Optimizing New OPPORTUNITIES

Local, Small, Minority and Woman-Owned Businesses Working with the Metropolitan Washington Airports Authority



Ronald Reagan Washington National Airport



Dulles Toll Road



Dulles Corridor Metrorail Project



Washington Dulles International Airport









November 15, 2012

Dear Business Representative:

On behalf of the Metropolitan Washington Airports Authority (Airports Authority), I would like to welcome you to our Twenty-Second Annual Business Opportunity Seminar (BOS).

Today's BOS will provide insight into how to do business with the Airports Authority and the varied contracting opportunities that will be available over the next 12-18 months. The program offers workshops, information sessions, and networking opportunities. The afternoon will conclude with our popular Exhibit Hall.

While new contract offerings for the Airports Authority's Aviation Capital Construction Program are limited, contract opportunities are available for general maintenance and other goods and services at Ronald Reagan Washington National (Reagan National) and Washington Dulles International (Dulles International) Airports, and the Dulles Toll Road.

At Reagan National, design and construction contract opportunities include runway and taxiway safety enhancements, redevelopment of Terminal A, and a roof replacement for Hangar 6. At Dulles International, some of the many varied work projects will include the construction of a snow equipment storage facility, the rehabilitation of three cargo buildings and exterior renovations to the historic Air Traffic Control Tower. Work planned for the Dulles Corridor Toll Road will include tunnel rehabilitation, lane configuration, and rehabilitation and construction of noise walls.

On the Dulles Corridor Metrorail Project (Project), even as work is nearing completion on Phase 1, many new Disadvantaged Business Enterprise Program (DBE) opportunities will be forthcoming in Phase 2 of this Project. The Phase 2 – Package A procurement is underway with a final contract award recommendation expected in May 2013. During the Exhibit Hall portion of the BOS, you will have an opportunity to interact with the firms that have been shortlisted for this solicitation.

Your handbook features excellent reference information that will explain our programs including the Local Disadvantaged Business Enterprise Program (LDBE), the Federal DBE Program, the Airports Authority's Concessions Program (ACDBE) and the Airports Authority's contracting procedures.

We hope you will use the information in the handbook and network with Airports Authority representatives, exhibitors, and fellow business owners to enhance opportunities for your business. We welcome the occasion to connect you with Airports Authority business opportunities and thank you for attending our Twenty-Second Annual Business Opportunity Seminar.

Sincerely,

John E. Potter

President and Chief Executive Officer

Steven C. Baker

Vice President, Business Administration

Richard E. Gordon

Manager, Equal Opportunity Programs

Metropolitan Washington Airports Authority 22nd Annual Business Opportunity Seminar

Gaylord National Hotel and Convention Center 201 Waterfront Street, National Harbor, MD 20745

Schedule of Events

Thursday, November 15, 2012

maisady, November 13, 2012			
START	FINISH	ACTIVITY	LOCATION
8:30 am	12:00 pm	General Registration	Maryland Ballroom Desk A/Level 2
10:00 am	12:00 pm	Exhibitor Registration	Maryland Ballroom Desk C/Level 2
09:00 am	09:45 am	Welcome/Opening Session/Q & A	Maryland Ballrooms B & D/Level 2
09:45 am	10:30 am	Panel Discussion	Maryland Ballrooms B & D/Level 2
10:30 am	10:45 am	Morning Break	
10:45 am	11:45 am	Concurrent Sessions I, II	
		Session I Dulles Corridor Rail-Phase 1 & 2	Maryland Ballrooms B & D/Level 2
		Session II Doing Business with the Airports Authority	Maryland Ballroom A/Level 2
11:45 am	01:00 pm	Lunch Forum/Business Card Exchange	Maryland Ballrooms B & D/Level 2
01:00 pm	02:00 pm	Concurrent Sessions III, IV, V	
		Session III Construction	Maryland Ballrooms B & D/Level 2
		Session IV Goods & Services	Maryland Ballroom A/Level 2
		Sessions V Concessions	Maryland Ballroom Rooms 2 & 3/Level 2
02:00 pm	04:30 pm	EXHIBIT HALL	Maryland Ballroom C/Level 2

PROGRAM

Gaylord National Hotel and Convention Center Thursday, November 15, 2012 | 9:00 am – 4:30 pm

110 pm				
8:30am - 12:00pm	Registration General	Maryland Ballroom Desk A Level 2		
Open registration for participants who have pre-registered, or would like to register onsite. If exhibiting, you do not need to register at the General Registration Desk.				
10:00am - 12:00pm	Registration Exhibitors	Maryland Ballroom Desk C Level 2		
Registration for exhibitors. Proceed to set-up in the Exhibit Hall-Maryland Ballroom C/Level 2.				
9:00am - 9:45am	Welcome Opening Session and Q & A	Maryland Ballrooms B & D Level 2		
An official welcome presented by Metropolitan Washington Airports Authority CEO and Board of Directors, followed by participant Q & A.				
John E. (Jack) Potter Chief Executive Officer Metropolitan Washington Airports Authority Warner H. Session Board of Directors Metropolitan Washington Airports Authority				
Steven C. Baker Vice President for Business Adminstration Metropolitan Washington Airports Authority Richard Gordon Manager Equal Opportunity Programs (Moderator)				
9:45am - 10:30am	Panel Discussion Recent Success Stories	Maryland Ballrooms B & D Level 2		
A lively panel discussion of obstacles and triumphs experienced by successful small firms who have conducted business with the Airports Authority.				
Richard Gordon Manager Equal Opportunity Programs (Moderator) Juanita Britton President BZB International, Inc.				
Shreedhar Shah President Shah & Associates, Inc. John Frye, Jr., President Blake Landscapes, Inc. Travis Parson Project Manager The Matthews Group, Inc. t/a TMG Construction Corporation				
10:45am - 11:45am	Concurrent Session I Dulles Corridor Metrorail Project Phase 1 & 2	Maryland Ballrooms B & D Level 2		

Richard Gordon	Patrick Nowakowski Er	ia Caray			
Manager		ic Carey ontracts Manager			
Equal Opportunity Programs		ulles Toll Road and Metrorail			
(Moderator)	5 5	oject Procurement and Contracts			
(woderator) Froject Frocurement and Contracts					
10:45am - 11:45am	Concurrent Session II Doing Business with the Airports Authority	Maryland Ballroom A Level 2			
A workshop featuring helpful information about conducting business with the Airports Authority at Ronald Reagan Washington National Airport, Washington Dulles International Airport, and the Dulles Toll Road.					
Cynthia Lipscomb	Darren Durbin				
Assistant Manager	Contracts Manage	r			
Equal Opportunity Programs (M	5				
Ann Helms Mike Giardina					
Manager Contracting Officer					
Materials Management (National) Procurement Technology Specialist					
Procurement and Contracts					
	Lunch Forum	Maryland Ballrooms R C D			
11:45am - 1:00pm	Lunch Forum Business Card Exchange	Maryland Ballrooms B & D Level 2			
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Concurrent Session IV Maryland Ballroom A 1:00pm - 2:00pm Goods and Services Level 2 An overview of goods and services opportunities at Ronald Reagan Washington National Airport and Washington Dulles International Airport. Judith de Vastey Katherine Ruhl Data Analyst Contracting Manager Goods and Services, Procurement and Contracts Equal Opportunity Programs (Moderator) Goods and Services \$50K and above Cedric Kinlow Contracting Officer Regina Leigh Goods and Services, Procurement and Contracts Lead Purchasing Agent Materials Management (National) Vikki Smith Goods and Services \$50K and below Procurement Supervisor Materials Management (Dulles) Concurrent Session V Maryland Ballroom 2 & 3 1:00pm - 2:00pm Concessions Level 2 An overview of concessions opportunities at Ronald Reagan Washington National Airport and Washington Dulles International Airport. **Betty Toulson** Kathleen Verret Assistant Manager Manager Equal Opportunity Programs (Moderator) Revenue Development Concessions and Property Development **Gary Myers Gary Davis** Manager Manager Contract Management Landside Concessions Landside Contracts Division (Dulles) (National)

LEVEL 2	2:00pm - 4:30pm	Exhibit Hall	Maryland Ballroom C Level 2
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An opportunity to interact and network with key prime contractors, agency and Airports Authority staff.

Afternoon refreshments will be served in the Corridor outside of Exhibit Hall C.

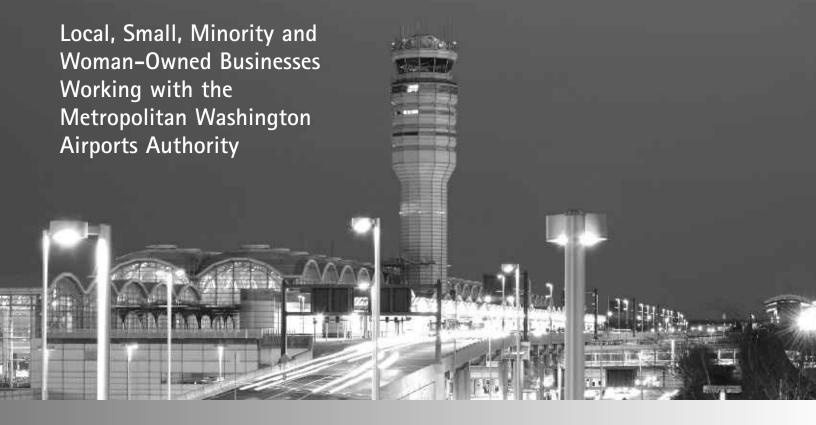


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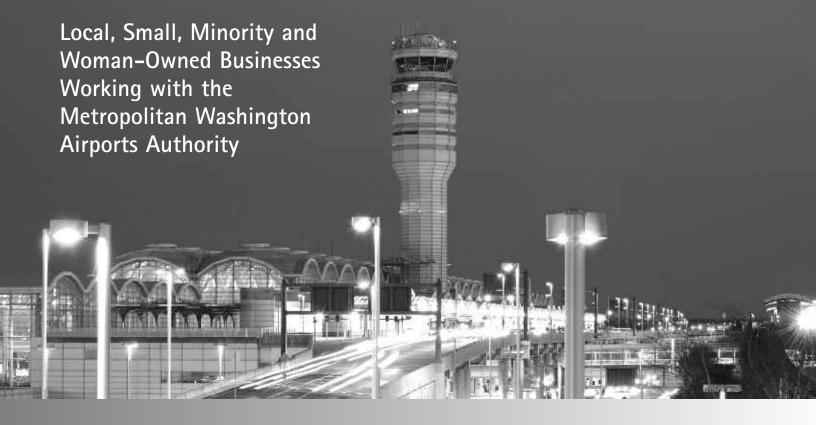


Washington Dulles International Airport



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LDBE/DBE Program

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Ronald Reagan Washington National Airport



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Washington Dulles International Airport



About the Airports Authority

The Metropolitan Washington Airports Authority (Airports Authority) is a public body, corporate and politic, created through an interstate compact between the Commonwealth of Virginia and the District of Columbia. It is governed by a Board of Directors consisting of five members appointed by the Governor of Virginia, three members appointed by the Mayor of the District of Columbia, two members appointed by the Governor of Maryland, and three members appointed by the President of the United States. The Airports Authority was established by and pursuant to legislation enacted by the Commonwealth of Virginia, the District of Columbia, and the United States Congress. As authorized by this legislation, Ronald Reagan Washington National and Washington Dulles International Airports have been leased to the Airports Authority by the federal government. The Airports Authority is charged with the protection, promotion, operation and maintenance of the two Airports.

About the Airports Authority's Local
Disadvantaged Business Enterprise (LDBE) and
Disadvantaged Business Enterprise (DBE) Programs

Minority Business Enterprise (MBE) and Woman Business Enterprise (WBE) Policy

It is the policy of the Airports Authority to aggressively seek MBE and WBE participation in its contract opportunities through all lawful means. The Airports Authority has two programs for achieving this policy objective – a Local Disadvantaged Business Enterprise Program for contracts that do not include any U.S. Department of Transportation (US DOT) funds and a Disadvantaged Business Enterprise Program for US DOT funded contracts and for concession contracts.

Local Disadvantaged Business Enterprise Program (LDBE)

The LDBE Program was established in June 1990 to provide significant opportunities to local small

business enterprises, including minority- and woman-owned business enterprises. The Airports Authority's goal is to achieve significant participation of minority- and woman-owned businesses through its outreach programs.

LDBE Program Key Features include:

- Open to all firms eligible for LDBE certification;
- Preference for local small enterprises;
- Small business size standards;
- A compliance program with required levels of LDBE contract participation, including Airports Authority program goals of 25% for the Capital Construction Program, 25% for the Capital Maintenance and Investment Program, and 20% for the Operations and Maintenance Program;
- A waiver request provision if an offeror or bidder is unable to meet the required level of LDBE participation

A series of initiatives to enhance LDBE participation, especially MBE/WBE participation:

- 1. Elimination of the cost of bonding from the Airports Authority's consideration of the bid or offer price;
- 2. Relaxed bonding requirements on contracts of \$100,000.00 or less;
- 3. Prompt payment requirements;
- 4. Expanded outreach activities, such as:
 - a. Annual Business Opportunity Seminar
 - b. Promotion at Procurement Fairs
 - c. Open Houses
 - d. Exhibit Halls
 - e. Website
 - f. Newsletter
 - g. Announcements on LDBE and DBE contract awards
- 5. Linked Deposit Program

Prime Contractors are encouraged to use MBE/WBE firms as subcontractors under the LDBE Program.

LDBE Certification

An LDBE is defined as a small business concern that is organized for profit and that is located within a 100-mile radius of the District of Columbia's zero mile marker. Those business entities located within counties that fall partially within the aforementioned boundary are also eligible to participate in the Airports Authority's LDBE program. "Located" means that as of the date of its LDBE application, a business entity has an established office or place of business within the 100-mile radius referenced above. Evidence of whether a business is "located" within the region include: an office address within the 100-mile radius that is not a post office box and that is not an office principally devoted to the performance of work on a single project, and, the firm's owner, management or the firm's employees are present and conduct the firm's business on a regular and frequent basis at that address. In addition, the firm must have one or more of the following: a business license or registration to do business locally, if applicable to the business; receipts showing payment of local taxes by the business; current performance of work in the local area; or other evidence that demonstrates that the business entity has an established local presence, and that its local presence is not just in connection with performance of a contract or contract that it has received, or that it anticipates receiving, from the Authority or any other entity. A residential address will not be considered an office address unless the firm demonstrates to the Airports Authority that the residence is used on a full-time basis during business hours for conducting the firm's business.

Further, a local office that principally serves to market the firm locally is not considered to have an established local presence, unless the office is used full-time by principals and employees of the firm, the firm pays local taxes and the office is used for the current performance of work in the local area. A firm that is doing business from a local telework center, or similar facility in which

businesses share facilities, such as receptionists or copiers, or a short or long term basis, will not be considered to have a sufficient local presence unless the firm's principals and employees use it on a full-time basis.

A "small business" is defined, for LDBE purposes, as a firm that is not dominant in its field, and that meets the Airports Authority's small business size standards for the goods or services it will be performing in a specific solicitation. The Airports Authority has established for all business industry types small business size standards. The receipts of the business or the number of employees, whichever is applicable to the size standard in question, including all affiliates, will be counted in determining size of the firm. The Airports Authority uses the Small Business Administration regulations, 13 CFR Part 121, as quidance in determining whether firms are affiliates of each other. A firm is not considered dominant in its field of operation when it does not exercise a controlling or major influence in a kind of business activity in which a number of business concerns are primarily engaged. In determining whether dominance exists, consideration will be given to all appropriate factors, including volume of business, number of employees, financial resources, and competitive status or position.

Appendix A shows a representative list of zip codes that fall within the LDBE Program's 100 mile radius. To meet the local disadvantaged small business size standard, the average gross receipt of the business entity, based on the firm's last three years of receipts, shall not exceed the size standard for the type of work that the firm is performing, or goods that it is supplying for the contract. Further, the receipts of all affiliates shall be included in the counting of the business entity's gross receipts. If the small business size standard is based on the number of employees, the business entity, including all affiliates, shall not exceed that standard.

For information on the Airports Authority's LDBE certification process and requirements, call the Equal Opportunity Programs Department at 703-417-8625.

Disadvantaged Business Enterprise (DBE) Program (Federally Assisted Program)

The Airports Authority is a federal grant recipient subject to the U. S. Department of Transportation's DBE requirements under 49 CFR Part 26. Federally funded contracts are generally in the professional services (architectural, engineering), construction service and security-related areas.

To qualify as a DBE under 49 CFR Part 26, a business concern must be a small business, which is at least 51 percent owned by one or more socially and economically disadvantaged persons, and whose management and operations are controlled by one or more of the socially and economically disadvantaged owners. Black Americans, Hispanic Americans, Native Americans, Subcontinent Asian Americans, Asian-Pacific Americans, women, and other minorities approved by the SBA are presumed to be socially and economically disadvantaged.

The receipts of affiliate companies are counted in determining size. Business concerns are affiliates of each other when either directly or indirectly:

- (1) one concern controls or has the power to control the other, or
- (2) a third party (or parties) has the power to control both.

Consideration is given to such factors as common ownership, common management, contractual relationships and overlapping authority.

DBE certification applicants' Personal Net Worth (PNW) must not exceed \$1.32 million, excluding the equity in owners' primary residence and ownership interest in the applicant firm.

