17214	PA	FRANKLIN	17522		LANCASTER	20198		FAUQUIER
	MD	FREDERICK	17215	PA	FULTON	17527	PA		22002		RAPPAHANNOCK
	MD	WASHINGTON	17217	PA	FRANKLIN	17529	PA	LANCASTER	22003		FAIRFAX
	MD	WASHINGTON	17219	PA	FRANKLIN	17532		LANCASTER	22015		FAIRFAX

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code		County	Zip Code		County	Zip Code			Zip Code		County
22026 22027	VA VA	PRINCE WILLIAM FAIRFAX	22504 22508	VA VA	ESSEX ORANGE	22827 22835	VA VA	ROCKINGHAM PAGE	23229 23230		HENRICO HENRICO
22030		FAIRFAX (CITY)	22509	VA	ESSEX	22840	VA	ROCKINGHAM	23232		RICHMOND (CITY)
22031	VA	FAIRFAX	22511	VA	NORTHUMBERLAND	22842	VA	SHENANDOAH	23233	VA	HENRICO
22032		FAIRFAX	22514	VA	CAROLINE	22844		SHENANDOAH	23238		GOOCHLAND
22033		FAIRFAX	22520		WESTMORELAND	22845		SHENANDOAH	23249		RICHMOND (CITY)
22034		FAIRFAX	22534			22847	VA	SHENANDOAH	23250 23294		HENRICO
22035 22036		FAIRFAX FAIRFAX	22535 22538	VA VA	CAROLINE CAROLINE	22849 22851	VA VA	PAGE PAGE	23294		HENRICO RICHMOND (CITY)
22039		FAIRFAX	22539		NORTHUMBERLAND	22853	VA	ROCKINGHAM	25401		BERKELEY
22041		FAIRFAX	22542	VA	ORANGE	22901	VA	ALBEMARLE	25411		MORGAN
22042		FAIRFAX	22546	VA	CAROLINE	22904	VA	CHARLOTTESVILLE (CITY)	25413	WV	BERKELEY
22043	VA	FAIRFAX	22553	VA	SPOTSYLVANIA	22911	VA	ALBEMARLE	25414	WV	JEFFERSON
22044	VA	FAIRFAX	22554	VA	STAFFORD	22923	VA	ORANGE	25419	WV	BERKELEY
22046		FALLS CHURCH (CITY)	22556		STAFFORD	22935		GREENE	25420		BERKELEY
22060		FAIRFAX	22560		ESSEX	22936		ALBEMARLE	25422		MORGAN
22066 22067		FAIRFAX FAIRFAX	22567 22572	VA	ORANGE	22940 22942		ALBEMARLE ORANGE	25425 25427		JEFFERSON
22007		FAIRFAX	22572		RICHMOND LANCASTER	22942		ALBEMARLE	25427		BERKELEY BERKELEY
22081		FAIRFAX	22578		LANCASTER	22948	VA	MADISON	25430		JEFFERSON
22101		FAIRFAX	22580	VA	CAROLINE	22960	VA	ORANGE	25431		HAMPSHIRE
22102		FAIRFAX	22601	VA	WINCHESTER (CITY)	22963	VA	FLUVANNA	25434		MORGAN
22124	VA	FAIRFAX	22602	VA	FREDERICK	22968	VA	GREENE	25437		HAMPSHIRE
22134		PRINCE WILLIAM	22603		FREDERICK	22972	VA	ORANGE	25438		JEFFERSON
22150		FAIRFAX	22610		WARREN	22973		GREENE	25442		JEFFERSON
22151		FAIRFAX	22611		CLARKE	22974		FLUVANNA	25443		JEFFERSON
22152		FAIRFAX FAIRFAX	22620 22624		CLARKE	23005 23009	VA VA	HANOVER KING WILLIAM	25444 25446		HAMPSHIRE
22153			22624		FREDERICK FREDERICK		VA		26704		JEFFERSON HAMPSHIRE
22172 22180		PRINCE WILLIAM FAIRFAX	22625	VA	RAPPAHANNOCK	23014 23015	VA	GOOCHLAND HANOVER	26704		HAMPSHIRE
22181		FAIRFAX	22630	VA	WARREN	23013		KING AND QUEEN	26714		HAMPSHIRE
22182		FAIRFAX	22637		FREDERICK	23024		LOUISA	26722		HAMPSHIRE
22191		PRINCE WILLIAM	22639	VA	FAUQUIER	23032	VA	MIDDLESEX	26755		HAMPSHIRE
22192	VA	PRINCE WILLIAM	22640	VA	RAPPAHANNOCK	23038	VA	GOOCHLAND	26757	WV	HAMPSHIRE
22193	VA	PRINCE WILLIAM	22641	VA	SHENANDOAH	23039	VA	GOOCHLAND	26761		HAMPSHIRE
22201		ARLINGTON	22642		WARREN	23047		HANOVER	26763		HAMPSHIRE
22202		ARLINGTON	22643		FAUQUIER	23059	VA	HENRICO	26801		HARDY
