

SUMMARY MINUTES
STRATEGIC PLANNING AND DEVELOPMENT COMMITTEE
MEETING OF DECEMBER 11, 2013

Mr. Chapman chaired the December 11 Strategic Planning and Development Committee Meeting, calling it to order at 11:15 a.m. A quorum was present – Mr. Carter, Mr. Gates, Mr. Griffin, Ms. Lang, Ms. McConnell, Mr. McDermott, Mr. Williams and Mr. Curto, *ex officio*. Mr. Adams, Mr. Conner, Ms. Hall, Ms. Merrick, Mr. Session and Ms. Wells were also present.

Virginia Department of Transportation Request for Easements at Washington Dulles International Airport for the Widening of Route 606. Johnna Spera, Assistant General Counsel, reported that the Virginia Department of Transportation (VDOT) is improving a portion of Route 606 by widening it from two to four lanes. To achieve this, VDOT needs a series of easements that cover six separate parcels of Authority property totaling approximately 37 acres along Route 606. Ms. Spera provided details about the easement parcels that range in size from 2.6 to 12.8 acres that will provide VDOT with a 200-foot-wide right-of-way along Route 606 west of Dulles International, which will also enable the current widening of four lanes to increase to six lanes in its future expansion. Consistent with the longstanding practice, Ms. Sperra noted that the Authority would not assess a charge to VDOT for the easements.

The Committee approved and recommended that the Board authorize the President and Chief Executive Officer to execute easements in favor of VDOT for the widening of Route 606, not to exceed a total of 40 acres, over the six parcels of Authority property as presented.

Mr. Chapman announced that the Quarterly Aviation Capital Construction Program Update for 2013 Active Construction Projects would be deferred until the next meeting.

At 11:20 a.m., the Committee recessed its Meeting.

At 12:10 p.m., the Committee reconvened its Meeting, with a quorum present.

Air Service Development Information Report and Proposed 2014 Annual Air Service Plan. Mark Treadaway, Vice President for Air Service Planning and Development, presented the 2013 air service overview, which illustrated that while airlines had offered little to no growth in seat

capacity, strong revenues and profits had resulted in 2013. He reported that Reagan National is expected to reach an all-time record of 20.4 million passengers while domestic air service at Dulles International had declined in 2013. However, a new record had been set for international passenger traffic at Dulles International for the sixth straight year. Mr. Treadaway reviewed new and expanded airline service at Dulles International for the past year and presented passenger traffic totals for both Airports.

As a result of the approved merger between American Airlines and US Airways, Mr. Treadaway reported that they will begin integrating operations in 2014.

Mr. Treadaway reported on the 2013 air cargo developments at Dulles International, as well as the opening of United's New Wide-Body Maintenance Hangar, a 125,000 square foot facility with the capacity to accommodate up to two wide-body aircraft.

Mr. Treadaway presented the proposed 2014 strategic targets that focused on preserving and increasing domestic nonstop services at Dulles International; continuing to grow international services at Dulles International; growing newly merged American Airlines divests slots at Reagan National; and intensifying strategic planning on Dulles International air cargo development. He noted that Committee concurrence was needed on the proposed 2014 Annual Air Service Plan.

At 12:22 p.m., the Committee went into executive session to receive a confidential report on some of the key competitive issues that will affect the industry next year.

At 1:00 p.m., the Committee concluded its executive session.

In regular session at 1:01 p.m., with a quorum present, the Committee concurred with the 2014 Annual Air Service Plan.

The Meeting was thereupon adjourned at 1:01 p.m.