



SCHEDULE AND AGENDAS
FOR
WEDNESDAY, MARCH 21, 2012

Conference Rooms 1A/1B/1C

9:00 a.m. Board of Directors Meeting¹
(Materials in Tab A)

- | | | |
|------|---|---------|
| I. | Minutes of the February 15, 2012 Board of Directors Meeting | Tab A-1 |
| II. | Committee Reports | Tab A-2 |
| | A. Business Administration Committee | |
| | B. Dulles Corridor Committee | |
| | C. Finance Committee | |
| | D. Strategic Planning and Development Committee | |
| III. | Information Items | |
| | A. President's Report | Oral |
| | B. Executive Vice President's Report | Tab A-3 |
| IV. | New Business | |
| | A. Recommendation to Award a Contract for the Refuse and Recycling Removing Services at Dulles International and the Dulles Toll Road | Tab A-4 |
| V. | Unfinished Business | |

¹ All meeting times are approximate. The meetings may begin earlier or later than the scheduled times.

VI. Other Business & Adjournment

10:00 a.m. Dulles Corridor Committee Meeting
(Materials in Tab B)

- | | | |
|------|---|---------|
| I. | Pre-Solicitation Terms for an Architectural/Engineering/Planning Consultant for Task Planning Services for the Dulles Toll Road | Tab B-1 |
| | Frank Holly
Steve Smith | |
| II. | Dulles Corridor Metrorail Project Monthly Cost Summary | Tab B-2 |
| | Frank Holly
Pat Nowakowski | |
| III. | February 2012 Financial Report – Dulles Corridor Enterprise | Tab B-3 |
| | Andy Rountree | |

1:00 p.m. Finance Committee Meeting
(Materials in Tab C)

- | | | |
|------|---|---------|
| I. | Policy Considerations for Near Term Dulles Toll Road Rates | Tab C-1 |
| | Andy Rountree | |
| II. | Recommendation of Syndicates for Investment Banking (Underwriting) Services | Tab C-2 |
| | Andy Rountree | |
| III. | Quarterly Investment Committee Report | Tab C-3 |
| | Andy Rountree
Nancy Edwards | |
| IV. | Financial Advisors' Report – Aviation Enterprise | Tab C-4 |
| | Ken Gibbs Jefferies | |
| | Andy Rountree | |

- | | | |
|------|--|---------|
| V. | Financial Advisors' Report – Dulles Corridor Enterprise | Tab C-5 |
| | Michael Wheet Frasca & Associates, LLC | |
| | Jim Taylor Mercator Advisors, LLC | |
| | Bryan Grote Mercator Advisors, LLC | |
| | Andy Rountree | |
| VI. | February 2012 Financial Report – Aviation Enterprise Fund | Tab C-6 |
| | Andy Rountree | |
| VII. | Review of 2012 Contract Actions Affecting the Traveling Public | Tab C-7 |
| | Steve Baker | |

2:00 p.m. Business Administration Committee Meeting
(Materials in Tab D)

- | | | |
|------|---|---------|
| I. | Pre-Solicitation Terms for the Concession Management Services to Lease, Market and Manage Food Services and Retail Concessions at both Airports | Tab D-1 |
| | Steve Baker | |
| | Kathleen Verret | |
| II. | Recommendation to Award Contracts for Liquid Runway Deicer for both Airports | Tab D-2 |
| | Chris Browne | |
| | Paul Malandrino | |
| III. | Pre-Solicitation Terms for Two Requests for Proposals for Taxicab Service at Dulles International | Tab D-3 |
| | Chris Browne | |
| IV. | Information Paper on Signature Flight Support Fixed Base Operator Contract Option at Dulles International | Tab D-4 |
| | Chris Browne | |

V. Recommendation to Establish Airport Concessions Disadvantaged Business Enterprise (ACDBE) Program Goals for Fiscal Years 2012 – 2014 Tab D-5

Steve Baker
Richard Gordon

VI. Review of 2012 Contract Actions Affecting the Traveling Public Tab D-6

Steve Baker

VII. Information Paper on the Option Year Contracts Requiring Committee Review for April 2012 through December 2012 Tab D-7

Steve Baker

2012 MWAA Board Committees and Membership*

Committees	Chair	Members
**Audit - Legal (at call of Chairs)	Shirley Robinson Hall Co-Chair, Audit Michael L. O'Reilly Co-Chair, Legal	William W. Cobey Jr. Frank M. Conner III Dennis L. Martire Michael A. Curto (ex officio)
***Executive and Governance (at call of Chair)	Michael A. Curto	Richard S. Carter Thomas M. Davis III Warner H. Session Charles D. Snelling
Standing Committees	Chair	Members
Business Administration (monthly--3rd Wed)	Warner H. Session	Robert Clarke Brown Richard S. Carter Frank M. Conner III H. R. Crawford Shirley Robinson Hall Dennis L. Martire Charles D. Snelling Michael A. Curto (ex officio)
Dulles Corridor (monthly--3rd Wed)	Thomas M. Davis III	Robert Clarke Brown Frank M. Conner III Dennis L. Martire Michael L. O'Reilly Warner H. Session Charles D. Snelling Michael A. Curto (ex officio)
Finance (monthly--3rd Wed)	Frank M. Conner III	Robert Clarke Brown Richard S. Carter Thomas M. Davis III Shirley Robinson Hall Warner H. Session Charles D. Snelling Michael A. Curto (ex officio)
Strategic Planning and Development (quarterly--1st Wed)	H.R. Crawford	Richard S. Carter William W. Cobey Jr. Thomas M. Davis III Shirley Robinson Hall Dennis L. Martire Michael L. O'Reilly Michael A. Curto (ex officio)

* Effective January 17, 2008, the Compensation Committee was dissolved and its functions transferred to a newly established Executive Committee. Two other new committees were also established at that time, the Dulles Corridor and Public Safety Committees. Effective June 29, 2009, the Public Safety Committee is dissolved and its functions transferred to the Committee of the Whole. Effective June 29, 2009, the Information Technology Committee is dissolved and its functions transferred to the Business Administration Committee. Effective September 2, 2010, the Steering Committee is dissolved and its functions transferred to the Strategic Development Committee. Effective July 2011, the Special Executive Search Committee is dissolved. The Chairman has selected Michael Curto to serve as the Board's 2011 Representative to the Airports Authority's Retirement Committee.

** Effective January 1, 2012, the Audit and Legal Committees have been combined. Also, the Planning and Construction Committee has been dissolved; its jurisdictions are now combined with the Strategic Development Committee, forming a new committee titled Strategic Planning and Development. Additionally, the Committee schedule has changed, as noted.

***Effective January 1, 2011, the Executive Committee was renamed the Executive and Governance Committee and the Board's governance functions have been transferred to this Committee.

February 16, 2012