Airport Concessions Disadvantaged Business Enterprise (ACDBE) Program

Business opportunities currently covered by US DOT requirements under 49 CFR Part 23 (ACDBE Program) include:

- Airport Advertising
- Airport News and Information Broadcast
- ATM and Banking Services
- Baggage Cart Rentals
- Duty Free
- Food and Beverage
- Foreign Currency Exchange
- Hotel (Dulles)
- Pay Telephones (including calling cards)
- Public Parking
- Rental Cars (on airport facilities)
- Retail (including specialty retail, newsstands, shoe shine and therapeutic massage)
- Retail Gas Station (Dulles)
- Scheduled Bus Service (Dulles)
- Shared Ride (passenger vans)
- Taxicab Concession (Dulles)
- Taxicab Dispatch (National & Dulles)

Businesses that conduct an aeronautical activity are not considered concessionaires. Aeronautical activities include scheduled and non-scheduled air carriers, air taxis, air charters, and air couriers, in their normal passenger or freight carrying capacities; fixed base operators, flight schools; and skydiving, parachute jumping, flying guide services, and helicopter or air tours. Businesses not covered by the definition include flight kitchens, in-flight caterers servicing air carriers, government agencies, industrial plants, farm leases, individuals leasing hangar space, custodial and security contracts, individual taxis with permits, telephone and electric utilities and skycap services under contract with an air carrier.

ACDBE Participation

The Airports Authority is committed to achieving significant participation from minority, woman-owned and disadvantaged businesses in

its concessions program, and evaluates each concession opportunity for ACDBE participation. Where ACDBE participation is determined to be available, ACDBE goals are set for the concession opportunity. For information on the ACDBE size standards for the Airports Authority's concessions, contact the Equal Opportunity Programs Department at (703) 417-8625.

Firms serving as prime contractors/concessionaires, subcontractors and joint venture partners may achieve ACDBE participation. In subcontracting and joint venture participation arrangements, the ACDBE participation should meet and/or exceed the stated ACDBE goal. In arrangements where the ACDBE firm is not the prime, the ACDBE(s) should be responsible for a clearly defined portion of the concession operation, and share in the ownership, control, management responsibilities, risks and profits of the operation. In the joint venture arrangement, the ACDBE firm(s) is also required to contribute capital in proportion to their ownership interest in the concession. ACDBE participation in a concession contract may also be achieved through the purchase or lease of goods and services from certified ACDBE firms. The utilization of ACDBE goods and services providers for achieving ACDBE goals on a concession opportunity will be determined by the requirements set forth in the concession solicitation.

ACDBE Certification

All firms interested in participating in a concession opportunity as an ACDBE must become certified as an Airport Concession Disadvantaged Business Enterprise (ACDBE) prior to contract award.

- I. Businesses operating under the following structures may be eligible for certification as ACDBEs:
 - a. Sole Proprietorships
 - b. Corporations
 - c. Partnerships
 - d. Limited Liability Companies

- II. Businesses operating under the following arrangements are not eligible for certification as ACDBEs:
 - a. Joint Venture entities
 - b. Limited Partnerships, in which a non-ACDBE is the general partner.
 - c. Other arrangements that do not provide for majority ownership and control by the socially and economically disadvantaged owners (e.g., employment arrangements, contracts or services provided by an ACDBE to a prime, and/or other arrangements that lack meaningful participation and control by the ACDBEs in the business operations).

Qualifications for certification as an ACDBE are the same as the certification qualifications for a firm interested in DBE opportunities in federally assisted contracts. Applicants presumed to be socially and economically disadvantaged are required to submit a Personal Net Worth (PNW) statement. The disadvantaged owner(s) of DBE concession firms are required to submit along with the DBE certification application a personal financial statement. PNW is calculated only for the owner(s) whose social and economic disadvantaged status is/are relied on for ACDBE certification. ACDBE applicants'PNW must not exceed \$1.32 million, excluding the equity in the owner's personal residence and ownership interest in the applicant firm.

How To Apply

For more information on ACDBE and DBE Programs, contact the Equal Opportunity certification requirements, Programs Department at (703) 417-8625.

Virginia Unified Certification Program

The Virginia Unified Certification Program includes two certifying agencies for DBE and ACDBE certification, the Airports Authority is one of them. The other is the Virginia Department of Minority Business Enterprise (DMBE). Federal DBE certification by either agency is fully accepted throughout Virginia.

LDBE and DBE Accomplishments for Calendar Year 2011

The Airports Authority's efforts to encourage and increase the participation of DBEs and LDBEs, especially MBEs and WBEs, in contracting opportunities is the primary focus of the Equal Opportunity Programs Department. In 2011, these efforts resulted in the following:

Calendar Year 2011 Dollars Awarded

DBE firms	\$7,478,079	18.5% of Federally Assisted Contracts
LDBE firms	\$86,099,056	45% of Non-Federally Assisted Contracts
MBE & WBE	\$64,661,421	33.8% of Total Contract Activity

ACDBE Concessions Achievements

At the end of Federal Fiscal Year 2011, gross receipts earned by ACDBEs topped \$28.1 million at Ronald Reagan Washington National Airport and \$60.7 million at Washington Dulles International Airport. The following ACDBE firms currently operate or support concession businesses at Reagan National and/or Dulles Airports:

Al Ahmed, Inc.

4 Pretzels, Inc.

Branded Works, Inc.

BZB Public Relations & Marketing Consultants

CalTor Dulles LLC

Capital Executive Limousine Service, Inc.

Capital Image, Inc.

CLS Management Services, Inc.

Concourse Concessions, Inc.

DCA Bistro. LLC

DP Consultants, Inc.

DPR II Enterprises, Inc.

Field, Inc.

Gulf Coast Real Estate Consultants, LLC

GVM Associates, Inc.

GVM Associates II. Inc.

GVM Associates III, Inc.

J.J.'s Juice & Java, Inc.

Jazfam Associates, Inc.

Leslie Saunders Insurance Agency, Inc.

Massage Bar, Inc.

Matsutake National, Inc.

Matsutake IAD, Inc.

Mitchell DC, LLC

NRB Enterprises, Inc.

Olde Mill Company, Inc.

OSI MB, Inc.

Patricia Reilly Food Concepts, Inc.

Pen & Prose, Inc.

PIA Services, Inc.

PM Source, LLC

RAMG, Inc.

REG Associates, Inc.

Reed of Virginia, Inc.

Robinson Hill Group, Inc.

Ruak, Inc.

SAS Management, Inc.

Seva Enterprises, Inc.

Stellar Partners, Inc.

Sub-Dulles, LLC

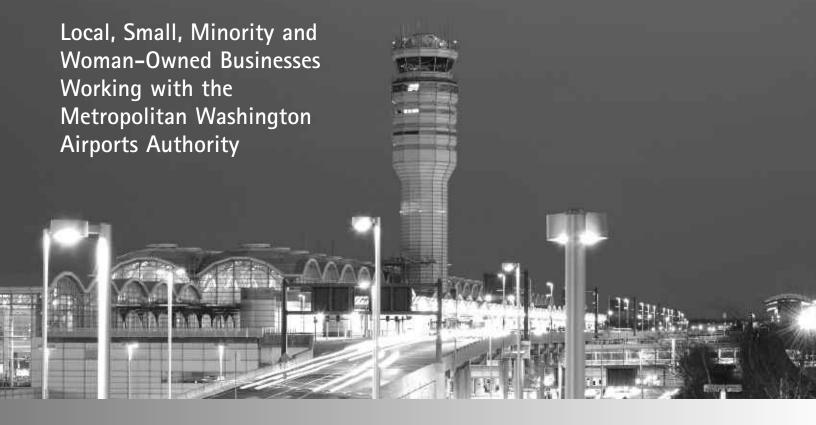
Symbiont, Inc.

Technical & Professional Services, Inc.

The Grove, Inc.

Tom Sawyer Productions, Inc.

U Street Parking, Inc.



Contract Opportunities

Optimizing New OPPORTUNITIES



Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



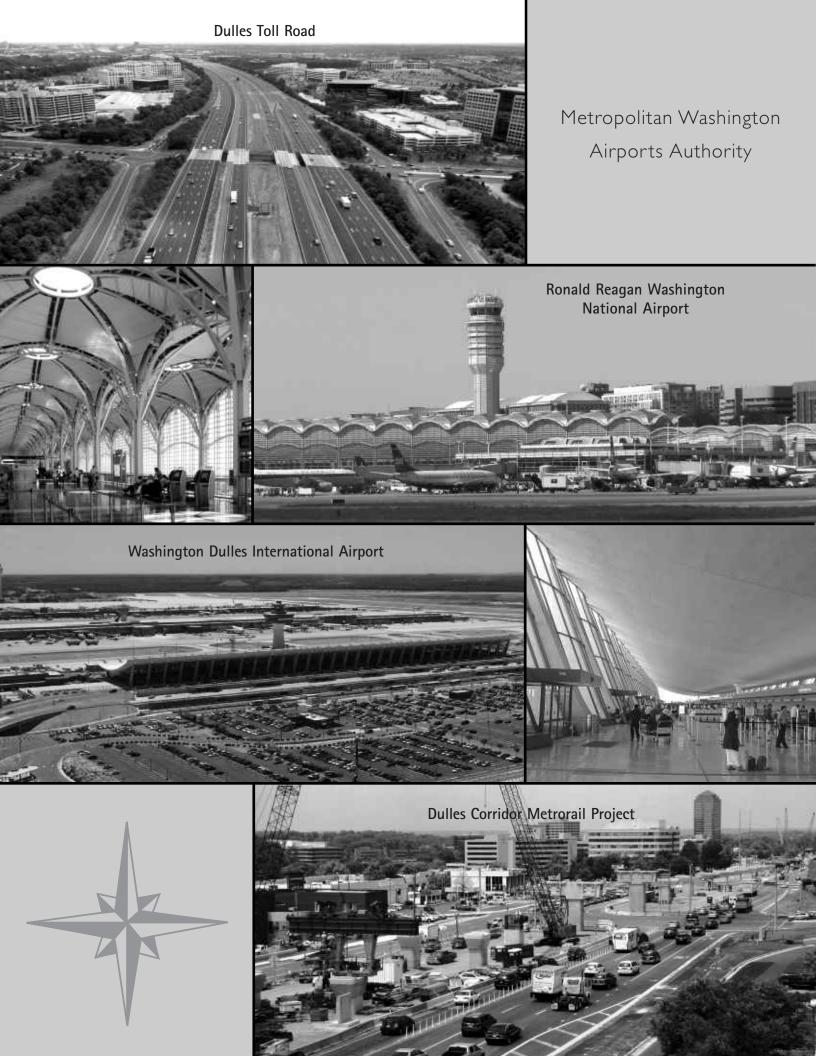
Dulles Toll Road



Washington Dulles International Airport



DESIGN/CONSULTING & CONSTRUCTION OPPORTUNITIES



Introduction

Pursuant to the Airports Authority's LDBE and DBE programs, many of the projects listed below have potential for an LDBE participation requirement or a DBE goal. Specific projects may be candidates for 100% LDBE set aside. Actual LDBE participation requirements or DBE goals will be determined when project scopes have been completely defined.

Ronald Reagan Washington National Airport



Runway 15–33 RSA Enhancements
– General Package (\$40,000,000 or Less)
Install EMAS Bed on the end of Runways 15, 33, and 22 and fill the end of Runway 33 and extend Runway 4 end.

Next Generation Public Safety Communications System (P25) (\$23,000,000 or Less)

Provide enhancements to the 800MHz radio system including new tower site selection and construction, additional talk channels, purchase of elite dispatch consoles, system management terminal and software, and other improvements.

Terminal B/C Long Term Re-Development - A/E Solicitation (\$15,000,000)

Produce design and construction drawings for the first phase effort, envisioned to include security and concession improvements at the North and Middle Concourse transepts, a Terminal C secure connector, and a new north facility for regional carriers.

Terminal A Long Term Re-Development Program – A/E Solicitation (\$12,000,000)

Produce design and construction drawings for the first phase effort, envisioned to include a permanent baggage claim hall for the public, the relocation of administrative space to allow the expansion of public areas, and the creation of a lower-level public curb for taxi loading and dispatch.

Runway 15-33 RSA Enhancements

- Earthwork Package (\$9,000,000 or Less) Fill a portion of the river for the installation of the EMAS Bed on the end of Runway 33.

Campus Utility Distribution and Central Plant Improvements – A/E Solicitation (\$5,000,000) A multi-year program for a complete review of central plant facilities and primary utility distribution. The review is to consider:

- 1) rehabilitation of facilities that have deteriorated or reached the end of their service life;
- 2) higher efficiency equipment that is more environmentally friendly and economical to operate; and
- 3) load demands in 0-5, 5-10, and 10-20 year increments recognizing the growth pressures on Terminals A, B, and C. This effort will consider and incorporate appropriate Energy Conservation Measures (ECMs) from the recent Energy Audit Study.

Design Support

- Task A/E Solicitation (\$2,900,000 or Less)
On-call consultant support and expertise to the
Office of Engineering, Design Department in
providing design policies, cost estimation services
and other professional services to the various
Authority Enterprises (CCP, COMIP, R&R, CIP).

Environmental Consultant Services (\$1,500,000 or Less)

Environmental Task Consultant work to include Building Code Plan Review, Building Code

Inspections and Special Inspections and Construction Materials Testing

Corporate Office Building (COB) Backup Power (\$1,500,000 or Less)

Provide full backup power to the COB and improve emergency power distribution to Hangar 11/12. Replace main power breakers at both hangars.

Hangar 6 Roof Replacement (\$1,300,000 or Less)

A replacement of the upper and lower roofs or Hangar 6. Installation will include a new roof membrane, insulation, and drain bodies.

Terminal A Exterior Electrical Substation (\$1,000,000 or Less)

Provide a new exterior electrical substation for new facilities to support Terminal A.

Storm Drain Line Repair (\$900,000 or Less)

Replace approximately 350 linear feet of corroded 60" corrugated metal pipe with new reinforced concrete pipe.

Hangar 4 Restroom Replacement (\$900,000 or Less)

Replace 55,000 square feet of hypalon roof membrane and insulation.

Sand Shed Replacement (\$600,000 or Less)

Project will replace the current 27 year old sand shed facility.

Terminal A Emergency Generator Controls Upgrade

(\$500,000 or Less)

Replace existing controllers and transfer switches in Terminal A's emergency generators.

Power Feed Airfield Navaids (\$500,000 or Less)

Provide redundant power feed to the Approach Lighting System Facility (ALSF) and the Airport Surface Detection System (ASDE) for Runway 1.

Warehouse Complex Renovation (\$500,000 or Less)

This project will make modifications to the warehouse complex in order to provide for a safer and more efficient work environment. Work will include enclosures for work spaces, modifications to the warehouse floor, and the construction of a butler building for new inventory that must be protected from the elements.

South Hangar Line Bay Doors Rehabilitation (\$500,000 or Less)

Rehabilitation of the large hangar bay doors. Work will include brake replacement, roller and guide replacement, weather seal installation, and rehabilitation of cables and motors for Hangars 2, 3, and 4.

South Hangar Line Standby Power Upgrade (\$500,000 or Less)

The South Hangar Line Standby Power Upgrade establishes Standby Power distribution in the DCA Hangars 2 thru 7.

Replace Electrical Transformers (\$500,000 or Less)

This Project replaces three existing transformers with new transformers at three different locations at DCA, Terminal A, Hangar 2 and the South Parking Lot.

Dedicated Fire System (DFS) Line Replacement (\$400,000 or Less)

Project will replace approximately 300 feet of the original DFS water line (50+ years old) from Hangar 11 to Hangar 12. This line supports the sprinkler system in Hangar 12.

Replace Terminal Pan Tilt Zoom (PTZ) Cameras (\$400,000 or Less)

Convert the existing PTZ analog cameras to Mega

Pixel IP cameras in Terminals A, B, and C.

Perimeter Security Camera Upgrade, (\$300,000 or Less)

Replacement of 25 IP Cameras to thermal IP cameras to support video analytics on the waterside for low light conditions. Replacement of 30 existing PTZ Cameras on landside perimeter to Mega Pixel IP Cameras.

Washington Dulles International Airport



Taxiway Y Reconstruction at Taxiway B (\$12,000,000 or Less)

Provide reconstruction of Taxiway Y from Taxiway B to Taxiway Y4

Snow Equipment Storage Facility (\$7,000,000 or Less)

Construct a facility to properly house the new snow removal equipment and supplies for snow removal operations on the new Fourth Runway.

HTHW Generator Replacement Construction (\$8,000,000 or Less)

This provide provides for the removal of three existing 70 MMBH high temperature hot water (HTHW) generators and install two new Authority furnished 50 MMBH HTHW generators. Removal of one existing HTHW circulation pump, removal and re-installation of two existing HTHW circulation pumps including modifications to said pumps are also included in the project.

In addition, the project includes relocation of two existing incinerators.

Hydrant Fuel Line Improvements (\$4,000,000 or Less)

This project provides various improvements to replace and abandon old lines, to install isolation valves to protect fuel integrity, to relocate fuel hydrant pits in conjunction with the introduction of new aircraft, and to purchase a test/calibration stand for hydrant pump carts to ensure fast-but-safe refueling rates.

Historic Air Traffic Control Tower (ATCT) Exterior Preservation (\$3,500,000 or Less)

Renovate the exterior of the ATCT at the Main Terminal to include roof replacement, exterior metal replacement and concrete restoration.