22203		ARLINGTON	22644	VA	SHENANDOAH	23060	VA	HENRICO	26808		HAMPSHIRE
22204 22205		ARLINGTON ARLINGTON	22645 22649	VA VA	FREDERICK WARREN	23063 23065	VA VA	GOOCHLAND GOOCHLAND	26810 26812		HARDY HARDY
22206		ARLINGTON	22650	VA	PAGE	23069		HANOVER	26817		HAMPSHIRE
22207		ARLINGTON	22652	VA		23070		MIDDLESEX	26851		HARDY
22209		ARLINGTON	22654	VA	FREDERICK	23071	VA	MIDDLESEX	26865		HAMPSHIRE
22211	VA	ARLINGTON	22655	VA	FREDERICK	23075	VA	HENRICO			
22213	VA	ARLINGTON	22656	VA	FREDERICK	23079	VA	MIDDLESEX			
22214		ARLINGTON	22657	VA	SHENANDOAH	23084		FLUVANNA			
22301		ALEXANDRIA (CITY)	22660	VA	SHENANDOAH	23085	VA	KING AND QUEEN			
22302 22303		ALEXANDRIA (CITY) FAIRFAX	22663 22664	VA	CLARKE SHENANDOAH	23086 23091	VA VA	KING WILLIAM KING AND QUEEN			
22304		ALEXANDRIA (CITY)	22701	VA	CULPEPER	23092	VA	MIDDLESEX			
22305		ALEXANDRIA (CITY)	22709		MADISON	23093		LOUISA			
22306		FAIRFAX	22711		MADISON	23102		GOOCHLAND			
22307	VA	FAIRFAX	22712	VA	FAUQUIER	23103	VA	GOOCHLAND			
22308		FAIRFAX	22713		CULPEPER	23106	VA	KING WILLIAM			
22309		FAIRFAX	22714		CULPEPER	23108	VA	KING AND QUEEN			
22310		FAIRFAX	22715		MADISON	23110		KING AND QUEEN			
22311		ALEXANDRIA (CITY)	22716	VA	RAPPAHANNOCK	23111	VA	HANOVER			
22312 22314		FAIRFAX ALEXANDRIA (CITY)	22718 22719	VA VA	CULPEPER MADISON	23116 23117		HANOVER			
22314	VA VA	FAIRFAX	22719	VA	FAUQUIER	23117	VA	LOUISA NEW KENT			
22331		ALEXANDRIA (CITY)	22722	VA	MADISON	23124	VA	KING AND QUEEN			
22332		ALEXANDRIA (CITY)	22724	VA		23129	VA	GOOCHLAND			
22401		FREDERICKSBURG (CITY)	22725	VA	MADISON	23141		NEW KENT			
22405		STAFFORD	22726	VA		23146	VA	HANOVER			
22406		STAFFORD	22727	VA	MADISON	23148	VA	KING AND QUEEN			
22407		SPOTSYLVANIA	22728	VA		23149	VA	MIDDLESEX			
22408		SPOTSYLVANIA	22729	VA	CULPEPER	23150	VA	HENRICO			
22427	VA	CAROLINE NORTHUMBERLAND	22730	VA	MADISON	23153	VA	GOOCHLAND KING AND OLIEEN			
22432 22433	VA VA	ORANGE	22731 22732	VA VA	MADISON MADISON	23156 23160	VA VA	KING AND QUEEN GOOCHLAND			
22433 22435		NORTHUMBERLAND	22732	VA	CULPEPER	23161	VA	KING AND QUEEN			
22436		ESSEX	22734		FAUQUIER	23169	VA	MIDDLESEX			
22437		ESSEX	22735		CULPEPER	23175		MIDDLESEX			
22438		ESSEX	22736		CULPEPER	23176	VA	MIDDLESEX			
22443		WESTMORELAND	22737	VA	CULPEPER	23177	VA	KING AND QUEEN			
22448	VA	KING GEORGE	22738		MADISON	23180	VA	MIDDLESEX			
22454	VA	ESSEX	22740	VA	RAPPAHANNOCK	23181	VA	KING WILLIAM			
22460		RICHMOND	22741	VA	CULPEPER	23192	VA	HANOVER			
22469		WESTMORELAND	22742		FAUQUIER	23219	VA	RICHMOND (CITY)			
22473		NORTHUMBERLAND	22743	VA	MADISON	23220	VA	RICHMOND (CITY)			
22476 22480		ESSEX LANCASTER	22746 22747	VA VA	CULPEPER RAPPAHANNOCK	23221 23222	VA VA	RICHMOND (CITY) RICHMOND (CITY)			
22460 22482		LANCASTER	22747	VA		23222	VA	RICHMOND (CITY)			
22485		KING GEORGE	22810	VA	SHENANDOAH	23226	VA	HENRICO			
22488		WESTMORELAND	22815	VA	ROCKINGHAM	23227		HENRICO			
22700				VA				HENRICO			