Concourse C/D Rehabilitation – Roof Coating Repairs (\$3,200,000 or Less)

This project is intended to provide a reliable water tight installation for the next 10 years. Concourse C/D has an approximate roof area of 375,000 square feet. This project will result in the complete replacement of the existing membrane and flashings with a new, mechanically fastened TPO, single-ply roofing membrane installed over a cover board. Existing insulation will be maximized, however all wet areas of insulation will be replaced. This project is intended to provide a reliable water tight installation for the next 10 years.

Cargo Buildings Rehabilitation, Phase 2 (\$2,500,000 or Less)

Rehabilitate the exterior of Cargo Buildings 1, 2 and 3 and the life-safety systems within the three cargo buildings.

Police Range and Training Facility – A/E Solicitation (\$2,000,000 or Less)

The existing range will be re-developed to serve the Authority's police fire arm training and certification requirements. The project will include two pistol ranges, a rifle range, target and bullet trap

systems, a training building, ancillary supply buildings, utility laterals from the Shops 2 area, and lead remediation at the old range.

Electrical Feeder Replacement and Duct Bank Rehabilitation (\$2,000,000 or Less) Replace select electrical laterals and duct bank

Replace select electrical laterals and duct banks at Dulles.

Deluge Fire System Surge Prevention (\$900,000 or Less)

A pressure surge tank will be designed and constructed in the water tank and fuel farm area along Route 28. This tank will protect the Deluge Fire System (DFS) from pressure spikes, water hammer, and consequential pipe ruptures.

Expansion Joint & Terrazzo Replacement Phase II, Main Terminal, Ticketing Level (\$860,000 or Less)

Replace failing expansion joint material and terrazzo in the Main Terminal.

Airfield Storm Sewer Inlet Erosion/Sinkhole Repairs, Phase IV (\$800,000 or Less)

Seal and rehabilitate portions of the airfield storm drainage system and correct grading and erosion issues around storm drain inlets.

Redundant Cooling System for IT Server Room in J.P. Morgan Chase Bldg. (\$600,000 or Less) This project will install a redundant cooling

system for IT Server Room. This effort will provide redundant service to keep the server room ventilated and cooled without any shut downs/interruptions due to equipment failure or preventive maintenance work. The work will include design and installation of the air handling unit.

Fiber and Cable Plant Infrastructure (\$600,000 or Less)

This project provides improvements to the fiber and cable plant infrastructure for the following projects: A) NASM to Building 8 - B) Cargo Bldg.

1 to Cargo Bldg. 5 C) North Radio Tower to Joint Police Fire Station D) Cargo Bldg. 6 to the Joint Police Fire Station (JPFS) E) South Radio Tower to JPFS

Roadway Signage Rehabilitation (\$500,000 or Less) Provides for replacement of severely fading roadway way finding signs.

Audio/Visual Paging System Upgrade (\$500,000 or Less)

Upgrade outdated and obsolete system hardware, monitors, and software associated with the Visual Paging and Audio Messaging System (VPAMS) within the Main Terminal, International Arrivals Building, and the A & B Concourse at Washington Dulles International Airport.

Electrical Unit Substation Replacement, JP Morgan Chase Building (\$400,000 or Less)

Replace the aging substation in the JP Morgan Chase Building

Main Terminal Ticket Level MUFIDS Displays (\$500,000 or Less)

This project will replace the existing MUFIDS displays with newer technology MUFIDS.

Culvert Replacement on Vortac Lane (\$450,000 or Less)

Replace the existing culverts with a large box culvert under Vortac Lane.

Public Parking Operations Enhancement (\$410,000 or Less)

Provide enhancements to the revenue control system and customer for the public parking operation. The work includes expansion joint replacement, installation of electronic parking exit signs at the hourly exit plaza, and replacement of safes used for revenue collection.

Access Control and Monitoring System Interim Infrastructure Upgrades (\$400,000 or Less) Upgrade the Access Control and Monitoring System infrastructure.

JP Morgan Chase Building – HVAC System Connection Energy Management Control System (EMCS) (\$350,000 or Less)

Establish an EMCS connection to the mechanical room and major mechanical equipment (air handler, chillers, boilers, etc.) serving the JPM Chase Building.

Carpet Replacement (\$310,000 or Less)

Replace the carpet in the temporary Mobile Lounge Docks at the Main Terminal, Mobile Lounge Docks in Concourses A & B, Jet Bridges Concourse A & B, and grey wall carpet in Plane-Mates.

Plane-Mate Lift Controller System Upgrade Phase II (\$265,000 or Less)

Replace obsolete electronic passenger pod electronic controllers on PlaneMates. Phase II will consist of the rehabilitation of 10 PlaneMate units.

Reroof Buildings (\$250,000 or Less)

Replace/repair roofs on approximately 10 buildings Airport-wide.

Roof Top Unit (RTU) Replacement Program (\$250,000 or Less)

Replace old/damaged RTUs on approximately seven buildings Airport wide.

Elevators, Escalators and Moving Walks Rehabilitation (\$190,000 or Less)

Rehabilitate the aging conveyance system units per the Original Equipment Manufacturer (OEM) requirements.

Dulles Corridor - Toll Road



Mainline Plaza: Tunnel Rehabilitation and Lane Configuration (\$11,000,000 or Less)

This project provides for concrete repairs to the Dulles Toll Road Administration Building's pedestrian tunnel to address damage related to water intrusion and upgrade to electrical and power installations in the tunnel as well as lane and plaza reconfiguration to increase the number of EZPASS travel lanes at the main toll plaza.

Noise Wall Replacement – Wolf Trap Meadows (\$3,000,000 or Less)

This project will demolish and reconstruct the existing noise wall located at Wolf Trap Meadows on westbound Dulles Toll Road to address structural deficiencies of the wall.

New Noise Walls – Package 1 (\$5,000,000 or Less)

This project will provide for the construction of up to three new concrete sound walls at selected sites along the West end of the Dulles Toll Road.

New Noise Walls – Package 2 (\$5,000,000 or Less)

This project will provide for the construction of up to two new concrete sound walls at selected sites along the East end of the Dulles Toll Road.

Dulles Toll Road Task Design- A/E Solicitation (\$2,900,000 or Less)

Provide design services for the Dulles Toll Road capital projects.

Dulles Corridor Metrorail Project (Phase 1)



Design and Construction (Contract Packaging and Magnitude Undetermined)

Provide all administrative, design, engineering, procurement, transportation, quality assurance, inspection, installation, construction, supervision, management, documentation, maintenance, and demonstration for Phase 2 DCMP.

Safety Management

Safety is of the utmost concern to the Metropolitan Washington Airports Authority. Our ultimate goal is to foster a safety-oriented culture that prevents injuries and property damage and protects the environment. In order to achieve this goal, contractors are expected to make safety an integral part of each and every job. Contractors are expected to cooperate as full partners by adhering to basic safety principles and demonstrating sound safety practices.

The Airports Authority provides qualified safety personnel, a construction safety manual, training for contractors and their employees, informational materials such as orientation and operational safety videos, contractor safety committee meetings, safety incentives, performance awards, first aid facilities, and regular safety inspections. Safety personnel file reports to indicate safety problems or violations that have been observed, and offer recommendations to correct the hazard.

Owner Controlled Wrap-Up Insurance Program (OCWIP)

The Airports Authority has implemented an Owner Controlled Wrap-Up Insurance Program (OCWIP) to provide certain insurance coverage for Contractors and subcontractors of all tiers performing construction and maintenance work on designated projects at Ronald Reagan Washington National Airport, Washington Dulles International Airport and the Dulles Toll Road. The OCWIP insures the Airports Authority, eligible and enrolled Construction Managers, Contractors and subcontractors, and other Airports Authority designated parties for work performed at the job site.

The OCWIP provides several benefits for the Airports Authority and its Contractors:

- Eliminates conflicting insurance provisions –
 Wrap-Up insurance programs can help to eliminate
 conflicting insurance provisions, remove
 overlapping policies, and close coverage gaps.
 They also provide the flexibility to write special
 coverage to meet specific needs.
- Higher liability limits Contractors usually purchase \$2 – \$5 million in general liability coverage. These limits are not adequate for an aviation environment. Under the OCWIP, the Airports Authority takes advantage of economies of scale and is able to obtain much higher limits.
- Dedicated limits Eliminates the risk of a contractor's individual coverage being eroded by losses on non-Airports Authority projects.
- Coordinated claims management Utilize one agency to provide all claims administration.
 This simplifies the process and eliminates the conflicts that arise when multiple insurance carriers each share an insurable interest in one claim.
- Minimize inter-contractor lawsuits Consolidating the insurance protection into one set of policies to cover all the insured helps reduce the possibility for cross claims.

- Customer service Expediting claim payment to injured parties – if someone is not paid, the Airports Authority can control the adjusting activities and insist on prompt claim payments.
- Promotes Diversity The Airports Authority is responsible for OCWIP premiums alleviating LDBE and DBE firms from the high cost associated with obtaining insurance coverages appropriate for the airport environment.

Non-Eligible Contractors

Certain work is excluded from the OCWIP. Contractors performing such work are responsible for procuring their own insurance and must submit certificates of insurance. Non-eligible Contractors include but are not limited to:

- Professional services of architects, engineers, surveyors, and consultants
- Contractors engaged in the abatement of asbestos, asbestos products, asbestoscontaining materials or products, including manufacturing, mining, use, sale, installation/removal or distribution activities
- Contractors performing work off airport property or at another location not specifically included in the definition of the Job Site
- Contractors performing work for tenants, or if enrolled, no coverage is provided for the Contractor when performing work for a tenant

Note: The Airports Authority may include or exclude any parties at its sole discretion, even if otherwise eligible.

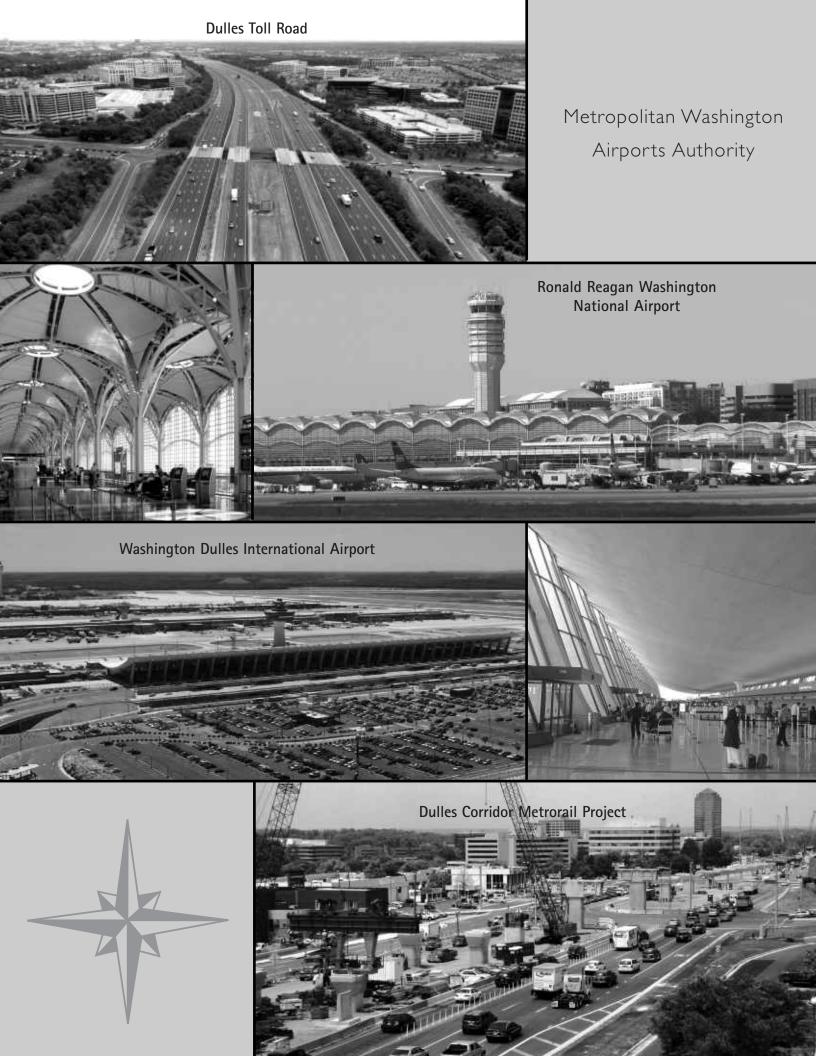
Coverage under the OCWIP includes:

- Workers' Compensation (terrorism is automatically included)
- Employer's Liability (terrorism is automatically included)

- General Liability, including terrorism
- Automobile Liability on the Airports' Job Site and not including travel to or from the Job Site, including terrorism
- Contractor's Pollution Legal Liability (including asbestos avatement under pollution coverage only)
- Builders' Risk, including terrorism

Note: Insurance coverages and limits provided under the OCWIP are limited in scope and are specific to work performed, commencing on the inception date of the Contractor's enrollment into the program and limited to only work performed at the Job Site. Contractor representatives should review insurance provisions. Any additional coverage the Contractor may wish to purchase will be at its option and own expense. Contractors are responsible for providing insurance that meets the requirements set forth in the OCWIP Manual.

More information on the Airports Authority's Owner Controlled Wrap-Up Insurance Program (OCWIP) can be found at http://www.mwaa.com/file/OCWIP_Manual-Nov2010.pdf.



GOODS AND SERVICES OPPORTUNITIES (OTHER THAN CONSTRUCTION)

Introduction

The Airports Authority has three offices that handle procurement of goods and services. The Procurement and Contracts Department oversees purchases of goods and services in excess of \$50,000 and all construction. The Purchasing Offices of the Materials Management Divisions at Ronald Reagan Washington National and Washington Dulles International Airports oversee purchases of goods and services \$50,000 and less. Many of these purchases recur on a yearly basis.

RECURRING GOODS & SERVICES OPPORTUNITIES SCHEDULED TO BE ISSUED BETWEEN JANUARY 2013 AND DECEMBER 2013

Projects \$100,000 or less

Authority Annual Report

Provide consultation and design, graphics/ typographic production, pre-press, and printing of the Authority's Annual Report.

Elevator/Escalator Inspection, National

Provide vertical and horizontal transportation systems, ANSI/ASME safety code inspection and tests, and technical consulting services at Ronald Reagan Washington National Airport.

Firefighting Foam, National & Dulles

Provide Aqueous Film Forming Foam (AFFF) to the Fire & Rescue Departments at Ronald Reagan Washington National and Washington Dulles International Airports.

Pest Control Services, Dulles

Provide integrated pest management services at Washington Dulles International Airport.

Uniform Clothing, National

Provide uniforms to Engineering and Maintenance Division personnel at Ronald Reagan Washington National Airport.

Projects \$100,000 - \$250,000

Bulk Lubricants, Dulles

Furnish bulk lubricants (grease, oils) for Washington Dulles International Airport.

Maintenance of Vertical Doors, National

Provide preventive maintenance and emergency service on all rolling and accordion type doors at Ronald Reagan Washington National Airport.

Pest Control Services, National

Provide integrated pest management services at Ronald Reagan Washington National Airport.

Recurring Passenger Survey Program

Provide services to conduct a recurring passenger survey program, and perform research projects designed for the development of airport services relating to passengers, domestic and international air service and cargo, consumer advocacy, concessions, business services, Washington Flyer Ground Transportation and Washington Flyer Magazine.

Uniform Clothing, Dulles

Provide uniforms to Engineering and Maintenance Division personnel at Washington Dulles International Airport.

Projects \$250,000 - \$1,000,000

Air Services Development Consultant

Aviation consultant services to provide air service proposal documents, strategic input and counsel, as well as ongoing economic research to support the Authority's Air Service Development Program.

Projects \$1,000,000 and above

Custodial Services, National Provide labor, equipment, supplies, and supervision for custodial services at Ronald Reagan Washington National Airport.

Repair & Maintain Elevators, Escalators & Moving Walkways, Dulles
Provide technicians to perform routine and emergency maintenance and repairs of elevators, escalators, and moving walkways at Washington Dulles International Airport.



Annual Contracting Opportunities Below \$50,000 for Ronald Reagan Washington National Airport

The following are service Blanket Purchase Orders (BPOs) established within the Ronald Reagan Washington National Airport Procurement Division on a yearly basis. These service contracts are normally valid for the period of one base year and two option years. All requirements listed run Calendar Year January 1 – December 1.

<u>Contracts with Estimated Issue Date: December</u> 2012

Contact Person: Regina Leigh (703) 417-8108

Bottled Water & Filtration Systems
 (5 contracts)
 Estimated Dollar Value Not to Exceed
 \$11,400, \$7,500, \$1,500, \$1,000, \$500

Contact Person: Kimberly Tran (703) 417–8107

- Blueprinting Services Estimated Dollar Value Not to Exceed \$8,000
- CADD Drafting Services
 Estimated Dollar Value Not to Exceed \$15,000
- Printing of Business Cards Estimated Dollar Value Not to Exceed \$10,500
- Printing & Reproduction Miscellaneous
 (2 contracts)
 Estimated Dollar Value Not to Exceed
 \$25,000 each

Contact Person: Yvonne Perry (703) 417-8106

- Dress Uniforms for Police and Fire
 Estimated Dollar Value Not to Exceed \$10,000
- Testing High Voltage Protective Equipment Estimated Dollar Value Not to Exceed \$6,370

Contracts with Estimated Issue Date: 2013

Contact Person: Regina Leigh (703) 417-8108

Certified Inspections of Crane
 Estimated Dollar Value Not to Exceed \$4,000

Contact Person: Kimberly Tran (703) 417-8107

- Courier/Transport Internal Mail
 Estimated Dollar Value Not to Exceed \$25,000
- Motor Repairs, Single and 3-Phase
 Estimated Dollar Value Not to Exceed \$15,000
- Printing of Stationary Products
 Estimated Dollar Value Not to Exceed \$18,000

Contact Person: Yvonne Perry (703) 417-8106

- Car Wash Service (2 contracts)
 Estimated Dollar Value Not to Exceed \$8,000 and \$4,000
- Stationary Air Compressor Service and Repair Estimated Dollar Value Not to Exceed \$8,800

Warehouse Stock and Store Items

The following is a generalization of the type of commodities, which are stocked in the Warehouse at Ronald Reagan Washington National Airport:

Administrative Supplies Automotive Parts Cleaning Supplies Electrical Supplies Gases Hand Tools Locksmith Supplies Paint and Sundries Plumbing and Industrial Supplies Structures and Grounds Supplies

Questions regarding Goods and Services contracting opportunities below \$50,000 at Ronald Reagan Washington National Airport should be directed to the Materials Management Division at 703-417-8026.

Annual Contracting Opportunities Below \$50,000 for Washington Dulles International Airport



The following are Blanket Purchase Orders (BPOs) established within the Washington Dulles International Procurement Division on a yearly basis. These BPOs are staggered throughout the calendar year. These contracts are normally valid for the period of one base year and one or two option years.

Estimated Contracts with Issue Date: December 2012

Contact Person: Ernest Lecure (703) 572-2777

Front and Rear Brake Rotors
 Estimated Dollar Value Not to Exceed \$30,200

Contact Person: Joe Reca, CPPO (703) 572–2925

Aviation Security Consulting
 Estimated Dollar Value Not to Exceed \$15,000

Contact Person: Linda Donovan (703) 572-2922

- General Purpose Batteries
 Estimated Dollar Value Not to Exceed \$7,000
- Telephone Message Delivery Service (phone tree)
 Estimated Dollar Value Not to Exceed \$2,500

Contracts with Estimated Issue Date: 2013

Contact Person: Ernest Lecure (703) 572-2777

- Sloan Plumbing Items
 Estimated Dollar Value Not to Exceed: \$45,000
- Hot Plant Mix Asphalt
 Estimated Dollar Value Not to Exceed: \$50,000
- Sprinkler System Testing and Inspection
 Estimated Dollar Value Not to Exceed: \$29,300
- I.D. Supplies
 Estimated Dollar Value Not to Exceed: \$26,500
- I.D. Badge Making Printer Supplies
 Estimated Dollar Value Not to Exceed: \$34,000

Contact Person: Joe Reca, CPPO (703) 572-2925

Emergency Overhead Door Repair
 Estimated Dollar Value Not to Exceed \$50,000

Contact Person: Debbie Cooper (703) 572-2927

Underground Storage Tanks
 Estimated Dollar Value Not To Exceed \$10,000

- Car Wash Service for Dulles Toll Road Vehicles Estimated Dollar Value Not To Exceed \$6,100
- Car Wash Service for Dulles Rail Vehicles
 Estimated Dollar Value Not To Exceed \$11,050

Contact Person: Cordell Myers (703) 572-8477

Leakage Detection Survey on Water
 & Gas Systems
 Estimated Dollar Value Not to Exceed \$7,000

Contact Person: Linda Donovan (703) 572-2922

- Voice Mail Conversion for IAD Lost & Found Estimated Dollar Value Not to Exceed \$6,000
- Armored Car Pick-up and Delivery of Bank Deposits
 Estimated Dollar Value Not to Exceed \$2,500

Contracts with Estimated Issue Date: 2014

Contact Person: Ernest Lecure (703) 572-2777

Provide Solar Control Glazing Film
 Estimated Dollar Value Not to Exceed: \$26,000

Contact Person: Joe Reca, CPPO (703) 572-2925

- Uniforms, Mobile Lounge Operators
 Estimated Dollar Value Not to Exceed \$25,000
- Supply and Delivery of Industrial Gases
 Estimated Dollar Value Not to Exceed \$14,000

Contact Person: Debbie Cooper (703) 572-2927

- Parts Washer Cleaning
 Estimated Dollar Value Not To Exceed \$15,000
- Cleaning of Fuel Storage Tanks
 Estimated Dollar Value Not To Exceed \$12,275

Contact Person: Cordell Myers (703) 572-8477

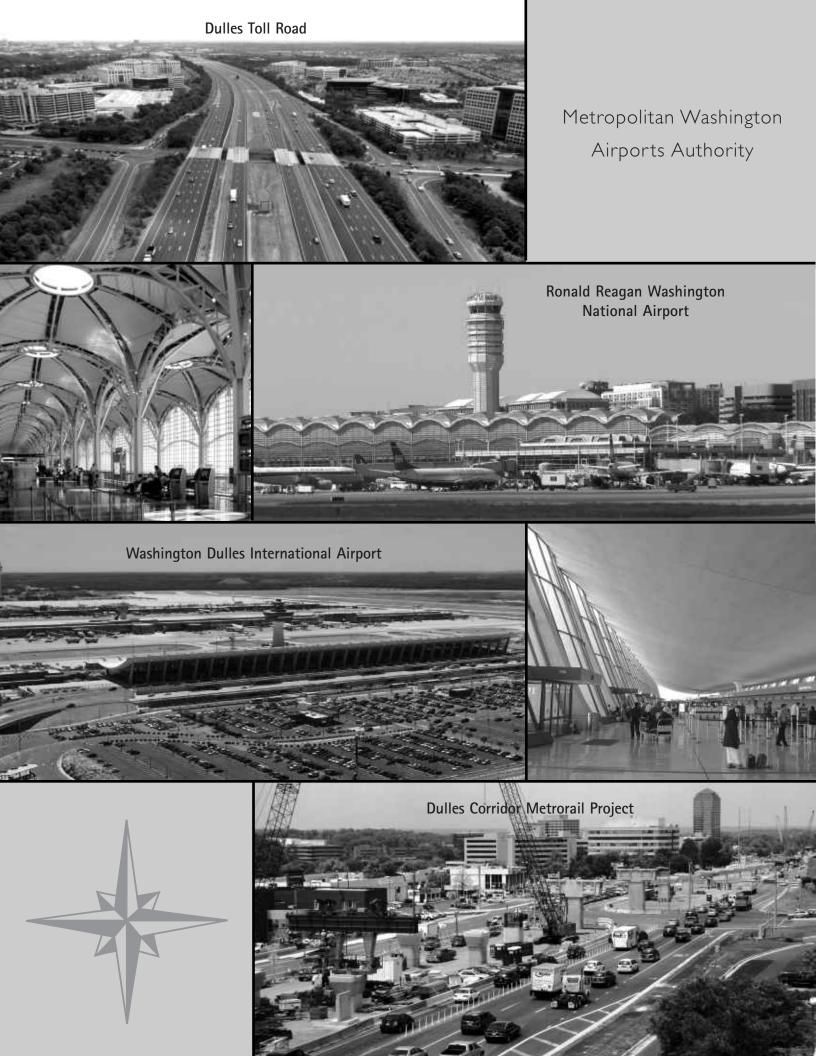
- Cathodic Protection Testing on Natural Gas Distribution System & Propane System Estimated Dollar Value Not to Exceed \$9,000
- Portable Toilet Rental at IAD & DCA
 Estimated Dollar Value Not to Exceed \$12,000
- Portable Toilet Rental at IAD Special Events
 Estimated Dollar Value Not to Exceed \$5,000
- Bacteriological Test for Coliform
 Estimated Dollar Value Not to Exceed \$7,000
- Potable Water & Sanitary Sewer Waste System Testing and Reporting Estimated Dollar Value Not to Exceed \$11,000

Contact Person: Linda Donovan (703) 572-2922

Maintenance of Interior Plants at
 45025 & 45045 Aviation Drive
 Estimated Dollar Value Not to Exceed \$2,500

Questions regarding Goods and Services contracting opportunities at Washington Dulles International Airport should be directed to the Materials Management Division at 703–572–2920.

DULLES CORRIDOR METRORAIL PROJECT (DCMP)



Dulles Corridor Metrorail Project (DCMP)



The Airports Authority, in cooperation with the Virginia Department of Rail and Public Transportation (VDRPT), Washington Metropolitan Area Transit Authority (WMATA) and Fairfax and Loudoun counties, is planning to construct an extension to the WMATA Metrorail transit system in the Dulles Corridor area of Northern Virginia. The DCMP will consist of a 23.1 mile extension of the region's existing Metrorail system, 11 new stations, a rail yard site on Washington Dulles International Airport (Dulles Airport) property, and an expansion of the existing rail yard at the West Falls Church station.

The project will be constructed in two major phases. The Wiehle Avenue extension (Phase 1) would complete the first segment of the planned extension from the existing Metrorail Orange Line at the East Falls Church station in Fairfax County to Wiehle Avenue in Reston, Virginia. The Route 772/Dulles Airport Extension (Phase 2) would complete the remainder of the project and will follow after the initiation of Phase 1.

The Airports Authority leads the capital funding and general oversight of the final design and capital construction program for the project. WMATA will operate the system and be the lead agency for ongoing operation and maintenance funding when completed.

Phase 1 Construction began in March 2009. Phase 2, Package A preliminary design is complete and offeror qualifications were received in September 2012. An award is expected in Spring 2013. Package A includes guideway, stations and systems design and construction. The rail yard at Dulles Airport is not included in Package A.

Dulles Transit Partners, LLC (a joint venture of Bechtel Infrastructure, Inc. and the Washington Group International) is the Airports Authority's design-build contractor for Phase 1. DTP has established a DBE Program in accordance with requirements of the Airports Authority and US Department of Transportation regulations.

The Phase 2, Package A DBE goal is 14%.

Dulles Corridor Metrorail Project (DCMP) DBE Opportunities

For more information on Phase 1 DBE opportunities with DTP; contact the DTP DBE Liaison or visit the DTP website at www.DullesTransitPartners.com

Nicole Wiley
(Phase 1 Design & Construction opportunities)
DBE Liaison
Dulles Transit Partners, LLC
1595 Spring Hill Road, Suite 600
Vienna, VA 22182
703-852-5848
nicole.wiley@DullesTransitPartners.com

Concessions Opportunities for 2012-2014:

Concession Type	Airport	Current Expiration Date	* Projected Solicitation Date						
	Te	rminal							
Branch Banks & ATMs	National	01/2018							
Duty Free	Both	07/2014	01/2014						
Foreign Currency	Both	01/2013							
Baggage Carts	Both	04/2014 and 08/2014							
Landside									
Rental Cars	National	05/2016	08/2015						

^{*}Projected Solicitation Date is the date that the RFP may be issued.

Introduction

The Airports Authority's concession opportunities are divided into two general categories. In very basic and general terms: Terminal Concessions are those concessions that generally provide services to passengers inside the airports terminals; Landside Concessions are those concessions that provide services to passengers arriving to or leaving the airports terminals.

The management of airport concession contracts is conducted by two departments within the Airports Authority. Terminal concession contracts are managed by the Concessions and Property Development Department and Landside concession contracts are managed by the Airport Administration departments at each airport.

Airport Concessions DBE Program

The Airports Authority's policy is to aggressively seek significant participation by small businesses owned by minorities, women and disadvantaged business enterprises in its concession-contracting program and to maximize opportunities for these firms to compete for Airports Authority-sponsored contracts. The Airports Authority is committed to achieving significant participation from these firms in all areas of the concessions program.

The Airports Authority's ACDBE program policy is mandated by and is developed in accordance with provisions of DOT regulation, 49 CFR Part 23 – Participation by Disadvantaged Business Enterprises in Airports Authority Concessions.

Terminal concession contracts managed by the Concessions and Property Development Department that are included in the ACDBE program are:

- 1) Airport Advertising
- 2) Airport News and Information Network (cable television)
- 3) Baggage Carts
- 4) Branch Banks and ATM Services
- 5) Common Wireless Access System (CWAS)
- 6) Duty Free
- 7) Food and Beverage concessions
- 8) Foreign Currency Exchange (business traveler services)
- 9) Hotel (Dulles Airport)
- 10) Pay Telephones
- 11) Retail (including newsstands, shoe shine, therapeutic massage) concessions
- 12) Retail Gas Station (Dulles Airport)

Landside concession contracts managed by the Airport Administration Departments that are

included in the ACDBE program are:

- 1) Public Parking
- 2) Scheduled Bus Service (Dulles)
- 3) Shared Ride (passenger vans)
- 4) Rental Cars (on airport facilities)
- 5) Taxicab Concession (Dulles)
- 6) Taxicab Dispatch (National & Dulles)

Food and beverage and retail concessions play an essential role in the Airports Authority's ability to meet its objectives of significant participation by small businesses owned by minorities, women and disadvantaged business enterprises in its concession-contracting program.

The Airports Authority contracts for food and beverage and retail concessions at both Airports through management contracts and sub-leases to the individual concessionaires. All of the food and beverage and retail facilities at each Airport are currently leased by the Airports Authority's management contractor, Westfield Concession Management, LLC (Westfield). These sub-leases are between the concessionaire and Westfield and cover varying lengths and terms, depending on the type of concept and the capital investment required. Currently, there are approximately 38 sub-leases for food and beverage concessions and 25 sub-leases for retail concessions at National Airport. There are approximately 44 sub-leases for food and beverage concessions and 40 sub-leases for retail concessions at Dulles Airport. In addition. there are numerous opportunities for retail carts at both Airports. These retail cart opportunities are available for shorter periods, normally three months, to test new retailing concepts and/or products and require a minimal investment by the cart operator. There are current retail operators that started at the Airport with a cart and have since moved into an in-line retail store.

The concession management contracts at both Airports require that a percentage of the food and beverage and retail sales are generated by ACDBE operators. The percentage is based on the overall sales for each area and is currently 35% of sales

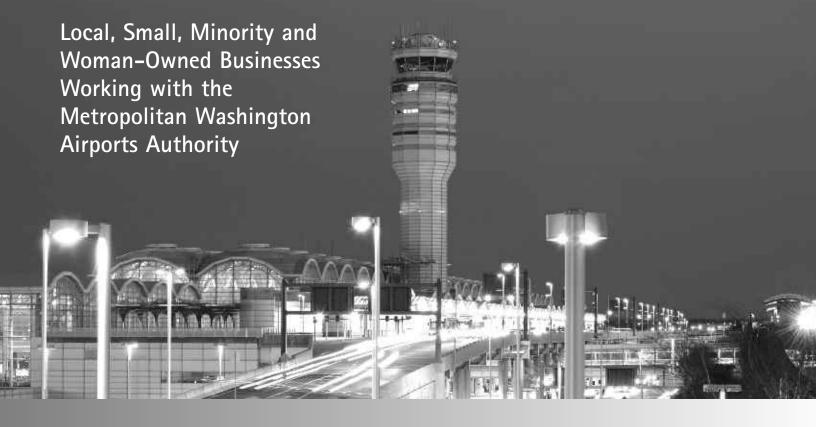
for food and beverage and 25% of sales for retail concessions. The Airport environment is constantly changing; and as a result, opportunities may arise from time to time. To propose a successful business concept, considerable lead time is required. Businesses interested in pursuing retail and food and beverage opportunities are encouraged to discuss their interest directly with the Westfield leasing staff. Leasing inquires with Westfield should be directed to:

Jaime Ambrosio
Senior Leasing Manager
Westfield Concession Management
North Office Building
2730 University Building, Suite 900
Wheaton, MD 20902
(240) 669-0347
jambrosio@Westfield.com

The Metropolitan Washington Airports Authority's Website www.mwaa.com

The Airports Authority created a website to better inform the general public and interested business owners about its services and opportunities.

Information on contracting opportunities is located under the Business Information link on the main page. This site contains information on Procurement/Purchasing Offices, Equal Opportunity Programs, Contracting Opportunities, and Concession Opportunities. To assist persons interested in upcoming construction, architectural, engineering and/or goods and services opportunities, the Airports Authority provides a project summary and lists the solicitation issue date, pre-proposal conference date, proposal due date, number of amendments issued, estimated dollar value, fees for plans, and links to downloadable documents and the Planholders List. Persons interested in concession opportunities can choose from Retail, Food & Beverage, and Other Concession Opportunities.



Contracting Resources

Optimizing New OPPORTUNITIES



Ronald Reagan Washington National Airport



Dulles Corridor Metrorail Project



Dulles Toll Road



Washington Dulles International Airport



Equal Opportunity Programs Department

The Equal Opportunity Programs Department has lead responsibility for the implementation of the Authority's Local Disadvantaged Business Enterprise (LDBE) Program, and its Disadvantaged Business Enterprise (DBE) Programs for federally-funded contracts and concession opportunities. The Equal Opportunity Programs Department fosters Minority and Woman Business Enterprises (MBE/WBE) participation through the Authority's policy of voluntary MBE/WBE participation.

The goal of the Equal Opportunity Programs Department is to maximize the opportunity of small, disadvantaged, minority (MBE), and women-owned business enterprises (WBE) in competing for Authority-sponsored contracts. DBE participation is sought on Authority contracts that utilize Federal dollars as part of their funding. In conjunction with this goal, the Equal Opportunity Programs Office, in coordination with other offices, determines DBE goals and LDBE requirements and appropriate voluntary MBE/WBE goals on all Authority-sponsored contracts. In addition, this Department also monitors contractors' compliance with LDBE and DBE requirements and reports on the Authority's LDBE/DBE/MBE/WBE achievements.