Vendor Registration Instructions

The Metropolitan Washington Airports Authority reached a significant contracting milestone with the implementation of its MWAA FIRST Enterprise Resource Planning (ERP) System on June 27, 2011. A key component of the system is the Oracle iSupplier Portal, a self-service application, enabling registered "suppliers" (including contractors, vendors and service providers) to conduct e-business transactions online with the Airports Authority via the internet.

Implementation of the Airports Authority's iSupplier Portal means that registered users will be able to access the latest information regarding your procurement activities. You will also be able to manage the following events in the Procure-to-Pay cycle:

- acknowledge Purchase Orders (POs) and monitor their status
- create advance shipment notices
- view invoices and payment histories
- view accounts payable reports

With the iSupplier Portal, the Airports Authority will be able to support its suppliers' and contractors' various procurement and contracting needs.

Please note that companies will not be not required to use the iSupplier Portal system, as the Airports Authority recognizes that some companies will elect to conduct business as usual, and they can continue processing Purchase Orders, invoices and communications manually.

Registration Instructions

Companies can register to use iSupplier Portal at http://www.mwaa.com/iSupplier

Please note that only one person from a company desiring to use iSupplier Portal needs to register. Once one person is registered, they will become the "primary" contact for that firm. Once the primary contact accesses iSupplier Portal, he/she can register any number of additional employees that they desire or require.

Frequently Asked Questions

- 1. What is Oracle iSupplier Portal? iSupplier Portal is a self-service applications within the MWAA FIRST Enterprise Resource Planning (ERP) System that enables registered Suppliers to communicate and conduct electronic business transactions with the Airports Authority via the internet.
 - *NOTE:* The term "Supplier" applies to all Vendors, Contractors and Service Providers that the Airports Authority does business with.
- 2. Can I continue to conduct business with the Airports Authority without registering to use iSupplier Portal? Yes. The Airports Authority fully recognizes that some Suppliers may not be capable of, or have an interest in, accessing their procurement activities online at this time. Any Supplier that prefers to continue doing business with the Airports Authority as they always have may continue to do so.
- 3. Should I register to use iSupplier Portal? The Airports Authority is encouraging all active Suppliers to request that they be registered to access the new iSupplier Portal to conduct and respond to e-business transactions.

- 4. Do I need the internet in order to access the Oracle iSupplier Portal? Yes. The minimum requirement to access iSupplier Portal is Internet Explorer, version 8.
- 5. Does it cost me anything to use iSupplier Portal? No. The iSupplier Portal is being provided as a free service to interested Airports Authority vendors and service providers.
- 6. Will I need any additional software? No. You will only need access to the internet, nothing more.
- 7. What are the benefits of registering as a user of iSupplier Portal?
 - View existing orders from the Airports Authority
 - Acknowledge and submit change requests to Purchase Orders
 - Submit an electronic signature while acknowledging a purchase order
 - View current purchase agreements with the Airports Authority
 - View an audit trail of any revisions for a purchase order
 - Inform Airports Authority buyers that goods are ready for shipment by uploading a routing request
 - View the Airports Authority's responses to routing requests
 - Alert the Airports Authority of any upcoming deliveries by sending advance shipping notices (ASNs) or advance shipment billing notices (ASBNs)
 - Upload ASNs or ASBNs to iSupplier Portal using spreadsheet technology
 - View receipts, returns and delivery performance
 - View invoices and payment history
- 8. Will there be any training materials available on how to use iSupplier Portal?

Yes. An interactive tutorial, Managing MWAA Accounts for Vendors, is available at http://www.mwaa.com/iSupplier

9. Can I request to register for iSupplier Portal at any time?

Yes. Suppliers are not required to register for iSupplier Portal during any specific period of time.

10. Can more than one person from my company be registered to use iSupplier Portal?

Yes. iSupplier Portal allows multiple employees from a single company to register, with an important caveat. The Airports Authority will register one "primary" contact from each existing Supplier company that provides an e-mail address for that contact. Once the primary contact gains access to iSupplier Portal, he/she can register any number of additional employees that they desire or require.

Goods, Services, Design and Construction Contracts

*Airports Authority Staff Resources to Assist LDBE/DBE Firms

Area	Key Authority Office to Contact	Telephone Number			
Invoice/Contractor Payment Information	Accounting	(703) 417-8730			
Payment Disputes	Equal Opportunity Programs Designated Contract Officer Purchasing Agent (for purchases less than \$50,000)	(703) 417-8625 (703) 417-8660 National: (703 417-8026 Dulles: (703) 572-2920			
Scope of Work Disputes	Equal Opportunity Programs Designated Contracting Officer	(703) 417-8625 (703) 417-8660			
Security Requirements	Ronald Reagan National Security Officer Dulles Security Officer	(703) 417-8052 (703) 572-2780			
Bonds and Insurance	Designated Contracting Officer	(703) 417-8660			
Contract Terms and Conditions	Designated Contracting Officer Purchasing Agent (for purchases less than \$50,000)	National: (703) 417-8660 Dulles: (703) 572-2920			
LDBE/DBE Requirements, Contractor Compliance	Equal Opportunity Programs	(703) 417-8625			
Identification of Financial, Managerial and Other Resources for DBEs and Small Businesses	Equal Opportunity Programs	(703) 417-8625			

^{*}Go to the Airports Authority staff person in the designated office that oversees your contract. It would be helpful to provide the contract number and task description. A list of the Airports Authority Contracting Officers with specific contract information is also located in this handbook.

Concessions Program

Directory of Assistance for DBE Tenants with Tenant and other Contract Related Questions

Area	Key Contact	Telephone Number
Scope of Service Issues Contractual Interpretations Lease Payment Issues Marketing, Sales and Other Assistance Operational & Logistical Issues Airport Security Requirements Design & Construction	Prime Contractor - Food/Beverage & Retail Westfield Concessions Management, Inc. Food & Beverage Reagan National - Ron Tranquill Dulles International - Kierah Casey Retail Reagan National - Open Dulles International - Rosalyn Wentz	(703)-417-0565 (703) 572-6080 (703) 417-0565 (703) 572-6080
(Contract Managers act as liaison between tenants and Authority Architectural Engineering and Building Code staff) DBE Compliance	Authority Contract Managers Ronald Reagan Washington National Airport Carol Gabriel – Food & Beverage, Pay Telephones, Advertising, Broadcast Channel Vacant – Retail, Banking Services, Baggage Carts, Foreign Currency, CWAS, Duty Free Washington Dulles International Airport Kimberly Barnes – Food & Beverage, Baggage Carts, Pay Phones & Foreign Currency Eugene Sharpe – Retail, Duty Free, Hotel, Broadcast Channel, Gas Station & Real Estate, Banking Services, Advertising	(703) 417-8646 (703) 417-8039 (703) 572-2917 (703) 572-2916

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The Metropolitan Washington Airports Authority's Projects in the Region.



Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



Dulles Toll Road



Washington Dulles International Airport

For more information on contracting opportunities with the Metropolitan Washington Airports Authority,

visit our Website at: www.mwaa.com



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