The Equal Opportunity Programs Department is one of two DBE certifying agencies under the Virginia Unified Certification Program (UCP). The other is the Virginia Department of Minority Business Enterprise (DMBE). Federal DBE certification by either agency is fully accepted throughout Virginia. There is no need to submit an application to both agencies.

The Equal Opportunity Programs Department is the office to contact if you are interested in:

- LDBE and DBE contract opportunities
- Marketing your firm as an LDBE or DBE
- LDBE or DBE certification

Key Personnel:

Richard Gordon Manager

Marie Drummond Secretary

Cynthia Lipscomb Assistant Manager LDBE/DBE Compliance

Betty ToulsonAssistant Manager
Certification

Terry Woodson
Assistant Manager
Outreach, LDBE Certification and Compliance

Judith de Vastey Data Analyst

Mailing Address:

Metropolitan Washington Airports Authority Equal Opportunity Programs Department, MA-410 1 Aviation Circle, Suite 144 Washington, DC 20001-6000 Telephone: (703) 417-8625

Hours of Operation:

Facsimile: (703) 417-8930

8:00 AM - 5:00 PM, Monday - Friday

Procurement and Contracts Department

The procurement function at the Airports Authority is accomplished through several offices. The office responsible for requirements in excess of \$50,000 is the Procurement and Contracts Department. This office provides procurement support to the entire Airports Authority in amounts generally exceeding \$50,000 for goods and services and all construction projects, regardless of cost. The Airports Authority also has two Materials Management Divisions, one located at each Airport. These two offices provide support for goods and services requirements of \$50,000 and less.

Key Personnel:

Richard Myrah Acting Manager

Mike Giardina
Contracting Officer
Procurement Technology Specialist
Webmaster, Contracting Opportunities
On-Line

Katherine Ruhl
Contracts Manager
Goods & Services (National & Dulles)

Janice Balzarini
Contracting Officer
Goods & Services(National & Dulles)

Cedric Kinlow
Contracting Officer
Goods & Services (National & Dulles)

Darren Durbin
Contracts Manager
Design/Construction (National & Dulles)

Ramon Paez
Contracting Officer
Design/Construction (National & Dulles)

Gerald Sievers
Contract Specialist
Design/Construction (National & Dulles)

Richard Myrah Contracts Manager – Special Projects Design/Construction/Special Projects (National & Dulles)

Kim Westerhaus Contracting Officer Services (National & Dulles)

Eric Carey
Contracts Manager
Dulles Corridor Toll Road and Metrorail Project

Shirley Diamond
Contracting Officer
Dulles Corridor Toll Road and Metrorail Project

Karen Mallicoat Procurement Technician

Barbara Smith
Procurement Technician

Mailing Address:

Metropolitan Washington Airports Authority Procurement and Contracts Department, MA-29 1 Aviation Circle, Suite 154 Washington, DC 20001-6000 Telephone: (703) 417-8660 Facsimile: (703) 417-8993 General E-Mail Address: contracting@mwaa.com

Hours of Operation: 8:30 AM - 4:30 PM, Monday - Friday

CONTRACTUAL RESPONSIBILITIES BY COMMODITY AREA

GENERAL GOODS AND SERVICES, NATIONAL AND DULLES AIRPORTS

Contracting Officers:

Janice Balzarini, Mike Giardina, Cedric Kinlow and Katherine Ruhl

Sample Items Purchased:

Aerial Topographic Surveys

Air Filtration Modules

Airport Consultant Services

Airport Operations Services

Annual Report

Auctioneering Services

Audit Services

Aviation Consultant Services

Baggage Cart Retrieval

Bench Stock Consumables Inventory & Service

Bond Counsel Bulk Lubricants

Business Opportunity Seminar

Call Center Services

Cellular Telephone and Pager Services

Chemical Water Treatment, IAD

Chemicals for Fire Department

Compensation & Benefits Programs

Computer Equipment & Peripherals (Purchase &

Maintenance)

Construction Materials (Crushed Stone, Asphalt,

Concrete, Traffic Paint, etc.)

Diversity Consulting Services

Document Reproduction & Scanning Services

Domestic Waste Pumping, IAD

Economic Impact Studies

Equipment Cleaning, IAD

Express Shipping Services

Financial Services

Forms Typeset, Layout, Proofing & Printing

Fuels/Propane Gas

Furniture

Ground Transportation Services

Heavy Equipment – Purchase & Lease

Horticulture Consulting Services

HTHW Generator & Boiler Maintenance

Human Resources Consultant Services

Information Systems Support Programs

Local and Long Distance Telecommunications Services

Medical Services / EMS Billing

Mosquito Abatement

Moving Services

Natural Gas

Noise Monitoring Equipment and Services

OCWIP/Operational Insurance Broker Services

Office Equipment (Copiers, Fax Machines, Postal

Equipment)

Payroll Services / Financial Programs

Personnel Programs

Police Promotional Testing

Public Safety (Fire/Police Goods, Services, Boats, Heavy

Equipment, Firearms)

Purchasing Card Services

Recruitment Services

Recurring Passenger Surveys

Safety Training

Sewage Treatment

Snow & Ice Control Materials (Deicing Agents, Salt, Sand)

Software and Software Maintenance

Surface Cleaning & Paint Removal, IAD

Sweeper Maintenance and Supplies

Telecommunications Equipment and Services

Temporary Personnel Services (Accounting,

Administrative, Audit and Skilled Trades)

Terminal and Parking Guide Printing

Tires for Mobile Lounges & Plane Mates

Trash Receptacles, Stanchions, etc.

Travel Assistance Services

Uniforms - Purchase & Rental

Vehicles - Purchase & Lease (Light Duty, Heavy Duty,

Specialized Equipment, Buses)

Vertical Door Maintenance

Waste Water Removal Services

Contracting Officers:

Richard Myrah and Kim Westerhaus

Sample Items Purchased:

Airport and Toll Road Planning

Automated People Mover System

Automatic Doors Maintenance/Repair

Chiller & Ice Harvester Maintenance

Concessions (Solicitations and Reimbursables)

Custodial Services

Electronic Security System Maintenance, Repair,

Installation

Elevator/Escalator Maintenance/Repairs/Inspection

Engineering Services

ERP System

Glycol Recovery Program

Green Technologies

Grounds Maintenance

Hazardous Waste Disposal

Irrigation System Maintenance

MIST System Maintenance, IAD

MUSE and MUFIDS Maintenance, IAD

Nitrogen Charged Dormant Fuel System, IAD

Organizational Studies

P25 Radio Replacement

Parking Control Systems

Pest Control Services

Program Management Consultant

Refuse Removal

Sanitary Sewer Maintenance, IAD

Snow Removal Services, IAD

Unarmed Security Guard Service

UPS Maintenance

Water Treatment Program, DCA

Window Washing

Wireless and Radio Systems - Consultants,

Technicians & Software Maintenance

CONSTRUCTION AND DESIGN, NATIONAL AND DULLES AIRPORTS

Contracting Officers:

Darren Durbin, Ramon Paez and Gerald Sievers

Sample Items Purchased:

Construction (New, Repair/Rehabilitation, On-Call)

Architect / Engineering Design

Environmental Remediation Services

DULLES TOLL ROAD AND DULLES CORRIDOR METRORAIL PROJECT

Contracting Officers:

Eric Carey and Shirley Diamond

Sample Items Purchased:

Construction (New, Repair/Rehabilitation, On-Call)

Architect / Engineering Design

All types of Goods and Services

Miscellaneous requirements will be assigned based on individual workloads.

Procurement's Role in the Contracting Process

The Procurement and Contracts Department is responsible for the entire spectrum of contracting activities which includes, but is not limited to, the following:

- Receiving requirements from requesting offices in the form of Procurement Requests
- b) Preparing and issuing solicitations and advertisements (as appropriate)
- c) Conducting pre-proposal conferences and site visits
- d) Receiving offers
- f) Negotiating and awarding contracts/purchase orders/blanket purchase orders

- g) Issuing Notices to Proceed/Notices of Award
- h) Administering contracts
- i) Closing out or terminating contracts

For more information on the Airports Authority's procurement process, visit the Contracting Opportunities On-Line website at http://www.mwaa.com/contracting or contact the Procurement and Contracts Department at 703-417-8660 or e-mail contracting@mwaa.com.

Where to Obtain Procurement Information

- A. Solicitation Information is advertised in one or more of the following sources:
 - The Airports Authority's Contracting Opportunities On-Line website at http//www.mwaa.com/contracting
 - 2. PROJECT eLERT The Airport Authority's e-mail based contracting opportunities newsletter. Register at the Airports Authority's Contracting Opportunities On-Line website.
 - 3. The Washington Post
 - 4. Construction publications and organizations, to include:
 - American Minority Contractors & Business Association
 - CDC News (Construction Data Company)
 - D.C. Department of Small and Local Business Development
 - Maryland-Washington Minority Contractors Association
 - McGraw Hill Construction Dodge
 - Reed Construction Data
 - Virginia Department of Minority Business Enterprise
 - 5. Other outreach programs sponsored by the

- Airports Authority's Equal Opportunity Programs Department
- 6. Other media identified for use by the Airports Authority
- B. Additional Information the offeror needs to know:
 - 1. The physical location of the Airports Authority's Procurement Office at Ronald Reagan Washington National Airport
 - 2. The offeror needs to be thoroughly familiar with the Airports Authority's contract requirements, including a clear understanding of the proposed project. This may be accomplished by:
 - a) Visiting our office to discuss standard contract formats
 - b) Reviewing solicitations which have already been issued

C. Additional tasks for the offeror:

- Offerors should register for PROJECT eLERT, the Airports Authority's e-mail based publication providing the latest information regarding current and upcoming contracting opportunities. Register on-line at: http://www.mwaa.com/contracting
- Offerors should also ensure they understand the procedures for becoming certified as an LDBE and/or DBE with the Airports Authority

Obtaining Planholders Lists

LDBE, DBE, MBE and WBE firms interested in a particular contracting opportunity with the Airports Authority are encouraged to obtain the Planholders List associated with that opportunity.

A Planholders List is a listing of the firms that have obtained the solicitation documents for a particular project. This list will include the name, address, telephone number and contact person's name for each firm listed. The Procurement and Contracts Department maintains a Planholders List for each contracting opportunity. By utilizing the Planholders List associated with a particular project, LDBE, DBE, MBE and WBE firms are able to better market their services or products. The listing of planholders facilitates LDBE, DBE, MBE, and WBE firms teaming up as subcontractors, joint ventures, or partnerships with other non-LDBE, DBE, MBE, and WBE firms.

Planholders Lists for all current projects are available through the Airports Authority's Contracting Opportunities On-Line website at http://www.mwaa.com/contracting. Firms that do not have access to the Internet may request a copy of a Planholders List by faxing a request to the Procurement and Contracts Department at 703-417-8993.

Appendix A shows a representative list of zip codes that fall within the Airports Authority's trading area. To meet the local disadvantaged small business size standard, the average gross receipt of the business entity, based on the firm's last three years of receipts, shall not exceed the size standard for the type of work that the firm is performing, or goods that it is supplying for the contract. Further, the receipts of all affiliates shall be included in the counting of the business entity's gross receipts. If the small business size standard is based on the number of employees, the business entity, including all affiliates, shall not exceed that standard.

Materials Management Divisions

The Materials Management Division offices at Ronald Reagan Washington National and

Washington Dulles International Airports are authorized to procure goods and supplies for each Airport that involve a total commitment of \$50,000.00 or less, excluding construction.

The staff is committed to provide procurement of equipment, supplies and services by striking a balance among quality, price, delivery requirements, and total vendor services offered. Acquisitions range from office supplies to heavy mobile equipment, from industrial gases to replacement parts for air-conditioning systems, from minor repairs to management support services.

Only Purchasing Agents and Buyers are authorized to act as agents on behalf of the Metropolitan Washington Airports Authority, to prepare and execute purchase orders generated by the Materials Management Division offices.

Competition

The level of competition for requisitions submitted to the Airport Procurement Office is as follows:

- \$1 \$2,500 May be non-competitive, as long as the agent/buyer considers the telephone or fax solicited price to be fair and reasonable.
- \$2,501 \$10,000 Minimum of three (3) sources may be solicited by telephone or fax. If the requirement is complex or lengthy, written solicitation (RFQ) method will be used.
- \$10,001 \$25,000 Written Request For Quotation (RFQ) should be sent to a minimum of three qualified vendors, if available.
- \$25,001 \$50,000 Solicitations are posted to the Airports Authority's Contracting Opportunities website and PROJECT eLERT.

Outreach to LDBEs

The Materials Management Division Offices

encourage solicitation competition from LDBEs, especially MBEs and WBEs. All notifications of Requests for Quotations (RFQs) are provided to the Airports Authority's Equal Opportunity Programs Department in an effort to reach LDBE entities.

Vendor Appointments

We welcome vendors visiting the Materials Management Divisions at each Airport, but request that you make an appointment before coming into see one of the purchasing agents or buyers. This allows us to set aside time for you.

Vendor Application

The Airports Authority is utilizing the Oracle Software iSupplier Portal which is a self-service application, enabling registered "suppliers" (including contractors, vendors, and service providers) to conduct e-business transactions online with the Airports Authority via the internet. Please refer to Appendix B for instructions and Frequently Asked Questions.

Procurement Form

There is one type of form that supplies and services are purchased from in response to Airport Authority requirements:

1) Purchase Orders – To request all supplies or specific services and for all personal property items regardless of cost.

A requistion is converted into a Purchase Order, which is given to the vendor, and will be the official document to control the acquisition of the goods and/or services.

Invoicing

Authorized Airports Authority personnel must receive the goods/services before payment may be made to the vendor. The Accounting Disbursement Office must have an invoice, in triplicate, from the vendor referencing the Airports Authority's Purchase Order number, item quantity, unit price and total amount due before

payment can be issued. Normal payment terms are Net-30 basis.

Blanket Purchase Agreement itemized invoices must be submitted to the Accounting Disbursement Office at least monthly or upon expiration of the orders, whichever occurs first, for all deliveries made during the billing period.

The itemized invoice should identify every delivery ticket covered, the release number, quantity, unit price and delivery dates.

Procurement Card (PCard)

The Airports Authority's PCard (credit card) is used as a method of payment to vendors. The use of the PCard has enhanced the accounts payable process by sharply reducing paperwork. Currently, the PCard is used only in the field offices outside procurement and is restricted to \$500 to \$2,500 per transaction.

Ronald Reagan Washington National Airport Procurement Office

The Ronald Reagan Washington National Airport Materials Management Division supports Ronald Reagan Washington National Airport, Consolidated Functions at 1 Aviation Circle and the Public Safety Division at Ronald Reagan Washington National and Washington Dulles International Airports.

Key Personnel:

J. Paul Malandrino, Jr.Vice President and Airport Manager

Ronald W. Stange
Department Manager
Airport Administration Department

Ann Helms Manager Material Management Division 703-417-8105

Regina Leigh

Procurement Supervisor 703-417-8110

Vacant

Lead Purchasing Agent 703-417-8108

Yvonne Perry

Purchasing Agent 703-417-8106

Kimberly Tran

Purchasing Agent 703-417-8107

Tracey Cohen

Purchasing Agent 703-417-8102

Karen Dart

Procurement Technician 703-417-8026

Mailing Address:

Metropolitan Washington Airports Authority Ronald Reagan Washington National Airport Materials Management Division (MA-133)

Terminal A, Room 278

Washington, DC 20001-4901 Telephone: 703-417-8026 Facsimile: 703-417-8438

Hours of Operation:

7:30 AM - 4:00 PM, Monday - Friday

Responsibilities

The Purchasing Agents and Buyers are responsible for procuring goods and services for approximately fifty-five branches in the Airports Authority, in addition to supporting a warehouse, which stocks approximately 1,500 line items.

Commodities

Fifty commodities including equipment, service and supplies are assigned to the following

procurement personnel and are periodically rotated between the purchasing staff. The current effective listing is as follows:

Regina Leigh, Lead Purchasing Agent

Administrative Equipment
Administrative Services
Catering
Furniture
Office Supplies
Promotional Items
Propane and Gases
Roads & Grounds Supplies and Services
Training Equipment

Yvonne Perry, Purchasing Agent

Clothing
Electrical Supplies and Services
Maintenance Equipment
Medical Equipment and Supplies
Police and Fire Equipment
Public Safety Supplies and Services

Kimberly Tran, Purchasing Agent

Data Processing Supplies and Services
Environmental Supplies
Fire Extinguishers
Hazardous Waste
Printing Services
Shop Supplies
Telecommunication Equipment and Services

Tracey Cohen, Purchasing Agent

Automotive Supplies and Services Building and Structures Supplies and Services Coffee Services Paint and Sign Supplies and Services Utility System Repairs, Services and Supplies

Karen Dart, Procurement Technician

Items under \$2,500 for:
Training/Seminars
Memberships
Office Supplies
Periodicals
Training Supplies

Washington Dulles International Airport Procurement Office

The Washington Dulles International Airport Materials Management Division provides procurement services to support the operations at Washington Dulles International Airport, with a total dollar commitment of \$50,000 or less, excluding construction. The Division is also responsible for property management, warehousing and storage functions.

The warehouse stocks approximately 4,000 line items supporting most commodity groups.

Key Personnel:

Christopher U. Browne
Vice President and Airport Manager

Mike Stewart Manager Airport Administration Department

John T. Jackson, CPPO Manager Materials Management Division (703) 572-2920

Vikki L. Smith Procurement Supervisor (703) 572-2924

Ernest Lecure Lead Purchasing Agent (703) 572-2777

Debbie CooperPurchasing Agent (703) 572-2927

Cordell Myers Purchasing Agent (703) 572-8477 Joe Reca, CPPO Purchasing Agent (703) 572-2925

Linda Donovan Purchasing Agent (703) 572-2922

Ruthellyn Ward, CPPB Procurement Technician (703) 572-2926

Paul Gleason Procurement Technician (703) 572-2582

Mailing Address:

Metropolitan Washington Airports Authority Materials Management Division, MA-238 PO Box 17045 Washington, DC 20041 Telephone: (703) 572-2920 Facsimile: (703) 572-0186

Physical Address:

Metropolitan Washington Airports Authority Washington Dulles International Airport Materials Management Division 45025 Aviation Drive, Suite 250 Dulles, VA 20166

Hours of Operations: 7:30AM - 5:00PM, Monday - Friday

Responsibilities

The purchasing staff is responsible for procuring goods and services to support the operations at Washington Dulles International Airport. The below lists reflect commodity assignments for the respective teams:

COMMODITY TEAMS

Joe Reca, CPPO, Linda Donovan, and Ruthellyn Ward, CPPB

Appraisals

Armored Car Service

Automatic Door Repair/ Parts

Batteries/Industrial Bottled Drinking Water

Building Equipment/Supplies

Catering Services Coffee Service Clothing

Communication Equipment/ Supplies

Furniture/Bedding

Ground Maintenance Supplies

ID Supplies

Industrial Equipment/Supplies

Industrial Gases
Landscape Supplies
Locksmith Supplies
Office Supplies

Paint & Sign Supplies Plumbing Supplies

Printing/Copying/Blueprint Reproduction

Safety Supplies/Equipment

Tools Training

Ernest Lecure, Debbie Cooper and Paul Gleason

Antifreeze/Coolant

Automotive Parts/Supplies

Ambulance

Batteries/Automotive

Bus Repair/Parts Rental Equipment Moving Services

Mower Parts

Planemates/Lounge Parts

Radios

Shop Supplies

Tires

Towing Service

Vehicle Repair Services

Cordell Myers and Ruthellyn Ward, CPPB

Airport Lighting Boiler Repair/Parts Electrical Supplies/Service

Fire Sprinkler Testing and Inspection

HVAC Filters HVAC Repairs

Lamps

Overhead Door Service/Parts

Portable Toilets

Plumbing

Overhead Door/Supplies

Utility Equipment/Components

Water Testing Services Welding Utility Services

Airport Administration Department - Landside Concessions (National/Dulles)

Gary L. Myers

Manager

Contract Management Division Landside Concessions – National

(Parking/Shuttle Bus, Taxi Dispatch, Shared-Ride

Vans, Rental Car) (703) 417-8024

Gary Davis

Manager

Landside Contracts Division – Dulles (Parking/Shuttle Bus, Taxi, Scheduled Bus Service, Shared-Ride Vans, Rental Car) (703) 572-2900

Concessions and Property Development

The Concessions & Property Development
Department is located at Ronald Reagan
Washington National Airport, 1 Aviation Circle,
Washington, DC 20001-6000 and supports all of
the in-terminal concessions and most land and
building leases at Ronald Reagan Washington
National and Washington Dulles International
Airports. Landside concessions such as taxis, rental

cars, and parking are managed by each Airport Administration Department at National and Dulles.

Key Personnel:

Kathleen Verret

Manager Revenue Development Concessions and Property Development (703) 417-8755

Rosa Minus

Manager Terminal Concessions & Services – National (703) 417-8035

Carol Gabriel

Contract Manager – National Food/Beverage Concessions and Services (703) 417-8646

Angela Jordan

Contract Manager – National News and Retail Concessions and Services

Stephanie Powers

Manager Terminal Concessions and Services – Dulles (703) 572-8469

Kimberly Barnes

Contract Manager - Dulles (703) 572-2917 Food/Beverage Concessions and Services

Eugene Sharpe

Contract Manager – Dulles Nres & Retail Concessions and Services (703) 572-2916

Mailing Address:

Metropolitan Washington Airports Authority Concessions & Property Development, MA-430 1 Aviation Circle, Suite 158 Washington, DC 20001-6000 Telephone: (703) 417-8756 Facsimile: (703) 417-8996

Hours of Operation:

8:00 AM - 5:00 PM, Monday - Friday.

Concessions & Property Development

The Concessions & Property Development
Department, as part of the Office of Business
Administration, is responsible for developing
general business policies for in-terminal
concessions and the leasing of land at the
Airports. The Contract Managers at each Airport
are part of the Concessions & Property
Development Department. This Department works
closely with other appropriate offices in the
coordination of overall concession activity,
concession contract management and Request for
Proposals process.

Concession Development

The Concessions & Property Development
Department is responsible for the initiation and
development of policies and guidelines
governing the in-terminal concession programs
for both airports, Washington Dulles International
and Ronald Reagan Washington National Airport.
This Department is also responsible for in-terminal
concession planning including the development
and coordination of retail and food and beverage
programs. This Department conducts the
in-terminal concession contracting process and
oversees the negotiation, finalization and
management of in-terminal concession contracts
and concession subcontracts.

The Concessions & Property Development
Department determines when and how a
contract solicitation will be conducted and
oversees subcontracting activities conducted by
its retail and food/beverage developers. The
Department evaluates how the contract fits in
with the current and future available concession

space. This Department also determines the proposed rental structures based on an analysis of the market and the economics for each in-terminal concession.

Within the Airports Authority, the Concessions & Property Development Department is the initial point of contact for anyone wanting to discuss the possibility of operating an in-terminal concession at either Airport. Department staff will discuss briefly with the interested party opportunities, which are or may be available, and provide guidance on becoming an Airport tenant. If the concession opportunity proposed involves a services operation or Airport land development, the Concessions and Property Development Department will discuss with the interested party the overall concession development plan for the Airport and the schedule of potential opportunity.

If the concession opportunity proposed involves a food and beverage operation or a retail operation, the individual will be referred to Westfield Concession Management, Inc., which works with prospective tenants for both food and beverage and retail at both Airports. Food and beverage and retail subcontracts are typically multi-year.

Prospective tenants should carefully develop pro forma income statements in their evaluation of conducting business at the Airports. A wide range of historical data is available to individuals developing concession or land-use ideas. Prospective tenants should plan to submit a Business Plan to the Concessions & Property Development Department or its developers for evaluation of the viability of the concept in the context of the Airport's concession environment. Such opportunities are limited, as terminal space and land is carefully planned to balance the needs for operations, public circulation and airport support functions, as well as commercial opportunities.

Contract Management

The Concessions & Property Development
Department is also responsible for the day-to-day
management of all in-terminal concession
contracts and some land and building leases at
both Airports. The goal of the Contract Managers
at each Airport is to ensure that concessionaires
and the Airports Authority operate within an
environment of excellent customer service, strong
business opportunity, diversity among business
owners, and revenue maximization. These goals are
accomplished through such functions as planning,
advising, monitoring, evaluating and analyzing the
activities of the concessions in cooperation with
concession managers and owners.

The Contract Managers assigned to each Airport have specific contracts on which they represent the interests of the Airports Authority through ensuring concessionaire's compliance with the terms and provisions of each contract. They attempt to fulfill this role with assistance and cooperation of the concessionaires within an atmosphere of partnership. The Contract Manager handles the coordination of all necessary communication between the concessionaire and various Airports Authority departments in connection with desired facility modifications, repairs or maintenance and for the review and consideration of operational changes. The Contract Managers interact with the concessionaires on at least a weekly basis, and in many cases, on a daily basis.

Request for Proposals (RFP) Process

The issuance of a Request for Proposals (RFP) is the typical procedure by which the Airports Authority invites businesses, organizations, or individuals to deliver the services or products as required to serve the traveling public. RFPs dealing with concession opportunities will have the typical technical components with a focus on the needs relevant to the airport retail environment. The procedures to

be followed can be similarly characterized. From the time the Concessions and Property Development Department starts the planning process, it can take more than one full year to complete the RFP process. However, from the time the RFP is released to prospective offerors, the process normally takes approximately six months. The Airports Authority does conduct some very limited testing of new and innovative concession operations at both Airports without issuing a RFP; however, these tests are short term in nature. Any food/beverage or retail operation, with the exception of duty free, would be directed by Westfield for both Airports and would not fall under the RFP process conducted by the Concessions and Property Development Department.

Contents of the RFP

RFPs soliciting concessions are different from RFPs soliciting construction, design, and other goods and services for the Airports Authority in content, focus, and purpose. A RFP for concession opportunities includes the following:

Facilities Information and Responsibilities

All pertinent information regarding the facility in which the firm that is awarded the concession contract will operate is given in this section along with specific responsibilities in the contract.

Pre-Proposal Conference

Experience has shown that no matter how well a RFP is prepared, it cannot always cover all the information that a potential concessionaire would like to know. Prospective concessionaires preparing a proposal in response to the RFP usually seek explanations and interpretations of certain aspects of the solicitation. A pre-proposal conference is held shortly after the release of the RFP, during which Airports Authority staff are available to answer questions.

Proposal Submission

This section provides information regarding the date and mode of submission of the proposal, number of copies to be submitted, modification procedures, rights and obligation of the offeror and the Authority, format of the proposal, etc.

Proposal Guarantee

The purpose, amount, and method of providing a proposal guarantee are outlined in this section.

Submittal Requirements

This section sets forth specific issues that the offeror must cover within its proposal. An example of some of the categories of information requested can be found in the sample evaluation criteria and weights below. The goal of this section is to require the offeror to provide enough information so that the Airports Authority can adequately evaluate the proposal.

Evaluation of Proposals

Proposals are evaluated by Airports Authority staff based upon the published evaluation criteria (RFP only) and are treated with the utmost confidentiality. Proposals are compared to the RFP requirements, rather than to competing proposals. The same evaluation criteria weights are applied to all proposals submitted in response to a single RFP. The offeror should be aware of the weight assigned to each of the evaluation criteria. The following is an example of how proposal criteria might be weighted.

Evaluation Criteria Weights

Financial Offer	15%
Proposed Management	
and Operational Plan	30%
Marketing and Merchandising Plan	20%
DBE Participation	15%
Qualifications and Demonstrated	
Past Performance	20%
Total	100%

Amendments to the Request For Proposals

Amendments are arranged and transmitted formally, in written format and never orally.

Advertisement of RFPs

Information on the availability of the RFP is made public through the following sources:

- The Airports Authority's Concessions and Property Development Department
- The Airports Authority's Equal Opportunity Programs Department
- The Airports Authority's Website: www.mwaa.com
- Opportunity Alerts (where appropriate)
- The Washington Post (where appropriate)
- Other publications and periodicals; such as The Wall Street Journal (where appropriate)

Award of Contract

The Concessions & Property Development
Department receives all submitted proposals and
provides the award according to the Airports
Authority's current procedures. The winner of the
award is informed through established procedures
– made public earlier in the RFP. All award notices
are made in writing to the successful offeror.
Such notices are considered to be binding
contracts with the Airports Authority. After an
award has been made, the selected offeror and
the Airports Authority will execute a contract,
and begin (or continue) a mutually beneficial
relationship.

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code			Zip Code		County	Zip Code		County	Zip Code		
20001	DC	DISTRICT OF COLUMBIA DISTRICT OF COLUMBIA	20613	MD	PRINCE GEORGE'S	20774	MD	PRINCE GEORGE'S	21071	MD	BALTIMORE
20002	DC DC	DISTRICT OF COLUMBIA	20615	MD MD	CHARLES	20776		ANNE ARUNDEL HOWARD	21074 21075		CARROLL HOWARD
20003 20004	DC	DISTRICT OF COLUMBIA	20616 20617	MD	CHARLES CHARLES	20777 20778	MD	ANNE ARUNDEL	21076	MD	ANNE ARUNDEL
20005	DC	DISTRICT OF COLUMBIA	20618	MD	ST. MARY'S	20779		ANNE ARUNDEL	21077	MD	ANNE ARUNDEL
20006	DC	DISTRICT OF COLUMBIA	20619	MD	ST. MARY'S	20781	MD	PRINCE GEORGE'S	21078	MD	HARFORD
20007	DC	DISTRICT OF COLUMBIA	20620	MD	ST. MARY'S	20782	MD	PRINCE GEORGE'S	21082	MD	BALTIMORE
20008	DC	DISTRICT OF COLUMBIA	20621	MD	ST. MARY'S	20783	MD	PRINCE GEORGE'S	21084		HARFORD
20009	DC	DISTRICT OF COLUMBIA	20622	MD	ST. MARY'S	20784	MD	PRINCE GEORGE'S	21085		HARFORD
20010	DC	DISTRICT OF COLUMBIA	20623	MD	PRINCE GEORGE'S	20785	MD	PRINCE GEORGE'S	21087	MD	BALTIMORE
20011	DC	DISTRICT OF COLUMBIA	20624	MD	ST. MARY'S	20794	MD	HOWARD	21090	MD	ANNE ARUNDEL
20012	DC	DISTRICT OF COLUMBIA	20626	MD	ST. MARY'S	20812	MD	MONTGOMERY	21093	MD	BALTIMORE
20015	DC	DISTRICT OF COLUMBIA	20628	MD	ST. MARY'S	20814	MD	MONTGOMERY	21102	MD	CARROLL
20016	DC	DISTRICT OF COLUMBIA	20630	MD	ST. MARY'S	20815	MD	MONTGOMERY	21104	MD	CARROLL
20017	DC	DISTRICT OF COLUMBIA	20632	MD	CHARLES	20816		MONTGOMERY	21108	MD	ANNE ARUNDEL
20018	DC	DISTRICT OF COLUMBIA	20634	MD	ST. MARY'S	20817	MD	MONTGOMERY	21111	MD	BALTIMORE
20019	DC	DISTRICT OF COLUMBIA	20636	MD	ST. MARY'S	20818		MONTGOMERY	21113	MD	ANNE ARUNDEL
20020	DC	DISTRICT OF COLUMBIA	20637	MD	CHARLES	20832		MONTGOMERY	21114	MD	ANNE ARUNDEL
20024	DC	DISTRICT OF COLUMBIA	20639	MD	CHARLES	20833		MONTGOMERY	21117	MD	BALTIMORE
20032 20036	DC	DISTRICT OF COLUMBIA	20640	MD	CHARLES	20837 20838		MONTGOMERY	21120	MD	BALTIMORE
20036	DC DC	DISTRICT OF COLUMBIA DISTRICT OF COLUMBIA	20645	MD MD	CHARLES		MD MD	MONTGOMERY MONTGOMERY	21122 21128	MD MD	ANNE ARUNDEL BALTIMORE
20037	DC	DISTRICT OF COLUMBIA	20646 20650	MD	CHARLES ST. MARY'S	20839 20841		MONTGOMERY	21131	MD	BALTIMORE
20043	DC	DISTRICT OF COLUMBIA	20653	MD	ST. MARY'S	20842		MONTGOMERY	21132		HARFORD
20260	DC	DISTRICT OF COLUMBIA	20656	MD	ST. MARY'S	20850		MONTGOMERY	21133		BALTIMORE
20336	DC	DISTRICT OF COLUMBIA	20657	MD	CALVERT	20851	MD	MONTGOMERY	21136	MD	BALTIMORE
20374	DC	DISTRICT OF COLUMBIA	20658	MD	CHARLES	20852		MONTGOMERY	21140	MD	ANNE ARUNDEL
20376	DC	DISTRICT OF COLUMBIA	20659	MD	ST. MARY'S	20853		MONTGOMERY	21144	MD	ANNE ARUNDEL
20388	DC	DISTRICT OF COLUMBIA	20662	MD	CHARLES	20854		MONTGOMERY	21146	MD	ANNE ARUNDEL
20391	DC	DISTRICT OF COLUMBIA	20664	MD	CHARLES	20855	MD	MONTGOMERY	21152	MD	BALTIMORE
20398	DC	DISTRICT OF COLUMBIA	20667	MD	ST. MARY'S	20860	MD	MONTGOMERY	21154	MD	HARFORD
20500	DC	DISTRICT OF COLUMBIA	20670	MD	ST. MARY'S	20861	MD	MONTGOMERY	21155	MD	BALTIMORE
19701	DE	NEW CASTLE	20674	MD	ST. MARY'S	20862	MD	MONTGOMERY	21156	MD	BALTIMORE
19702		NEW CASTLE	20675	MD	CHARLES	20866		MONTGOMERY	21157	MD	CARROLL
19707		NEW CASTLE	20676	MD	CALVERT	20868		MONTGOMERY	21158		CARROLL
19709	DE	NEW CASTLE	20677	MD	CHARLES	20871		MONTGOMERY	21160	MD	HARFORD
19711	DE	NEW CASTLE	20678	MD	CALVERT	20872		MONTGOMERY	21161	MD	HARFORD
19713	DE	NEW CASTLE	20680	MD	ST. MARY'S	20874		MONTGOMERY	21162	MD	BALTIMORE
19716		NEW CASTLE	20684	MD	ST. MARY'S	20876		MONTGOMERY	21163	MD	HOWARD
19717		NEW CASTLE	20685	MD	CALVERT	20877		MONTGOMERY	21201	MD	BALTIMORE (CITY)
19720 19734		NEW CASTLE	20687	MD	ST. MARY'S	20878 20879		MONTGOMERY	21202	MD	BALTIMORE (CITY)
19734	DE DE	NEW CASTLE NEW CASTLE	20688	MD MD	CALVERT CALVERT			MONTGOMERY MONTGOMERY	21204	MD MD	BALTIMORE (CITY)
19736		NEW CASTLE	20689 20690	MD	ST. MARY'S	20882 20886		MONTGOMERY	21205 21206	MD	BALTIMORE (CITY) BALTIMORE (CITY)
19801		NEW CASTLE	20692	MD	ST. MARY'S	20895		MONTGOMERY	21207	MD	BALTIMORE (CITT)
19802		NEW CASTLE	20693	MD	CHARLES	20901		MONTGOMERY	21208	MD	BALTIMORE
19804		NEW CASTLE	20695	MD	CHARLES	20902		MONTGOMERY	21209	MD	BALTIMORE (CITY)
19805	DE	NEW CASTLE	20701	MD	HOWARD	20903	MD	MONTGOMERY	21210	MD	BALTIMORE (CITY)
19806		NEW CASTLE	20705	MD	PRINCE GEORGE'S	20904		MONTGOMERY	21211	MD	BALTIMORE (CITY)
19807	DE	NEW CASTLE	20706	MD	PRINCE GEORGE'S	20905	MD	MONTGOMERY	21212	MD	BALTIMORE (CITY)
19808	DE	NEW CASTLE	20707	MD	PRINCE GEORGE'S	20906	MD	MONTGOMERY	21213	MD	BALTIMORE (CITY)
19901	DE	KENT	20708	MD	PRINCE GEORGE'S	20910	MD	MONTGOMERY	21214	MD	BALTIMORE (CITY)
19902	DE	KENT	20710	MD	PRINCE GEORGE'S	20912	MD	MONTGOMERY	21215	MD	BALTIMORE (CITY)
19904	DE	KENT	20711	MD	ANNE ARUNDEL	21001	MD	HARFORD	21216	MD	BALTIMORE (CITY)
19906	DE	KENT	20712	MD	PRINCE GEORGE'S	21005		HARFORD	21217		BALTIMORE (CITY)
19931		SUSSEX	20714	MD	CALVERT	21009		HARFORD	21218		BALTIMORE (CITY)
19933		SUSSEX	20715		PRINCE GEORGE'S	21010		HARFORD	21219		BALTIMORE
19934	DE	KENT	20716	MD	PRINCE GEORGE'S	21012		ANNE ARUNDEL	21220		BALTIMORE
19938		KENT	20720	MD	PRINCE GEORGE'S	21013		BALTIMORE	21221		BALTIMORE
19939		SUSSEX	20721		PRINCE GEORGE'S	21014		HARFORD	21222		BALTIMORE (CITY)
19940		SUSSEX	20722	MD	PRINCE GEORGE'S	21015		HARFORD HARFORD	21223		BALTIMORE (CITY)
19941		SUSSEX	20723		HOWARD	21017			21224		BALTIMORE (CITY)
19943 19946		KENT KENT	20724 20732	MD MD	ANNE ARUNDEL CALVERT	21028 21029		HARFORD HOWARD	21225 21226	MD MD	BALTIMORE (CITY) ANNE ARUNDEL
19947		SUSSEX	20732	MD	ANNE ARUNDEL	21030		BALTIMORE	21227		BALTIMORE
19950		SUSSEX	20735	MD	PRINCE GEORGE'S	21031		BALTIMORE	21228		BALTIMORE
19952		KENT	20736		CALVERT	21032		ANNE ARUNDEL	21229		BALTIMORE (CITY)
19953	DE	KENT	20737	MD	PRINCE GEORGE'S	21034		HARFORD	21230	MD	BALTIMORE (CITY)
19954	DE	KENT	20740	MD	PRINCE GEORGE'S	21035		ANNE ARUNDEL	21231		BALTIMORE (CITY)
19956		SUSSEX	20743	MD	PRINCE GEORGE'S	21036		HOWARD	21233		BALTIMORE (CITY)
19960		SUSSEX	20744	MD	PRINCE GEORGE'S	21037		ANNE ARUNDEL	21234		BALTIMORE
19962		KENT	20745	MD	PRINCE GEORGE'S	21040		HARFORD	21236		BALTIMORE
19963		SUSSEX	20746	MD	PRINCE GEORGE'S	21042		HOWARD	21237	MD	BALTIMORE
19964	DE	KENT	20747	MD	PRINCE GEORGE'S	21043	MD	HOWARD	21239	MD	BALTIMORE (CITY)
		SUSSEX	20748	MD	PRINCE GEORGE'S	21044		HOWARD	21240		ANNE ARUNDEL
19968	D.E.	SUSSEX	20751	MD	ANNE ARUNDEL	21045		HOWARD	21244		BALTIMORE
19973		LATENT	20754		CALVERT	21046		HOWARD	21286		BALTIMORE
19973 19977	DE	KENT			ANNE ADLINDEL	21047	MD	HARFORD	21401	MD	ANNE ARUNDEL
19973 19977 19979	DE DE	KENT	20755	MD	ANNE ARUNDEL						
19973 19977 19979 20601	DE DE MD	KENT CHARLES	20755 20758	MD	ANNE ARUNDEL	21048		CARROLL	21402	MD	ANNE ARUNDEL
19973 19977 19979 20601 20602	DE DE MD MD	KENT CHARLES CHARLES	20755 20758 20759	MD MD	ANNE ARUNDEL HOWARD	21050	MD	CARROLL HARFORD	21403	MD MD	ANNE ARUNDEL
19973 19977 19979 20601 20602 20603	DE DE MD MD MD	KENT CHARLES CHARLES CHARLES	20755 20758 20759 20762	MD MD	ANNE ARUNDEL HOWARD PRINCE GEORGE'S	21050 21051	MD MD	CARROLL HARFORD BALTIMORE	21403 21405	MD MD	ANNE ARUNDEL ANNE ARUNDEL
19973 19977 19979 20601 20602 20603 20606	DE DE MD MD MD MD	KENT CHARLES CHARLES CHARLES ST. MARY'S	20755 20758 20759 20762 20763	MD MD MD MD	ANNE ARUNDEL HOWARD PRINCE GEORGE'S HOWARD	21050 21051 21053	MD MD	CARROLL HARFORD BALTIMORE BALTIMORE	21403 21405 21530	MD MD MD	ANNE ARUNDEL ANNE ARUNDEL ALLEGANY
19973 19977 19979 20601 20602 20603 20606 20607	DE DE MD MD MD MD	KENT CHARLES CHARLES CHARLES ST. MARY'S PRINCE GEORGE'S	20755 20758 20759 20762 20763 20764	MD MD MD MD MD	ANNE ARUNDEL HOWARD PRINCE GEORGE'S HOWARD ANNE ARUNDEL	21050 21051 21053 21054	MD MD MD	CARROLL HARFORD BALTIMORE BALTIMORE ANNE ARUNDEL	21403 21405 21530 21555	MD MD MD MD	ANNE ARUNDEL ANNE ARUNDEL ALLEGANY ALLEGANY
19973 19977 19979 20601 20602 20603 20606 20607 20608	DE DE MD MD MD MD MD	KENT CHARLES CHARLES CHARLES ST. MARY'S PRINCE GEORGE'S PRINCE GEORGE'S	20755 20758 20759 20762 20763 20764 20769	MD MD MD MD MD	ANNE ARUNDEL HOWARD PRINCE GEORGE'S HOWARD ANNE ARUNDEL PRINCE GEORGE'S	21050 21051 21053 21054 21057	MD MD MD MD MD	CARROLL HARFORD BALTIMORE BALTIMORE ANNE ARUNDEL BALTIMORE	21403 21405 21530 21555 21601	MD MD MD MD MD	ANNE ARUNDEL ANNE ARUNDEL ALLEGANY ALLEGANY TALBOT
19973 19977 19979 20601 20602 20603 20606 20607	DE MD MD MD MD MD MD MD	KENT CHARLES CHARLES CHARLES ST. MARY'S PRINCE GEORGE'S	20755 20758 20759 20762 20763 20764	MD MD MD MD MD MD	ANNE ARUNDEL HOWARD PRINCE GEORGE'S HOWARD ANNE ARUNDEL	21050 21051 21053 21054	MD MD MD MD MD MD	CARROLL HARFORD BALTIMORE BALTIMORE ANNE ARUNDEL	21403 21405 21530 21555	MD MD MD MD MD MD	ANNE ARUNDEL ANNE ARUNDEL ALLEGANY ALLEGANY

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code	State	County	Zip Code	State	County	Zip Code	State	County	Zip Code	State	County
21612	MD	TALBOT	21784	MD	CARROLL	17220	PA	FRANKLIN	17535	PA	LANCASTER
21613	MD	DORCHESTER	21787	MD	CARROLL	17221	PA	FRANKLIN	17536	PA	LANCASTER
21617	MD	QUEEN ANNE'S	21788	MD	FREDERICK	17222	PA	FRANKLIN	17538	PA	
21619	MD	QUEEN ANNE'S	21790	MD	FREDERICK	17223	PA	FULTON	17540	PA	LANCASTER
21620	MD	KENT	21791	MD	CARROLL	17224	PA	FRANKLIN	17543	PA	LANCASTER
21622	MD	DORCHESTER	21793	MD	FREDERICK	17225	PA	FRANKLIN	17545	PA	
21623	MD	QUEEN ANNE'S	21794	MD	HOWARD	17228	PA		17547	PA	LANCASTER
21625	MD	TALBOT	21795	MD	WASHINGTON	17229	PA		17551	PA	LANCASTER
21626	MD	DORCHESTER	21797	MD	HOWARD	17232	PA	FRANKLIN	17552	PA	LANCASTER
21627	MD	DORCHESTER	21798	MD	FREDERICK	17233	PA	FULTON	17554	PA	LANCASTER
21629	MD	CAROLINE	21801	MD	WICOMICO	17236	PA	FRANKLIN	17557	PA	LANCASTER
21631	MD	DORCHESTER	21804	MD	WICOMICO	17237	PA	FRANKLIN	17560	PA	LANCASTER
21632	MD	CAROLINE	21814	MD	WICOMICO	17238	PA	FULTON	17562	PA	LANCASTER
21634	MD	DORCHESTER	21817	MD	SOMERSET	17239	PA	HUNTINGDON	17563	PA	LANCASTER
21635	MD	KENT	21821	MD	SOMERSET	17240	PA	CUMBERLAND	17565	PA	LANCASTER
21636	MD	CAROLINE	21822	MD	WORCESTER	17241	PA		17566	PA	LANCASTER
21638	MD	QUEEN ANNE'S	21824	MD	SOMERSET	17243	PA	HUNTINGDON	17572	PA	LANCASTER
21639	MD	CAROLINE	21826	MD	WICOMICO	17244	PA	FRANKLIN	17576	PA	LANCASTER
21640	MD	CAROLINE	21830	MD	WICOMICO	17246	PA		17579	PA	LANCASTER
21643	MD	DORCHESTER	21835	MD	DORCHESTER	17252	PA	FRANKLIN	17582	PA	LANCASTER
21644	MD	QUEEN ANNE'S	21837	MD	WICOMICO	17255	PA	HUNTINGDON	17584	PA	LANCASTER
21645	MD	KENT	21838	MD	SOMERSET	17257	PA	CUMBERLAND	17601	PA	LANCASTER
21648	MD	DORCHESTER	21840	MD	WICOMICO	17262	PA		17602	PA	
21649	MD	CAROLINE	21849	MD	WICOMICO	17265	PA		17603	PA	LANCASTER
21650	MD	KENT	21850	MD	WICOMICO	17266	PA	CUMBERLAND	19310	PA	CHESTER
21651	MD	KENT	21851	MD	WORCESTER	17267	PA	FULTON	19311	PA	
21654	MD	TALBOT	21853	MD	SOMERSET	17268	PA	FRANKLIN	19317	PA	DELAWARE
21655	MD	CAROLINE	21856	MD	WICOMICO	17271	PA	FRANKLIN	19320	PA	CHESTER
21657	MD	QUEEN ANNE'S	21865	MD	WICOMICO	17301	PA	ADAMS	19330	PA	
21658	MD	QUEEN ANNE'S	21869	MD	DORCHESTER	17301		YORK	19348	PA	
21659	MD	DORCHESTER	21871	MD	SOMERSET	17304	PA	ADAMS	19350	PA	CHESTER
21660	MD	CAROLINE	21872	MD	WORCESTER	17307	PA	ADAMS	19352	PA	CHESTER
21661	MD	KENT	21874	MD	WICOMICO	17309		YORK	19362	PA	
21662	MD	TALBOT	21875	MD	WICOMICO	17313		YORK	19363	PA	CHESTER
21663	MD	TALBOT	21901	MD	CECIL	17314	PA		19365	PA	CHESTER
21665	MD	TALBOT	21903	MD	CECIL	17315	PA		19374	PA	
21666	MD	QUEEN ANNE'S	21904	MD	CECIL	17316	PA	ADAMS	19390	PA	CHESTER
21667	MD	KENT	21911	MD	CECIL	17319	PA	YORK	20105	VA	LOUDOUN
21668	MD	QUEEN ANNE'S	21912	MD	CECIL	17320	PA		20106	VA	CULPEPER
21671	MD	TALBOT	21915	MD	CECIL	17321		YORK	20107		LOUDOUN
21672	MD	DORCHESTER	21917	MD	CECIL	17322	PA	YORK	20109	VA	PRINCE WILLIAM
21673	MD	TALBOT	21918	MD	CECIL	17324	PA	CUMBERLAND	20110	VA	MANASSAS (CITY)
21675	MD	DORCHESTER	21919	MD	CECIL	17325	PA	ADAMS	20111	VA	PRINCE WILLIAM
21676	MD	TALBOT	21921	MD	CECIL	17327		YORK	20112	VA	PRINCE WILLIAM
21677	MD	DORCHESTER	08070	NJ	SALEM	17329		YORK	20115		
21678	MD	KENT	08079	NJ	SALEM	17331	PA		20117	VA	LOUDOUN
21679	MD	TALBOT	08323	NJ	CUMBERLAND	17339	PA	YORK	20119	VA	FAUQUIER
21701	MD	FREDERICK	15533	PA	BEDFORD	17340	PA	ADAMS	20120		FAIRFAX
21702	MD	FREDERICK	15535	PA	BEDFORD	17344	PA	ADAMS	20121		
21703	MD	FREDERICK	15536	PA	FULTON	17345		YORK	20124		FAIRFAX
21704	MD	FREDERICK	16689	PA	FULTON	17347		YORK	20129	VA	LOUDOUN
21710	MD	FREDERICK	17007	PA	CUMBERLAND	17349	PA	YORK	20130	VA	CLARKE
21711	MD	WASHINGTON	17011	PA	CUMBERLAND	17350	PA	ADAMS	20132		LOUDOUN
21713	MD	WASHINGTON	17013	PA	CUMBERLAND	17352	PA	YORK	20135		CLARKE
21716	MD	FREDERICK	17019	PA	YORK	17353	PA	ADAMS	20136	VA	PRINCE WILLIAM
21718		FREDERICK	17022	PA	LANCASTER	17354		YORK	20137		FAUQUIER
21719		WASHINGTON	17025	PA	CUMBERLAND	17356		YORK	20141		LOUDOUN
21722	MD	WASHINGTON	17033	PA	DAUPHIN	17360	PA	YORK	20143	VA	PRINCE WILLIAM
21723	MD	HOWARD	17034	PA	DAUPHIN	17361	PA	YORK	20144	VA	
21727	MD	FREDERICK	17036	PA	DAUPHIN	17362		YORK	20147		LOUDOUN
21733		WASHINGTON	17043	PA	CUMBERLAND	17363		YORK	20148	VA	LOUDOUN
21737	MD	HOWARD	17050	PA	CUMBERLAND	17364	PA	YORK	20151	VA	
21738	MD	HOWARD	17053	PA	PERRY	17365	PA	YORK	20152	VA	LOUDOUN
21740	MD	WASHINGTON	17055	PA	CUMBERLAND	17366	PA	YORK	20155	VA	PRINCE WILLIAM
21742	MD	WASHINGTON	17057	PA	DAUPHIN	17368	PA	YORK	20158	VA	LOUDOUN
21750	MD	WASHINGTON	17065	PA	CUMBERLAND	17370	PA	YORK	20164		LOUDOUN
21754	MD	FREDERICK	17070	PA	CUMBERLAND	17372	PA	ADAMS	20165	VA	LOUDOUN
21755	MD	FREDERICK	17078	PA	LEBANON	17375	PA	ADAMS	20166	VA	LOUDOUN
21756	MD	WASHINGTON	17090	PA	PERRY	17401	PA	YORK	20169	VA	PRINCE WILLIAM
21757	MD	CARROLL	17101	PA	DAUPHIN	17402	PA	YORK	20170	VA	FAIRFAX
21758	MD	FREDERICK	17102	PA	DAUPHIN	17403	PA	YORK	20171	VA	FAIRFAX
21764	MD	CARROLL	17103	PA	DAUPHIN	17404	PA	YORK	20175	VA	LOUDOUN
21766	MD	ALLEGANY	17104	PA	DAUPHIN	17406	PA		20176	VA	LOUDOUN
21767	MD	WASHINGTON	17109	PA	DAUPHIN	17407	PA	YORK	20180	VA	LOUDOUN
21769	MD	FREDERICK	17110	PA	DAUPHIN	17501	PA	LANCASTER	20181	VA	PRINCE WILLIAM
21770	MD	FREDERICK	17111	PA	DAUPHIN	17502	PA		20184	VA	FAUQUIER
21771	MD	FREDERICK	17112	PA	DAUPHIN	17505		LANCASTER	20186		FAUQUIER
21773	MD	FREDERICK	17113	PA	DAUPHIN	17509	PA		20187	VA	FAUQUIER
21774	MD	FREDERICK	17129	PA	DAUPHIN	17512		LANCASTER	20190	VA	FAIRFAX
21776	MD	CARROLL	17201	PA	FRANKLIN	17516	PA		20191		FAIRFAX
21777	MD	FREDERICK	17211	PA	BEDFORD	17518	PA		20194		FAIRFAX
21778	MD	FREDERICK	17212	PA	FULTON	17520	PA		20197	VA	LOUDOUN
21779	MD	WASHINGTON	17214	PA	FRANKLIN	17522	PA		20198	VA	FAUQUIER
21780	MD	FREDERICK	17215	PA	FULTON	17527		LANCASTER	22002	VA	RAPPAHANNOCK
21782	MD	WASHINGTON	17217	PA	FRANKLIN	17529	PA		22003		FAIRFAX
21783	MD	WASHINGTON	17219	PΑ	FRANKLIN	17532	PΑ	LANCASTER	22015	VΑ	FAIRFAX

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code		County DDINCE WILLIAM	Zip Code		County	Zip Code			Zip Code		County
22026 22027		PRINCE WILLIAM FAIRFAX	22504 22508	VA VA	ESSEX ORANGE	22827 22835	VA VA	ROCKINGHAM PAGE	23229 23230		HENRICO HENRICO
22027		FAIRFAX (CITY)	22508 22509	VA	ESSEX	22835	VA	ROCKINGHAM	23230		RICHMOND (CITY)
22031		FAIRFAX	22511	VA	NORTHUMBERLAND	22842	VA	SHENANDOAH	23233		HENRICO
22032		FAIRFAX	22514	VA	CAROLINE	22844	VA	SHENANDOAH	23238		GOOCHLAND
22033	VA	FAIRFAX	22520	VA	WESTMORELAND	22845	VA	SHENANDOAH	23249	VA	RICHMOND (CITY)
22034		FAIRFAX	22534	VA	SPOTSYLVANIA	22847	VA	SHENANDOAH	23250		HENRICO
22035		FAIRFAX	22535		CAROLINE	22849	VA	PAGE	23294		HENRICO
22036		FAIRFAX	22538	VA	CAROLINE	22851	VA	PAGE	23298		RICHMOND (CITY)
22039 22041		FAIRFAX FAIRFAX	22539 22542	VA VA	NORTHUMBERLAND ORANGE	22853 22901	VA VA	ROCKINGHAM ALBEMARLE	25401 25411		BERKELEY MORGAN
22041		FAIRFAX	22542	VA	CAROLINE	22901	VA	CHARLOTTESVILLE (CITY)	25413		BERKELEY
22042		FAIRFAX	22553		SPOTSYLVANIA	22911		ALBEMARLE	25414		JEFFERSON
22044		FAIRFAX	22554	VA	STAFFORD	22923	VA		25419	WV	BERKELEY
22046		FALLS CHURCH (CITY)	22556		STAFFORD	22935	VA	GREENE	25420	WV	BERKELEY
22060		FAIRFAX	22560	VA	ESSEX	22936	VA	ALBEMARLE	25422		MORGAN
22066		FAIRFAX	22567	VA	ORANGE	22940		ALBEMARLE	25425		JEFFERSON
22067		FAIRFAX	22572		RICHMOND	22942	VA	ORANGE	25427		BERKELEY BERKELEY
22079 22081		FAIRFAX FAIRFAX	22576 22578		LANCASTER LANCASTER	22947 22948	VA	ALBEMARLE MADISON	25428 25430		BERKELEY JEFFERSON
22101		FAIRFAX	22580	VA	CAROLINE	22960	VA	ORANGE	25431		HAMPSHIRE
22102		FAIRFAX	22601	VA	WINCHESTER (CITY)	22963		FLUVANNA	25434		MORGAN
22124		FAIRFAX	22602	VA	FREDERICK	22968	VA	GREENE	25437		HAMPSHIRE
22134	VA	PRINCE WILLIAM	22603	VA	FREDERICK	22972	VA	ORANGE	25438		JEFFERSON
22150		FAIRFAX	22610		WARREN	22973	VA	GREENE	25442		JEFFERSON
22151		FAIRFAX	22611	VA	CLARKE	22974	VA	FLUVANNA	25443	WV	JEFFERSON
22152		FAIRFAX	22620		CLARKE	23005	VA VA	HANOVER	25444		HAMPSHIRE
22153 22172		FAIRFAX PRINCE WILLIAM	22624 22625		FREDERICK FREDERICK	23009 23014	VA	KING WILLIAM GOOCHLAND	25446 26704		JEFFERSON HAMPSHIRE
22172		FAIRFAX	22627	VA	RAPPAHANNOCK	23014	VA	HANOVER	26711		HAMPSHIRE
22181		FAIRFAX	22630	VA	WARREN	23023	VA	KING AND QUEEN	26714		HAMPSHIRE
22182		FAIRFAX	22637	VA	FREDERICK	23024		LOUISA	26722		HAMPSHIRE
22191		PRINCE WILLIAM	22639	VA	FAUQUIER	23032	VA	MIDDLESEX	26755		HAMPSHIRE
22192	VA	PRINCE WILLIAM	22640	VA		23038	VA	GOOCHLAND	26757		HAMPSHIRE
22193		PRINCE WILLIAM	22641		SHENANDOAH	23039	VA	GOOCHLAND	26761		HAMPSHIRE
22201 22202		ARLINGTON ARLINGTON	22642 22643		WARREN FAUQUIER	23047 23059	VA VA	HANOVER HENRICO	26763 26801		HAMPSHIRE HARDY
22202		ARLINGTON	22643	VA	SHENANDOAH	23060	VA	HENRICO	26808		HAMPSHIRE
22203		ARLINGTON	22645		FREDERICK	23063	VA	GOOCHLAND	26810		HARDY
22205		ARLINGTON	22649		WARREN	23065	VA	GOOCHLAND	26812		HARDY
22206		ARLINGTON	22650	VA	PAGE	23069	VA		26817		HAMPSHIRE
22207		ARLINGTON	22652	VA	SHENANDOAH	23070		MIDDLESEX	26851		HARDY
22209		ARLINGTON	22654	VA	FREDERICK	23071	VA	MIDDLESEX	26865	WV	HAMPSHIRE
22211		ARLINGTON	22655		FREDERICK	23075		HENRICO MIDDLESEY			
22213 22214		ARLINGTON ARLINGTON	22656 22657	VA VA	FREDERICK SHENANDOAH	23079 23084	VA VA	MIDDLESEX FLUVANNA			
22301		ALEXANDRIA (CITY)	22660	VA	SHENANDOAH	23085	VA	KING AND QUEEN			
22302		ALEXANDRIA (CITY)	22663	VA	CLARKE	23086	VA	KING WILLIAM			
22303		FAIRFAX	22664	VA		23091	VA	KING AND QUEEN			
22304		ALEXANDRIA (CITY)	22701		CULPEPER	23092	VA	MIDDLESEX			
22305		ALEXANDRIA (CITY)	22709		MADISON	23093		LOUISA			
22306		FAIRFAX	22711		MADISON	23102	VA	GOOCHLAND			
22307		FAIRFAX	22712		FAUQUIER CULPEPER	23103	VA	GOOCHLAND KING WILLIAM			
22308 22309		FAIRFAX FAIRFAX	22713 22714		CULPEPER	23106 23108		KING WILLIAM KING AND QUEEN			
22310		FAIRFAX	22715		MADISON	23110		KING AND QUEEN			
22311		ALEXANDRIA (CITY)	22716		RAPPAHANNOCK	23111		HANOVER			
22312		FAIRFAX	22718		CULPEPER	23116		HANOVER			
22314		ALEXANDRIA (CITY)	22719	VA	MADISON	23117		LOUISA			
22315		FAIRFAX	22720		FAUQUIER	23124	VA	NEW KENT			
22331		ALEXANDRIA (CITY)	22722		MADISON	23126	VA				
22332 22401	VA VA	ALEXANDRIA (CITY) FREDERICKSBURG (CITY)	22724 22725		CULPEPER MADISON	23129 23141	VA VA	GOOCHLAND NEW KENT			
22401		STAFFORD	22725		CULPEPER	23141		HANOVER			
22406		STAFFORD	22727		MADISON	23148	VA	KING AND QUEEN			
22407		SPOTSYLVANIA	22728		FAUQUIER	23149		MIDDLESEX			
22408		SPOTSYLVANIA	22729		CULPEPER	23150		HENRICO			
22427		CAROLINE	22730		MADISON	23153	VA				
22432		NORTHUMBERLAND	22731		MADISON	23156	VA	KING AND QUEEN			
22433	VA	ORANGE	22732		MADISON	23160	VA	GOOCHLAND KING AND OLIEEN			
22435 22436	VA VA	NORTHUMBERLAND ESSEX	22733 22734		CULPEPER FAUQUIER	23161 23169	VA VA	KING AND QUEEN MIDDLESEX			
22430	VA	ESSEX	22735		CULPEPER	23175	VA	MIDDLESEX			
22438	VA	ESSEX	22736		CULPEPER	23176		MIDDLESEX			
22443	VA	WESTMORELAND	22737		CULPEPER	23177	VA	KING AND QUEEN			
22448	VA	KING GEORGE	22738	VA	MADISON	23180		MIDDLESEX			
22454	VA	ESSEX	22740		RAPPAHANNOCK	23181	VA	KING WILLIAM			
22460		RICHMOND	22741		CULPEPER	23192	VA	HANOVER			
22469		WESTMORELAND	22742		FAUQUIER	23219	VA	RICHMOND (CITY)			
22473 22476	VA VA	NORTHUMBERLAND ESSEX	22743 22746	VA	MADISON CULPEPER	23220 23221	VA VA	RICHMOND (CITY) RICHMOND (CITY)			
22476		LANCASTER	22746		RAPPAHANNOCK	23221	VA	RICHMOND (CITY)			
22482		LANCASTER	22749		RAPPAHANNOCK	23223	VA	RICHMOND (CITY)			
22485		KING GEORGE	22810		SHENANDOAH	23226		HENRICO			
22488	VA	WESTMORELAND	22815	VA	ROCKINGHAM	23227		HENRICO			
22503	VA	LANCASTER	22824	VA	SHENANDOAH	23228	VA	HENRICO			

Vendor Registration Instructions

The Metropolitan Washington Airports Authority reached a significant contracting milestone with the implementation of its MWAA FIRST Enterprise Resource Planning (ERP) System on June 27, 2011. A key component of the system is the Oracle iSupplier Portal, a self-service application, enabling registered "suppliers" (including contractors, vendors and service providers) to conduct e-business transactions online with the Airports Authority via the internet.

Implementation of the Airports Authority's iSupplier Portal means that registered users will be able to access the latest information regarding your procurement activities. You will also be able to manage the following events in the Procure-to-Pay cycle:

- Acknowledge Purchase Orders (POs) and monitor their status
- Create advance shipment notices
- View invoices and payment histories
- View accounts payable reports

With the iSupplier Portal, the Airports Authority will be able to support its suppliers' and contractors' various procurement and contracting needs.

Please note that companies will not be not required to use the iSupplier Portal system, as the Airports Authority recognizes that some companies will elect to conduct business as usual, and they can continue processing Purchase Orders, invoices and communications manually.

Registration Instructions

Companies can register to use iSupplier Portal at http://www.mwaa.com/iSupplier.

Please note that only one person from a company desiring to use iSupplier Portal needs to register. Once one person is registered, they will become the "primary" contact for that firm. Once the primary contact accesses iSupplier Portal, he/she can register any number of additional employees that they desire or require.

Frequently Asked Questions

- 1. What is Oracle iSupplier Portal? iSupplier Portal is a self-service application within the MWAA FIRST Enterprise Resource Planning (ERP) System that enables registered Suppliers to communicate and conduct electronic business transactions with the Airports Authority via the internet.
 - NOTE: The term "Supplier" applies to all Vendors, Contractors and Service Providers that the Airports Authority does business with.
- 2. Can I continue to conduct business with the Airports Authority without registering to use iSupplier Portal? Yes. The Airports Authority fully recognizes that some Suppliers may not be capable of, or have an interest in, accessing their procurement activities online at this time. Any Supplier that prefers to continue doing business with the Airports Authority as they always have may continue to do so.
- 3. *Should I register to use iSupplier Portal?* The Airports Authority is encouraging all active Suppliers to request that they be registered to access the new iSupplier Portal to conduct and respond to e-business transactions.
- 4. *Do I need the internet in order to access the Oracle iSupplier Portal?*Yes. The minimum requirement to access iSupplier Portal is Internet Explorer, version 8.
- 5. Does it cost me anything to use iSupplier Portal?

No. The iSupplier Portal is being provided as a free service to interested Airports Authority vendors and service providers.

6. Will I need any additional software?

No. You will only need access to the internet, nothing more.

- 7. What are the benefits of registering as a user of iSupplier Portal?
 - View existing orders from the Airports Authority
 - Acknowledge and submit change requests to Purchase Orders
 - Submit an electronic signature while acknowledging a purchase order
 - View current purchase agreements with the Airports Authority
 - View an audit trail of any revisions for a purchase order
 - Inform Airports Authority buyers that goods are ready for shipment by uploading a routing request
 - View the Airports Authority's responses to routing requests
 - Alert the Airports Authority of any upcoming deliveries by sending advance shipping notices (ASNs) or advance shipment billing notices (ASBNs)
 - Upload ASNs or ASBNs to iSupplier Portal using spreadsheet technology
 - View receipts, returns and delivery performance
 - View invoices and payment history
- 8. Will there be any training materials available on how to use iSupplier Portal? Yes. An interactive tutorial, Managing MWAA Accounts for Vendors, is available at http://www.mwaa.com/iSupplier
- 9. *Can I request to register for iSupplier Portal at any time?*Yes. Suppliers are not required to register for iSupplier Portal during any specific period of time.
- 10. Can more than one person from my company be registered to use iSupplier Portal?

 Yes. iSupplier Portal allows multiple employees from a single company to register, with an important caveat.

 The Airports Authority will register one "primary" contact from each existing Supplier company that provides an e-mail address for that contact. Once the primary contact gains access to iSupplier Portal, he/she can register any number of additional employees that they desire or require.

Goods, Services, Design and Construction Contracts

*Airports Authority Staff Resources to Assist LDBE/DBE Firms

Area	Key Authority Office to Contact	Telephone Number			
Invoice/Contractor Payment Information	Accounting	(703) 417-8730			
Payment Disputes	Equal Opportunity Programs Designated Contract Officer Purchasing Agent (for purchases less than \$50,000)	(703) 417-8625 (703) 417-8660 National: (703) 417-8026 Dulles: (703) 572-2920			
Scope of Work Disputes	Equal Opportunity Programs Designated Contracting Officer	(703) 417-8625 (703) 417-8660			
Security Requirements	Security Officer	National: (703) 417-8052 Dulles: (703) 572-2780			
Bonds and Insurance	Designated Contracting Officer	(703) 417-8660			
Contract Terms and Conditions	Designated Contracting Officer Purchasing Agent (for purchases less than \$50,000)	(703)417-8660 National: (703) 417-8026 Dulles: (703) 572-2920			
LDBE/DBE Requirements, Contractor Compliance	Equal Opportunity Programs	(703) 417-8625			
Identification of Financial, Managerial and Other Resources for DBEs and Small Businesses	Equal Opportunity Programs	(703) 417-8625			

^{*}Go to the Airports Authority staff person in the designated office that oversees your contract. It would be helpful to provide the contract number and task description. A list of the Airports Authority Contracting Officers with specific contract information is also located in this handbook.

Concessions Program

Directory of Assistance for DBE Tenants with Tenant and other Contract Related Questions

Area	Key Contact	Telephone Number
Scope of Service Issues Contractual Interpretations Lease Payment Issues Marketing, Sales and Other Assistance Operational & Logistical Issues	Prime Contractor - Food/Beverage & Retail MarketPlace Development Mel Hannah - General Manager	(215) 749-4957
Airport Security Requirements Design & Construction (Contract Managers act as liaison between tenants and Authority Architectural Engineering and Building Code staff)	Authority Contract Managers Ronald Reagan Washington National Airport Carol Gabriel – Food & Beverage, Pay Telephones, Advertising, Broadcast Channel Angela Jordan – Retail, Banking Services, Baggage Carts, Foreign Currency, CWAS, Duty Free	(703) 417-8646 (703) 417-8039
DBE Compliance	Washington Dulles International Airport Kimberly Barnes – Food & Beverage, Baggage Carts, Pay Phones & Foreign Currency Eugene Sharpe – Retail, Duty Free, Hotel, Broadcast Channel, Gas Station & Real Estate, Banking Services, Advertising	(703) 572-2917 (703) 572-2916

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY

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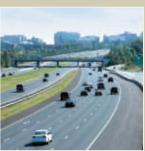
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The Metropolitan Washington Airports Authority's Projects in the Region.



Ronald Reagan Washington National Airport



Dulles Toll Road



Dulles Corridor Metrorail Project



Washington Dulles International Airport

For more information on contracting opportunities with the Metropolitan Washington Airports Authority,

visit our Website at: www.mwaa.com

Equal Opportunity Programs Department, MA-410

Address: 1 Aviation Circle, Suite 144 Washington, DC 20001 • 6000

Telephone: (703) 417-8625

